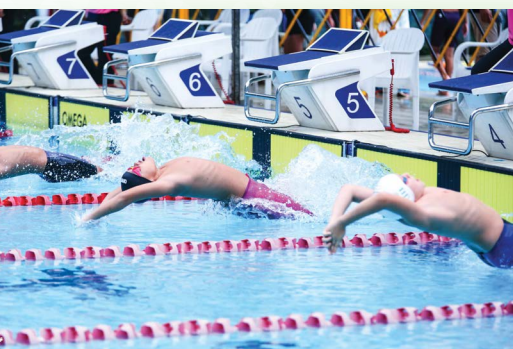


# 2018

## ANNUAL REPORT



# OUR VISION

## 我们的愿景

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To be recognised as a premier city and country club offering a total range of excellent facilities and services, both locally and regionally.

成为公认的第一流城市与乡村俱乐部，提供市地和区域性的全方位优越设施和服务。

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# OFFICE BEARERS



1) Mr Edwin Lee - President

2) Mr Peter Liew - Vice President (General)

3) Mr Vincent Kuek - Vice President (Finance)

4) Mr John Chew - Captain

5) Mr Dick Lee - Vice Captain



# MANAGEMENT COMMITTEE



- 1) Mr Victor Chia
- 2) Mr Tan Lai Choon
- 3) Mr Steven Tan
- 4) Mr Gerard Ng
- 5) Mr Jonathan Kuah
- 6) Mr Chia T-Jian



- 1) Mr Lee Chiwi
- 2) Mr Wu Chee Yiun
- 3) Mr David Khoe
- 4) Mr Goh Peng Koon
- 5) Mr Kendrick Lee
- 6) Mr Hoon Tai Meng

Not in the photo: Mr Michael Leong, Mr Ong Eng Keong

# COMMITTEES

## MANAGEMENT

### President

Mr Edwin Lee

### Vice Presidents

Mr Peter Liew (General)

Mr Vincent Kuek (Finance)

### Captain

Mr John Chew

### Vice Captain

Mr Dick Lee

### Committee Members

Mr Victor Chia

Mr Jonathan Kuah

Mr David Khoe

Mr Hoon Tai Meng

Mr Lee Chiwi

Mr Michael Leong

Mr Tan Lai Choon

Mr Wu Chee Yiun

Mr Goh Peng Koon

Mr Kendrick Lee

Mr Ong Eng Keong

Mr Chia T-Jian

Mr Steven Tan (Co-opt Member)

Mr Gerard Ng (Co-opt Member)

## MEMBERSHIP RELATIONS & MARKETING

### Chairman

Mr Lee Chiwi

### Deputy Chairman

Mr Dick Lee

### Members

Mr Michael Gian

Mr Arthur Lim

Mr Seah Sheng Yong

Mr Eugene Ng

Mr Colin Goh (effective as at Nov 2018)

