

何加云贝八云

Friday, 25 August 2023

CHINESE SWIMMING CLUB

MINUTES OF THE EXTRAORDINARY GENERAL MEETING

Time : 6.30 pm

Venue : Grand Ballroom, Level 2, Recreation Complex

Present:

Management Committee:

Mes

essrs	Chia Cheng Huat, Victor	(Chairman)
	Liew Seong Hai, Peter	(Vice President, General)
	Kuah Choon Hian, Jonathan	(Vice President, Finance)
	Chew Kim Hui, John	(Captain)
	Lee Yak Whatt, Dick	(Vice-Captain)
	Leong Choon Fai, Michael	(Committee Member)
	Goh Peng Koon	(Committee Member)
	Chia T-Jian	(Committee Member)
	Ng Yik Shu, Gerard	(Committee Member)
	Ng Yu Leng, Eugene	(Committee Member)
	See Kim Seng, Peter	(Committee Member)
	Tan Chin Pow, Edmund	(Committee Member)
	Foo Choon Yeow	(Committee Member)
	Ong Eng Keong	(Committee Member)
	Ong Kian Hoe Johnson	(Committee Member)
	Kee Teck Koon	(Co-Opted Committee Member)
	Dorothy Tay	(Co-Opted Committee Member)

Members: See attached list – Appendix A

Total number of Members present: 293

Legal Advisors : Hoon Tai Meng

Leonard Ho, Senior Associate of M/s Allen & Gledhill LLP

General Manager : Helena Goh

With the requisite quorum being present, on behalf of the Chairman, Mr John Chew (Club Captain) declared the meeting order at 6.30 pm.

Mr John Chew proceeded to present the Standing Orders for this Extraordinary General Meeting and informed that Legal Advisors;

- Mr Leonard Ho, Senior Associate of M/s Allen & Gledhill LLP was invited to assist the EOGM a) should there be a need to interpret the terms and conditions of the Letter of Offer from Singapore Land Authority (SLA) and ;
- Mr Hoon Tai Meng, Club Legal Advisor to assist in interpreting the Club's Constitution. b)

Mr Dick Lee, Vice-Captain explained the voting procedure to the members.

Mr Chew invited Club President, Mr Victor Chia to deliver his Opening Address.

Mr Victor Chia, the Club President, proceeded to address the members.

1. PRESIDENT'S ADDRESS

- 1.1 "A very good evening to all of you, my fellow Chinese Swimming Club members and welcome to this Extraordinary General Meeting.
- 1.2 Thank you for taking your precious time to attend this most important meeting.
- 1.3 Earlier in April this year, during our Annual General Meeting, I had the privilege of addressing our members, reflecting on a journey that has brought us to this pivotal moment.
- 1.4 Today, as we gather again, I am proud to announce that we are going to cross another remarkable milestone in the Club's history. For those of us who are here tonight, your names would be recorded as those contributing to make history for our beloved Club.
- 1.5 The purpose of this Extraordinary General Meeting will determine the choice that will shape the future of our Club and create a pathway for our members and your families for the next 30 years.
- 1.6 Tonight, we seek your endorsement for the renewal of a fresh 30-year lease of state land at the premium offered by the Singapore Land Authority (SLA).
- 1.7 As members, your voice matters and your vote will shape the destiny of the Club. I, therefore, implore all of you to approach this decision with the seriousness it deserves.
- 1.8 I also wish to remind members that 60 per cent of the Club's land is leased from SLA and with property prices shooting through the roof these days, this land that the Club sits on is indeed very valuable.
- 1.9 The fact that we managed to obtain a new 30-year lease is truly remarkable and I would add GOD SENT.
- 1.10 I therefore urge you to reflect upon the long-term implications of your vote and to consider the legacy we wish to leave for those who will follow in our footsteps ensuring the Club remains the cherished "Home away from Home."
- 1.11 It is now my honour to hand over the floor to my fellow MC member, Mr Michael Leong, Chairman of the Land Lease Committee, to take us through the lease renewal.
- 1.12 Once again, ladies and gentlemen, thank you for your kind presence and support tonight."

2. PRESENTATION ON THE CLUB LEASE RENEWAL OF SPORTS COMPLEX – MR MICHAEL LEONG, CHAIRMAN, LAND LEASE RENEWAL COMMITTEE

- 2.1 Mr Michael Leong, Chairman of the Land Lease Renewal Committee, expressed his gratitude to various individuals, including the Committee members, Mr Wu Chee Yiun, Mr Kee Teck Koon and Mr Lim Shyong Piau (who was currently in Jakarta for the swimming meet), as well as the Management Committee and the staff.
- 2.2 Mr Leong acknowledged the tireless efforts of the Management Team over the last 3 years as the Club progressed to this stage.
- 2.3 Mr Leong flashed the letter received from the SLA on 25 July 2023 offering a lease extension premium of \$9.67 million and the deadline for acceptance is 5 September 2023.
- 2.4 Mr Leong informed the meeting that the arrangements for the renewal were that the Club would surrender the current tenure expiring in 2031 and liaise and manage other stakeholders including Urban Redevelopment Authority (URA), Ministry of Culture, Community and Youth (MCCY) and SportSG for their support.
- 2.5 Mr Leong said that the Management Committee has planned for a budget range of \$12 million to \$15 million. However, the Club was pleasantly surprised when we received a lower figure.
- 2.6 In addition, the Club had engaged the services of two professional valuers to provide their opinions :
 - a) M/s Colliers International Consultancy & Valuation (S'pore) Pte Ltd @ \$9.7 million (\$30,000 difference) and ;
 - b) M/s Savills Valuation and Professional Services (S) Pte Ltd @ \$9.69 million (\$20,000 difference).
- 2.7 Both professional valuers were in line with the offer from SLA.
- 2.8 Mr Leong proceeded with a presentation to inform members more about the Club.

Know Our Club Better

- 2.9 Mr Leong emphasised that the Club is situated on three parcels of land, the Recreation Complex and Arrival Pavilion are on Freehold land while the Sports Complex is under a leasehold agreement with SLA expiring in 2031.
- 2.10 Mr Leong presented the slide on the three parcels of land with their land area, Gross floor area (GFA) and plot ratio as follows –



- 2.11 The leasehold land constituted approximately 60% of the total land area and more than 50% of the Gross floor area (GFA) of the Club.
- 2.12 The Sports Complex would lose the following facilities if the lease is not renewed -
 - 4 pools (Beginners' pool, Competition pool, Water Polo pool and Fun pool)
 - Man Zhu Café and Alfresco
 - 12-Lane Bowling Alley
 - Arcade Corner
 - Kids Cove
 - Flex Gym
 - Multipurpose Room
 - 8 Badminton Courts
 - 2 Squash Courts
 - After School Day Care
 - Billiards & Snooker Lounge
 - Table Tennis Room
 - Basketball/Pickleball Court
 - 3 Tennis Courts
 - 263 Carpark Lots
 - 86 Motorcycle/Bicycle Lots
- 2.13 Mr Leong also informed the meeting that the Arrival Pavilion is straddling parts of the freehold and leasehold land. On non-renewal, the Club is required to demolish the entire Sports Complex starting from the basement 2 area where the lifts are located.
- 2.14 Mr Leong reiterated that it is crucial that the Club successfully completes the renewal process, as failing to do so would result in the Club losing more than half of its land area and 50% of the floor area.
- 2.15 The reason for the Club to pursue the renewal today instead of waiting till its expiry in 2031 was that the process involves consultations with numerous authorities/agencies and entails a lengthy period for their responses and concurrence.
- 2.16 In fact, it had taken 3 years from September 2019 to reach this point in the journey. The underlying message from SLA to Chinese Swimming Club was to secure support from MCCY and SportSG to establish partnerships with schools, community clubs, and voluntary welfare organisations to position our Club to be more inclusive.
- 2.17 The decision to surrender the remaining 8 years of the existing lease in order to secure a fresh 30-year lease was to offer assurance to all members and enable the Management to actively improve the Club further in its hardware and software. This shall be tabled in another occasion.
- 2.18 Mr Leong showed the 4 sets of requirements specified by MCCY namely Swimming, Bowling, Squash and Tennis for the Club to dovetail and expected the Club to follow the inclusivity arrangement.
- 2.19 Mr Leong informed that the Club has already undertaken many of these actions which include allocating some of the Club's facilities and offering off-peak periods to selected organisations of our preference. Non-members individuals are not permitted to use the Club facilities.
- 2.20 The Club has accumulated a substantial reserve totaling \$32 million of which one-third amounting to \$10 million including GST and stamp duty shall be utilised for this renewal.