## REGIONAL NETWORKING

### Chairman

Mr David Khoe

### Deputy Chairman

Mr Steven Tan

### Advisor

Mr Nicholas Lim

### Members

Mr Joseph Low

Mr Wong Kok Leong

Mr Mustaffa Lim

Mr Wu Chee Yiun

## HOUSE & GROUNDS

### Chairman

Mr Wu Chee Yiun

### Deputy Chairman

Mr Ong Eng Keong

### Advisor

Mr David Khoe

### Members

Mr Nicholas Lim

Mr Peter See

Mr William Tay

## TENDER

### Chairman

Mr Tan Lai Choon

### Deputy Chairman

Mr Ong Eng Keong

### Member

Mr Goh Peng Koon

Mr David Khoe

## DISCIPLINARY PANEL

### Chairman

Mr Hoon Tai Meng

### Deputy Chairman

Mr Mak Kok Weng

### Members

Ms Melissa Chew

Mr Steven Chia

Mr Peter Yap

Mr Peter See

Mr Janssen Ho

Mr Michael Gian

Mr Glen Chua

Mr Lee Siang Fook

Mr Fred Tan

Mr Bobby Tng

Mr Mustaffa Lim

Mr Arthur Lim

Mr Lee Chiwi

Mr Lee Bon Leong

Ms Christine Koh

Mr Eugene Ng

Mr Cheong Yong Meng

## HUMAN RESOURCE

### Chairman

Mr Michael Leong

### Ex-Officio

Mr Vincent Kuek

### Member

Mr Lee Choong Hiong

Mr Nathaniel Kwek

## FINANCE

### Chairman

Mr Vincent Kuek

### Deputy Chairman

Mr Jonathan Kuah

### Members

Mr Robert Lee

Ms Calene Goh

Mr Foo Choon Yeow

Mr Edmund Tan

Mr Richard Ng

## FOOD & BEVERAGE

### Chairman

Mr Jonathan Kuah

### Ex-Officio

Mr Peter Liew

### Deputy Chairman

Mr Peter See

### Members

Mdm Cecilia Boon

Mr Benedict Kuah

Mr Richard Choo

Mdm Linda Truong

Mr Kendrick Lee

Mr Bobby Tng

Mdm Agnes Ho

## LIFESTYLE

### Chairman

Mr Goh Peng Koon

### Ex-Officio

Mr Peter Liew

### Advisor

Mr Tan Lai Choon

### Ladies Convenor

Mrs Jenny Chew

### Dance Convenor

Mr Lim Meng Jui

### Exercise & Leisure Convenor

Mr Richard Choo

### Family & Youth Convenor

Mdm Sharon Heng

## SPORTS & GAMES

### Captain

Mr John Chew

### Vice Captain

Mr Dick Lee

### Advisor

Mr Nicholas Lim

### Badminton Convenor

Mr Neo Eng Kiat

### Billiards & Snooker Convenor

Mr Michael Hoon

### Bowling Convenor

Mdm Dorothy Tay

### Contract Bridge Convenor

Mdm Hah Kwai Fun

### Golf Convenor

Mr Steven Tan

### Squash Convenor

Mr Ng Eik Pin

### Swimming Convenor

Mr Chia T-Jian

### Table Tennis Convenor

Mr Eric Fong

### Taekwondo Convenor

Mr Tay Hee Ann

### Tennis Convenor

Mr David Khoe

### Water Polo Convenor

Mr Shawn Lim

### Running Convenor

Mr Wu Chee Yiun

## VISION 2030

### Chairman

Mr Victor Chia

### Deputy Chairman

Mr Jonathan Kuah

### Members

Mr Kendrick Lee

Mr Steven Tan

Mr Foo Choon Yeow

Mr Goh Peng Koon

Mr Ong Eng Keong

Ms Asher Teh

Mr Wu Chee Yiun

Mr Vincent Kuek

Mr Lee Chiwi

Ms Koh Siew Khee

## AUDIT

### Chairman

Mr Hoon Tai Meng

### Deputy Chairman

Mr Kendrick Lee

### Members

Ms Rena Ng

Mr Tan Eng Sun

# SUB-COMMITTEES

## EXERCISE & LEISURE

### Convenor

Mr Richard Choo

### Members

Mr Richard Tee

Mr Desmond Tan

Mr Loy Hein Thuan

Mr Andrew Tan (May - Sep 2018)

Mdm Sharon Heng (May - Sep 2018)

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## DANCE

### Convenor

Mr Lim Meng Jui

### Members

Mdm Sharon Heng

Mr Johnson Gan

Mr Wai Meng Keong

Mdm Florence Lee

Mr John Wee

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## YOUTH & FAMILY

### Convenor

Mdm Sharon Heng

### Members

Mr Andrew Tan

Mr Richard Choo (May - Sep 2018)

Mr Richard Tee (May - Sep 2018)

Mr Desmond Tan (May - Sep 2018)

Mr Loy Hein Thuan (May - Sep 2018)

Mr Gerard Ng (Sep 2018 - Apr 2019)