- 2.21 Mr Leong shared the good news that members are not required to pay additional Levy for the renewal, unlike some other clubs.
- 2.22 Mr Leong expressed his gratitude to both the Finance Committee and the Management Team for their prudence and hard work in accumulating these reserves.

QUESTIONS AND ANSWERS

- 2.23 Mr Chan Yue Meng inquired about the remaining 8-year lease and the recent offer from SLA for a 30-year lease starting from October this year. He sought clarification if it was a government requirement to surrender the remaining 8 years which has been paid for and replace it with the 30-year offer instead of 30 plus 8 years.
- 2.24 Mr Leong replied that it is not the government requirement but the Club's strategy to approach SLA to request a fresh 30-year lease renewal before the current lease expires. SLA usually grants a lease period of 30 years, 60 years, or 99 years on a case-by-case basis.
- 2.25 Mr Leong stated that although the adjustment for the remaining 8 years of premium may already have been factored in, the exact calculation method is unknown. Nevertheless, the Club had engaged 2 professional valuers who assessed the amount provided by SLA as fair and reasonable.
- 2.26 Mr Chan reiterated his concern about whether the Club was compensated for the remaining 8 years for which the premium had already been paid.
- 2.27 Mr Leong opined that this was the Club's second renewal, and he was unsure about the basis for calculating the renewal premium of \$9,670,000. He further explained that after referencing other clubs and extrapolating our premium over 22 years, an estimated annual sum of \$450,000 was the resulting amount, whereas other clubs were paying between \$600,000 and \$730,000 annually.
- 2.28 Mr Jason Tan Tze Chye asked about the deadline for accepting the new lease and sought clarification on the valuation process conducted by the professional appraisers.
- 2.29 Mr Leong responded that the acceptance date for SLA's written offer was set for 5 September 2023. He declined to delve into the valuation discussion and invited Mr Tan to review the valuation report at the administrative office.
- 2.30 Mr Lim Hua Chong recounted his own experiences when dealing with authorities like SLA and JTC, where it took him 5 years to go through various departments to extend his factory lease.
- 2.31 He cautioned members that SLA is not obligated to grant lease extensions and emphasised that it is at their discretion to decide on the extension for a duration ranging from 5 to 30 years or utilise the land for future development or sell it.
- 2.32 It is important to note that the Club would also be responsible for demolishing the existing structures and reinstating the land to its original state if the land is returned to SLA. This process alone could take 1 to 2 years considering the regulatory dealing with authorities such as the LTA and URA.
- 2.33 Mr Lim elaborated that when working backward, 5 years is the bare minimum required to handle the renewal process. The decision by the Land Lease Renewal Committee to allocate 8 years was to provide sufficient time for a comprehensive evaluation of all available alternatives.

- 2.34 Mr Andrew Kuan requested Mr Leong to provide information regarding the valuations and the number of years as mentioned earlier in the context of other clubs' lease renewal.
- 2.35 Mr Leong said that they are for reference only and the valuers have their own methods of assessment and comparison to arrive at the final valuation.
- 2.36 In addition, Mr Leong expressed the possibility should the land is reverted to SLA, based on the value of the plot ratio of 2.8, the land could potentially be valued at over \$500 million.
- 2.37 For members' information and reference, Singapore Recreation Club (SRC) renewed for 30 years at \$18 million and Changi Beach Club (CBC) which secured a 3+3+3 renewal at \$730,000 per year, the lease renewal amount for our Club is fair and reasonable.
- 2.38 Mr Andrew Kuan thanked the Committee and expressed his familiarity with the government operations as his prior employment was at JTC.
- 2.39 Mr Jason Lim Swee Kay conveyed his appreciation to the Committee and acknowledged the challenges of coordinating with multiple organisations. He pointed out that comparing SRC and CBC might not be a straightforward comparison like comparing apples with apples. Nevertheless, members were quite convinced and should proceed with the decision.
- 2.40 There being no further questions, the meeting proceeded to the next Agenda item 4 presentation on the Election of 2 additional Trustees. This Agenda item would be taken collectively with Resolutions in items 3.1(a) and 3.1(b) on a single voting slip.

3. PASSING OF RESOLUTIONS 3.1(a) and 3.1(b)

- 3.1 That the Management Committee be empowered to deal with Lot 4129 MK 25 hereinafter known as *"the State Land"* as follows:
 - a) that the Management Committee be authorised to surrender the unexpired 8-year lease tenure of the State Land and to accept a fresh 30-year lease of the State Land, which will commence on the date of acceptance of SLA's letter of offer, at a renewal premium and other associated costs as follows:-

i.	Land Renewal Premium	\$	9,670,000.00
ii.	GST based on the current applicable rate @ 8%	\$	773,600.00
iii.	Fee for Issuance of Certificate of Title	\$	70.00
iv.	Survey Fee	<u>\$</u>	17,000.00
		\$	10,460,670.00

<u>Plus</u>

v. Buyer's Stamp Duty ("BSD") is estimated to be \$460,000.00 for the Land Renewal based on the current applicable rate.

<u>NOTE</u>

The amount of BSD payable is based on the purchase price or market value of the land, whichever is higher.

b) that the Club's Trustees be authorised to sign and execute all the relevant and necessary legal documents to satisfy and complete the lease renewal of the State Land.

4. ELECTION OF 2 ADDITIONAL TRUSTEES

4.1 Mr Dick Lee announced that the 2 additional trustees to be elected are Mr Jonathan Kuah and Mr Michael Leong.



Mr Jonathan Kuah



Mr Michael Leong

4.2 Mr Lee informed the meeting that since the passing of the late Edwin Lee, the remaining 2 Trustees are Mr Peter Liew and Mr Vincent Kuek. The Management Committee proposed to appoint 2 more Trustees to maintain a total of 4 Trustees.



Mr Peter Liew



Mr Vincent Kuek

- 4.3 Mr Lee cited the résumé of Mr Jonathan Kuah who joined Chinese Swimming Club in 1986. He was elected member of the Management Committee in 2002 and Vice President (Finance) in 2019 till to date. He has served on several Committees as Chairperson varying from Lifestyle, F&B, Finance and Investment.
- 4.4 In corporate entity, he has been in the financial industry for over 30 years including 15 years in the real estate industry. He held the position of Vice President of Investor Relations at CapitaLand Limited and Vice President in corporate banking such as HSBC and Credit Agricole Corporate & Investment Bank.
- 4.5 Currently, Mr Kuah serves as the Senior Vice President, Head of Investor Relations & Corporate Planning of Starhill Global REIT.
- 4.6 Mr John Chew proceeded to introduce the next Trustee, Mr Michael Leong.
- 4.7 Mr Michael Leong joined the Chinese Swimming Club in 1977. He was elected as a member of the Management Committee in 2007 and served as Chairperson in the Audit Committee, Vision 2010 Committee, Human Resource Committee and Land Lease Renewal Committee.

- 4.8 On the corporate front, Mr Leong has more than 30 years of experience in the real estate sector specialising in the shopping centre industry. He held prominent roles such as CEO of retail divisions in both private equity and publicly listed companies, like Keppel Land and Guthrie GTS. During his tenure, the portfolio of malls under his management exceeded an aggregate value of US\$5 billion, generating an annual rent roll of US\$300 million. Some of the malls within this portfolio included NEX, Jurong Point, Marina Square and Parkway Parade.
- 4.9 Presently, Mr Leong is the founder and director of M/s Array Investments Pte Ltd.
- 4.10 Mr John Chew declared the conclusion of the presentation and urged members to place their ballots in the Ballot Box
- 4.11 All members were cordially invited to join the dinner after casting their votes.
- 4.12 Mr Chew requested members to return to the Ballroom once the results had been finalised.