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## LADIES

### Convenor

Mrs Jenny Chew

### Members

Mdm Mary Chua

Mdm Florence Lee

Mdm Tan Siew Xian

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## SWIMMING

### Convenor

Mr Chia T-Jian

### Patron

Mr Teo Cheng Kwee

### Deputy Convenor

Mr Victor Chia

### Advisor

Mr Edwin Lee

### Club Captain

Mr John Chew

### Club Vice-Captain

Mr Dick Lee

## Members

Mr Steven Chia

Mr Kuah Teck Beng

Ms Koh Ting Ting

Ms Daphne Teo

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## BADMINTON

### Convenor

Mr Neo Eng Kiat

### Members

Mr Joseph Sng

Mr Johnny Koh

Mr Ngiam Siew Jit

Mr Ong Eng Keong

Mr Chan Mew Foon

Mr Ricky Foo

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## BILLIARDS & SNOOKER

### Convenor

Mr Michael Hoon

### Patron

Mr Patrick Ho

### Advisor

Mr Peter Liew

### Members

Mr David Kio

Mr Daniel Tan

Mr Paul Pang

Mr John Tan

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## BOWLING

### Convenor

Mdm Dorothy Tay

### Members

Mr Gerard Ng

Ms Gwen Goh

Mr Calvin Thean

Mr Felix Lee

Mr Richard Chia

---

## CONTRACT BRIDGE

### Convenor

Mdm Hah Kwai Fun

### Advisor

Mr Yap Tek Kiat

### Members

Mr Tan Jin Meng

Mr Phang Siew Loon

Mr Tham Beng Kiong

Mr Chia Chee Liong

Mdm Khoo Beng Yang

Ms Tan Kim Lian

## GOLF

### Convenor

Mr Steven Tan

### Patron

Mr Gui Boon Sui

### Advisor

Mr Kuah Teck Beng

### Members

Mr Chng Hee Tee

Ms Jackie Tan

Mr Mustaffa Lim

Mr Eugene Lim

Ms Christine Koh

Mr Gary Ng

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## RUNNING

### Convenor

Mr Wu Chee Yiun

### Deputy Convenor

Mr Richard Choo

---

## SQUASH

### Convenor

Mr Ng Eik Pin

### Members

Mr Victor Aw

Ms Honey Peck

Mr Sakhalkar Supriyakumar

Shrikant

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## TABLE TENNIS

### Convenor

Mr Eric Fong

### Patron & Advisor

Mr Ken Chan

### Patron

Mr Tan Kwee Hoe

### Members

Mr Cheong Soon Kok

Mr Richard Pang

Mr Phang Siew Loon

Mr Yap Kian Hann

Mr Tan Ann Jee

Mr Timothy Lim

Mr Marcus Sunny Tan

## TAEKWONDO

### Convenor

Mr Tay Hee Ann

### Ex-Officio

Mr John Chew

### Members

Mr Ng Shin Leong

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## TENNIS

### Convenor

Mr David Khoe

### Patron

Mr Koh Chee Hua

### Members

Mr Robyn Koh

Mr Koh Kai San

Mr Calvin Ng

Mr Delage Amine

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## WATER POLO

### Convenor

Mr Shawn Lim

### Members

Mr Chia Shih Yun

Mr Lim Eng Soon

Mr Johann Hall

Mr Ong Kay Yong

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## PATRONS

Dr Tan Eng Liang

Mr Wee Cho Yaw

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## TRUSTEES

Mr Edwin Lee

Mr Peter Liew

Mr Vincent Kuek

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## AUDITOR

M/S RT LLP





Reported by:  
**Mr Edwin Lee**  
Club President

# MANAGEMENT COMMITTEE

## INTRODUCTION

The past year was a difficult year for the Club as we continued to face inflationary pressures and a tight labour market. Our financial position was adversely impacted by a significant reduction in Jackpot revenue because of new regulations introduced by the Ministry of Social and Family Development, and Police Licensing and Regulatory Department.

The Club's surplus was below budget although measures were taken to contain operating cost and new revenue streams explored. I will briefly touch on these efforts which are highlighted in ensuing pages of the Annual Report.

## HIGHLIGHTS OF THE YEAR

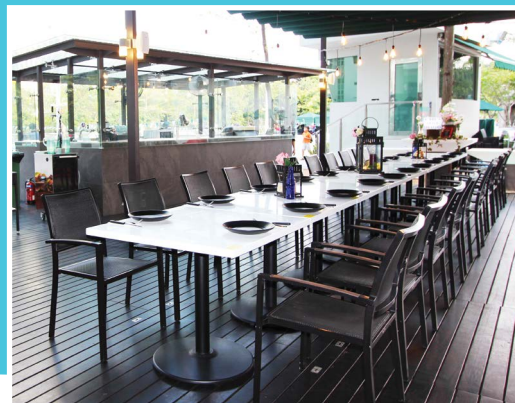
For the financial year ended 31 Dec 2018, the Club achieved Earnings before Interest, Taxes and Amortization (EBITDA) of \$3.113M against a budgeted EBITDA of \$3.392M, resulting in a negative variance of \$279K. After accounting for depreciation and tax expenditure of \$3.306M, the Club's bottom line showed a deficit of \$193K, well below the budgeted surplus of \$18K by \$211K. The main contributing factor to the deficit versus budgeted surplus was because of the significant drop in Jackpot revenue by 60.7% as compared to 2017.

The Club's F&B outlets showed an increase of 2.4% in revenue from higher patronage. Man Zhu Café achieved exceptional good sales with the introduction of new cuisines. The new Man Zhu Café al fresco dining has increased seating capacity by 15% and helped reduce members' waiting time during peak periods. A new dining experience was also introduced with the barbeque menu while our pastry kitchen provides cakes and pastries at reasonable prices for members. With innovative technologies such as a clearing robot, ordering iPads, wireless billing machine and a fully automated fresh orange juice machine, manpower cost has been controlled.

The Club's strategy to promote new membership by extending spending credits to new members resulted in 164 membership transfers to third parties generating a net income of \$808,390.

For sports, the success of our sports programmes remains our focus as it contributes to the increased enrolment of young sportsmen and women. Swimming in particular hit an enrolment of 870 swimmers for the year. Swim CSC did well at the 49th Singapore National Age Group (SNAG) Swimming Championships winning a total of 32-Gold, 44-Silver and 29-Bronze medals, while the 3rd CSC Super Junior Swimming Invitational attracted 564 swimmers from 39 local and overseas clubs where CSC emerged as the overall champion for the 3rd consecutive year. The hard work of the swimmers, coaches and staff, and not forgetting support of parents had paid off. Our swimmers won many medals at various swim meets with many personal best times achieved at these meets ..... Well done CSC Swim Team!

Further to bringing the Club to a next level in the sports arena, the Club will work towards setting up the Centre of Excellence for the respective sports so that we can continue to nurture young sportsmen and sportswomen to achieve greater heights.



Man Zhu Café Al Fresco Dining



In-house cakes and pastries at Man Zhu Café



Children Playground, Kids' Cove



3rd CSC Super Junior Swimming Invitational 2018



49th Singapore National Age Group (SNAG) Swimming Championships 2018

## LOOKING AHEAD

The Vision 2030 Committee will conduct a feasibility study to explore revamping part of the Arrival Pavilion to a coffee cum co-working space for members and their families so that they can stay engaged during their visits to the Club. These efforts, we believe will help the Club stay relevant to both existing and new members in this dynamic environment.

Furthermore, the Vision 2030 Committee has spearheaded the review and revision of membership rules and regulations as part of the ongoing initiatives by the Committee to position the Club to be a family-oriented home away from home.

The Club anticipates further challenges ahead with inflationary pressure and rising manpower cost will continue to impact our financial performance. In 2017, we have been warned by regulators that there will be a further reduction of Fruit Machines nationwide in 2019 which will further erode Jackpot revenue. We therefore have to continue to take measures to contain cost and to explore new revenue streams.

## APPRECIATION

I would like to say a big thank you to my fellow members of the Management Committee, Standing Committees and Sub-Committees for their valuable contributions and dedication to ensure the Club remains financially healthy despite anticipated challenges that lie ahead.