5. **RESULTS FOR RESOLUTIONS 3.1(a) and 3.1(b)**

 FOR
 :
 250

 AGAINST
 :
 2

 SPOILT
 :
 2

Based on the result of the poll, Resolutions 3.1(a) and 3.1(b) were approved and adopted.

6. RESULTS FOR ELECTION OF ADDITIONAL 2 TRUSTEES – MR MICHAEL LEONG CHOON FAI AND MR JONATHAN KUAH CHOON HIAN

FOR	:	245
AGAINST	:	4
SPOILT	:	5

Based on the result of the poll, Mr Michael Leong Choon Fai and Mr Jonathan Kuah Choon Hian were elected Trustees of the Club.

7. MEETING CONCLUDED

- 7.1 The Club President, Mr Victor Chia expressed his gratitude towards Mr Michael Leong, Chairman of Land Lease Renewal Committee and all its members.
- 7.2 Mr Chia commended on their unwavering determination, perseverance, and patience in pursuing this task which led to a successful conclusion.
- 7.3 Additionally, Mr Chia extended his appreciation to the General Manager, Ms Helena Goh for her dedication and her staff members.
- 7.4 Mr Chia thanked members for their attendance and participation and wished them an enjoyable evening.
- 7.5 The meeting concluded at 8.00 pm with a vote of thanks to the Chairman.

No. Name ANG KIM HUAT VICTOR 1 2 ANG KWOK ANN ANG SEOK GHEE 3 CHAN TOH WENG 4 CHAN WAI HONG MELVIN 5 CHAN WENG CHEONG 6 7 CHAN WENG KERN JASON CHAN WUI YUEN PAUL 8 CHAN YUE MENG 9 CHEE THOMAS 10 11 CHENG HSING HSIN CHRISTOPHER AUGUSTUS 12 CHEW CHER LI MELISSA CHEW GEK ENG ALICE 13 14 CHEW SIONG HEE 15 CHIA CHIN LYE CHIA KIM CHAI STEVEN 16 17 CHIA WEN LIN SABRINA 18 CHIANG WOON SENG CHING WEI JUN LINUS 19 20 CHOK CHIN SHEN 21 CHOO ANG CHOON MAURICE 22 CHOO CHIN HWA 23 CHOO JUN WEI KAEDEUS 24 CHOO SIEW CHIANG 25 CHOO ZHENG HAO DAEMUS 26 CHOY ALEX 27 CHUA CHENG TIEN DORIS 28 CHUA KEE SOON 29 CHUA MEI YEE WENDY 30 CHUA OON KIAN CHUA YEW CHYE ALBERT 31 32 CHUA ZHINI JUNICE ER CHONG LIONG 33 34 FOO FUNG PYN RICKY 35 FOO HONG HAN SIMON 36 FOO VEN CHANG ERIC 37 GAN BOON JIN GAN ZHIRONG JASON 38 39 GIAN CHU HIN MICHAEL 40 GOH BOON YONG GOH GWEK SOON 41 GOH HUI HUI CALENE 42 43 GOH PENG CHEW 44 GOH PI TUAN