Reported by:  
**Mr Wu Chee Yuen**  
Chairman

# HOUSE & GROUNDS COMMITTEE

## INTRODUCTION

The House & Grounds Committee had a fruitful year in 2018, as it worked closely with the various Standing Committees and the Club Management to transform the Club into a family-oriented environment. In keeping with the Club's Vision 2030 objectives, the Committee aims to inspire more families to come and enjoy the facilities in the Club. Hence, a children playground, an al fresco dining area and a pastry kitchen were added to the Club's range of facilities. We also relocated the Games & Recreation Room to the Recreation Complex and renovated the Jackpot Room to comply with the new authorities requirements and added a child minding facility at the Sports Complex.

The Committee also continued to give its fullest support to the Club's Property Management Team to ensure that the upkeep of the Club's facilities was administered cost effectively and efficiently, without compromising the quality and standard of Club facilities for members' enjoyment.

## HIGHLIGHTS OF THE YEAR

### 1) Coffee-chat Sessions and Surveys with Members

The Committee organised coffee-chat sessions and surveys for better understanding of members' needs, aspirations and interests with respect to new trends in sports and lifestyle activities as well as for better space planning and allocation for members.

### 2) General Repair and Maintenance Works on Existing Facilities and Services in the Club

The following repair, maintenance and improvement works were carried out in the year:

- a) Replacement of air-conditioning system in Flex Gym and Jackpot Room
- b) Replacement of CCTV system in Jackpot Room
- c) Improvement works to the Koi Pond
- d) Installed better-designed water spouts to the Arrival Pavilion main entrance water feature
- e) Repaired and repainted the Fun Pool slides and its amenities
- f) Repair and replacement of the following equipment due to wear and tear, and to improve operational efficiency:
  - Pumps and its accessories for the Sports Complex Pools filtration system
  - Steam generator for steambath in Recreation Complex Female Changing Room
  - Poolside furniture accessories

### 3) Periodical Structural Inspection of Recreation Complex

The periodical structural inspection of the Recreation Complex as required by the Building and Construction Authority (BCA) was carried out in May 2018. Based on the Structural Engineer's report submitted to BCA, there was no major structural defect identified at the time of inspection and the building was certified structurally safe and fit for its intended use.

## LOOKING AHEAD

In 2019, part of the Arrival Pavilion lobby will likely be transformed to a family-friendly coffee lounge and sitting area, to allow members and their families to have an additional area to mingle and network with friends in the Club. Furthermore, co-working areas will be provided to those who want to stay engage and work at the Club. In a space scarce Club, the Committee is constantly reviewing creative approach and having the option to multi-use our sports facilities for other activities during off-peak period.

## APPRECIATION

The House & Grounds Committee would like to express its appreciation to the Management Committee, Standing Committees, the Management and staff for their effort and commitment in making 2018 a fulfilling year for the Committee.



# MEMBERSHIP RELATIONS & MARKETING COMMITTEE



Reported by:  
**Mr Lee Chiwi**  
Chairman

## INTRODUCTION

2018 has been a fruitful year as the approved amendments to the Constitution in June which make the membership rules more family friendly have received good response from members. As part of the implementation, the Committee has also deliberated and recommended the necessary amendments on the Bye-Laws for Spouse, Child and Junior Memberships.

The Committee has also been tasked by the Management Committee to look into strategic marketing initiatives for the Club to create a positive market presence that promotes the Club to both members and visitors/public.

## HIGHLIGHTS OF THE YEAR

I am pleased to report that as at 31 December 2018, the Club has 8,126 Ordinary Members, 161 Associate Members, 482 Life Members, 42 Term Members and 1 Corporate Member on record. Excluding Spouse Members and Junior Members, our Principal membership strength stands at 8,769.

For this year under review, 51% of the Junior Members who were eligible for conversion were admitted as Ordinary or Associate Members. Although in percentage there is a drop from 57% reported in 2017 however, in terms of total number of conversions there was an increase from 28 reported in 2017 to 55 conversions for 2018. This is due to the increase in Junior Membership strength as all Child Members were converted to Junior Members as part of the implementation of Constitution amendments. In addition, the revision in Conversion Fees to a lower flat fee and the 3 years concessionary subscription fee extended to Ordinary / Associate Members who were converted from Junior Memberships have also made conversion scheme for Junior Members at age 21 years more palatable.

Despite the challenges in 2018, the Club received 204 applications for membership transfers; of which 164 transfers to third parties and a total of \$808,390 net transfer fees were recognized for the year. Compared to 141 third party transfers and a total of \$777,764 net transfer fees reported in 2017, there is an increase of close to \$31,000 in net transfer fees collection. The extension of the exclusive membership offer of \$1,000 worth of spending credits to new member who successfully signed up for Ordinary / Associate membership via third party transfers introduced in December 2017 and continued in 2018 has produced results.

Year	No. of Principal Members
2014	8869
2015	8910
2016	8961
2017	8803
2018	8769

## LOOKING AHEAD

For 2019, the Membership Relations and Marketing Committee anticipate it to be another challenging year. The attrition of membership strength has been a concern for all clubs in Singapore which includes CSC.

With the membership rules being more family friendly and the Club created facilities that are more family oriented, the Committee urges members to register their spouse and children as members of the Club so that they could be part of the CSC family and enjoy members' privileges.

The Committee will also continue to focus on creating enticing membership schemes for current members and new members to value add and make the Club membership more attractive. For marketing initiative, the Committee will be reviewing the revamp of the Club website to make it mobile friendly and responsive. This is an important communication and marketing platform to showcase what the Club has to offer to existing and potential members of the Club.

## APPRECIATION

I would like to extend my appreciation to the fellow members of the Committee as well as the staff for their continuous efforts and valuable contributions during the year.



Reported by:  
**Mr David Khoe**  
Chairman

# REGIONAL NETWORKING COMMITTEE

## INTRODUCTION

Looking back 2018, it has been a fruitful year for the Regional Networking Committee as we continued to expand the benefits of CSC memberships with more tie-ups with reputable Clubs, Resorts and Hotels for our members' enjoyment of other recreational and sports facilities both locally and regionally. As of 31 December 2018, members have enjoyed access to 20 Reciprocal Clubs, 23 Affiliate Clubs and 15 Hotels and Resorts in the region.

## HIGHLIGHTS OF THE YEAR

The Committee has established new reciprocal and affiliate arrangements with Keppel Club, Palm Garden Golf Club, Ria Bintan Golf Club, Penang Club, Tianjin Goldin Metropolitan Polo Club and more. We have tabulated a total of 144 members visiting our reciprocal and affiliate Clubs in 2018. In addition, we have also added new hotel partnerships including Crown Vista Hotel, G Hotel, Holiday Inn Melaka, Eastern & Oriental Hotel to name a few.



*Ria Bintan Golf Club, Indonesia*



*Palm Garden Golf Club, Malaysia*



*Laguna Golf Bintan, Indonesia*



*Tianjin Goldin Metropolitan Polo Club, China*



*IOI Palm Villa Golf and Country Resort, Malaysia*





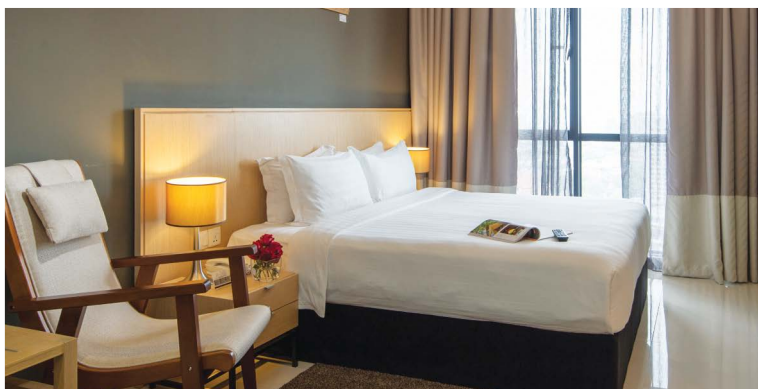
*The Els Club, Desaru Coast, Malaysia*



*American Club, Taiwan*



*Sutra Harbour Resort, Malaysia*



*The Pines Melaka, Malaysia*



*Eastern & Oriental Hotel, Malaysia*

## LOOKING AHEAD

In the year ahead, the Committee aims to stay focus and committed to bring more benefits to further value add to CSC memberships through this regional network Club connection. These continuous efforts will also help to attract new members as they see the advantage of joining CSC because of the extended network and networking opportunities both at home and abroad.