45	GOH T	'I-KIT	PAUL

No.	Name
46	GOH YEONG FEONG DANIEL
47	GOI HIOK SENG DICKY
48	GOOI YONG CHIEH
49	HAN SAH LEE
50	HENG CHOON SIONG JASON
51	
52	HO KUM WENG
53	
54	HO LING LING
55	HO MEI LI AUDRA
56	HO MOK HUAT
57	HO NGIAM CHAN JUSTIN
58	HO TEOW BOK SIMON
59	HOON FONG JOON
60	HOON MICHAEL
61	HOON TAI MENG
62	HOWE TSE HSIEN
63	HUA LEYUN KAYLYNN
64	KANG HWEE HOON
65	KELVIN NG
66	KEW KUEN TAT
67	KHOO AIK-MIN EUGENE
68	KIM SOUVAN
69	KOEK BOON HWA
70	KOH CHEE HUA
71	KOH ENG SOON
72	KOH ENG TAT
73	KOH KEE WEI MARTIN
74	KOH KIE LIANG
75	KOH VIN XEN
76	KOK SING HUANG
77	KOK ZACHARY ADAM
78	KOO NGUAN SENG
79	KUAH JIA YIN DANIELLE
80	KUAH TECK BENG
81	
82	KUAH YAN MING KAMERON
83	
84	KUEK BUCK HEE VINCENT
85	
86	KWEK SWEE CHEOW
87	-
88	LAM CHEE KIN RONALD
89	LAU KIM LENG

90 LAU KUM WENG

APPENDIX A

	AFFENDIXA
No.	Name
91	LAU SEOH CHENG
92	LAU SWEE FONG
93	LAU WENG YEW
94	LEE CHING NENG
95	LEE CHIWI
96	LEE CHUI LENG
97	LEE HUI LIM
98	LEE LIK KUEN
99	LEE MING SUN JOHN
100	LEE OON SENG, BRYAN
101	LEE PHECK HONG YVETTE
102	LEE SAMSON SHANE
103	LEE SEK HONG
104	LEE SENG CHEONG ROBERT
105	LEE SEOW BOON ALVIN
106	LEE SIANG FOOK JEFFREY
107	LEE SIOW HIONG ANDREW
108	LEE TECK KEONG
109	LEE TONG NGE
110	LEE V LIN
111	LEE WEN FENG FELIX
112	LEE YEE HAN DAVE
113	LEK MENG LYE
114	LEONG JIA QUAN BENJAMIN
115	LEONG WEI CHUEN
116	LI ZHI DEREK
117	LIAN HONG YONG
118	LIEW YEW CHONG MELVIN
119	LIM AH BAH ROBERT
120	LIM BAN HUAT
121	LIM CHOON HONG (LIN JUNFENG)
122	LIM CHYI SHEONG DEREK
123	LIM ENG TIONG
124	LIM GEOK PHENG
125	LIM GEOK SOON CHRISTOPHER
126	LIM HSIU CHIN KEITH
127	LIM HUA CHONG
128	LIM JE FEE
129	LIM JEW HWEE FRANCIS
130	LIM JIU TING JOSEPH
131	LIM JOO BOON
132	LIM KIM SWEE RICHARD
133	LIM LI LI
134	
135	
-	

No.	Name	No.	Name
136	LIM MAY PHENG MAGGIE	183	ONG MEIQI SIMONE
137	LIM MENG JUI	184	ONG SHE-NA
138	LIM PIOW LEONG	185	OON POH KWANG
139	LIM SIEW ENG	186	PAN JI YEH DOMINIC
140	LIM SWEE KAY	187	PANG YUE MIN PAUL
141	LIM TIONG KHENG STEVEN	188	PHOA CHYE HOU DESMOND
142	LIM ZHI HENG DARYL	189	PUNG TECK HUAT JONES
143	LOH WENG CHEW ALBERT	190	QUEK CHIN SING
144	LOW AH GEOK ANGELINE	191	QUEK TOK JIANG ALLAN
145	LOW FERDINAND	192	SEAH SHENG YONG
146	LOW SIM ANN	193	SENG CHIAM SOO
147	LOW SIM YAM	194	SENG CHOON HOWE JASON
148	LOW SIP KEONG KENNETH	195	SEW FU FENG ALVIN
149	LOW TAI SAN JOSEPH	196	SIA SENG BONG
150	LOW YOW ENG	197	SIM BOH KWANG
151	LUM KWONG HOE MELVIN	198	SIM KWAN SOON FREDDY
152	MAK CHUI LENG SHIRLEY	199	SNG KENG HOCK JOSEPH
153	MAK KOK FAYE	200	SOH CHYE CHIAT WINSON
154	MENGI-TAY POH LIN	201	SOH JIE QI
155	NEO AIWEI	202	SOH XING LONG RON ALVIN
156	NEO ALVIN	203	SOH YEE HER
157	NEO ENG KIAT	204	SOO KOON TYE
158	NG CHOE KEE	205	SOON BOON SIONG
159	NG CHUN JUN	206	SOONG CHIN SUAN GILBERT
160	NG EIK PIN	207	TAI CHEE SENG RON
161	NG GEOK ENG	208	TAM IM KIAN
162	NG GUAN TECK	209	TAN AI CHIEW
163	NG KIM HUAT	210	TAN CHIN KIONG
164	NG KONG HUNG	211	TAN CHONG GHEE DENIS
165	NG SENG LEONG	212	TAN CHONG KAI RYAN
166	NG SIOW WAH	213	TAN CHOR KIANG JACKIE
167	NG TECK LENG ERIC	214	TAN E-SEON, REGGIE
168	NG THYE PENG JERRY	215	TAN ESTHER (MRS ESTHER GODHIA)
169	NG WEI HAN PAUL	216	TAN HELLY
170	NG YOKE CHIN ALOYSIUS	217	TAN HENG JOON
171	NG YONG CHING	218	TAN HOCK LEONG MICHAEL
172	NG YU TSONG LEON	219	TAN HUA PANG PATRICK
173	NG ZHEN HAO	220	TAN JEE SAY
174	NGO TENG HOCK BERNARD	221	TAN KAH HIN
175	ONG AK HUK @ ONG AH HUAT	222	TAN KHAI CHUAN ALVIN
176	ONG CHENG WEE	223	TAN KIM LIAN
177	ONG CHIN GUAN	224	TAN KOK LENG CLARENCE
178	ONG CHUN LIAN	225	TAN KWANG YONG
179	ONG EE YEW WAYNE	226	TAN LAY CHOO AGNES
180	ONG HIN LEONG KENNETH	227	TAN LEONG WEE
181	ONG KAY YONG	228	TAN LYE YAO
182	ONG LENG KAK	229	TAN MENG CHIANG

No.	Name
230	TAN NAN CHOON
231	TAN PECK CHENG
232	TAN SEN KIT MARCUS SUNNY
233	TAN SHI YU ANNE
234	TAN SIA KAI JULIAN
235	TAN SIEW NGO
236	TAN SWEE LENG
237	TAN THUAN HENG
238	
239	TAN YAP LEONG
240	TAN YEW LEE VINCENT
241	TANG SIEW WAH
242	TAY BENG TENG
243	TEO CHYE SENG
244	TEO ENG CHAI
245	TEO GEOK BENG
246	TEO HAO YUAN EDWARD
247	TEO KOK PONG
248	TEO MENG KAI
249	TEO SIEW CHENG ESTHER
250	
251	THNG ALEC THIAM CHAI
252	TING TUAN EE
253	TNG SOON HWEE
254	TOH KAR HUI
255	TOH LUI CHONG ROY
256	WANG WHYE YUH
257	WEI KEJIA SHERYL
258	WONG CHEE KIN
259	WONG HONG MENG
260	WONG KOK LEONG
261	WONG LIANG HAN
262	WONG MUN HOE ALVIN
263	WOO KENG LEONG
264	WOO YINGXI
265	WU CHEE YIUN
266	WU YONGMING
267	YAP HWEE LENG JUDY
268	YAP KIM KEE PETER
269	YEO HOCK CHANG ALBERT
270	YEO KHEE YANG
271	YEO LAY KUAN
272	YEO LI CHIN ALDIDAH
273	YEO POH HENG @ TERENCE YANG BAOXING
274	YEO WEI LIN @YEO WEI YING
275	YEO ZI SENG
276	YONG KOI KWONG

THIS PAGE INTENTIONALLY LEFT BLANK

THIS PAGE INTENTIONALLY LEFT BLANK



CHINESE SWIMMING CLUB 21 & 34 Amber Road Singapore 439870 Tel: 6345 1221 / 6885 0688 Fax: 6345 7134

www.chineseswimmingclub.org.sg Chinese Swimming Club Chineseswimmingclub