## APPRECIATION

I would like to express my heartfelt appreciation for the support of the Management Committee, fellow Committee members, as well as Management staff and our network of partners and affiliates.



# TENDER COMMITTEE



*Reported by:*  
**Mr Tan Lai Choon**  
Chairman

## INTRODUCTION

The objective of the Tender Committee is to promote and facilitate transparency of procedures in the award of contracts for goods and services required for the Club's day-to-day operations, capital expenditures/items and projects. The Tender Committee is pleased to present its report on the various tender exercises undertaken by the Club in 2018.

## HIGHLIGHTS OF THE YEAR

### 1. Award of Proposed Renovation of Jackpot Room and New Recreation Room

- New regulations on Jackpot Operation implemented by Ministry of Social and Family Development and Police Licensing and Regulatory Department (PLRD) took effect from 1 May 2018. The Club was required to install CCTV system with high resolution to screen all members properly before allowing their entries into the Jackpot Room. This is to check if members were registered under Self Exclusion Scheme. The new regulations also required the Club to cut down on the total number of Jackpot machines in the Jackpot Room. Thus, the existing Jackpot Room would need to be reconfigured to cater to all the specifications required by the regulations.
- With the extra space carved out from the reconfiguration, the Recreation Room was shifted next to the Jackpot Room and the former Recreation Room was converted to a Day-Care & After-Care Facility run by Cocoon Learning Centre.
- For this renovation, five design and build companies were invited to participate in the tender exercise in March 2018. Only four companies responded to bid for this tender.
- Out of these four companies, two companies were shortlisted for comparison and evaluation.
- After a few rounds of interviews, changes on the proposed designs and price negotiations, the contract was finally awarded to M/S Zinc Design Pte Ltd for \$230,000.

### 2. Award for the Replacement of Air-conditioning System at Flex Gym in Sports Complex

- Last year, the Club replaced the air-conditioning system at Multi-Purpose Room, Table-Tennis Room, Basement 1 Lift Lobby, Games & Recreation Room, Billiards & Snooker Room, Level 2 Male & Female Changing Rooms, Sports Gym & Activity Suite, CCTV Room, LAN Room and MDF Room.
- With the discontinuity of VRV2 system and spare parts on 31 December 2018, the Club also had to replace the existing air-conditioning system at Flex Gym.
- Four contractors were invited for this tender and only three contractors submitted their bid for this tender.
- After evaluation and shortlisting, and a series of interview and price negotiations, the contract was finally awarded to M/S Brilliant Air Pte Ltd for \$238,888.

### 3. Award of Main Contract for Proposed Renovations to Man Zhu Café Kitchen & Part Conversion of Koi Pond to Timber Decking and Children Playground

- Four contractors were invited to participate in our tender exercise in July 2018 of which three contractors were called for tender interview.
- Subsequently, one contractor withdrew from the tender due to their non-compliance with tender specifications and requirements.
- After a series of shortlisting, interviewing and price negotiations, the contract was finally awarded to Nam Foong I.D. Pte Ltd at \$302,650. This decision was made based on tenders received and the contractor's tender price and past record as recommended by House & Grounds Committee and approved by the Management Committee.

#### **4. Award of Children Playground Equipment at the Newly Proposed Children Playground at Koi Pond Area**

- Three vendors were invited to participate in our tender exercise in June 2018. Vendors were required to submit their proposed playground design layout for the Club's selection.
- Based on the space allocation for the playground and taking into consideration the safety guidelines issued by the authorities, Hoopla Parks & Recreation's design outshined the other two vendors.
- Tender Interview was conducted and after a series of price negotiation, the contract was finally agreed at \$93,888.

#### **5. Award for the Replacement of Air-Conditioning System in Phases at Arrival Pavilion**

- The next phase of air-conditioning system replacement would be at the Arrival Pavilion.
- The air-conditioning system used at Arrival Pavilion was the same as that in Flex Gym, thus it had to be similarly replaced as the VRV2 system discontinued on 31 December 2018.
- Due to time and budget constraint, tender exercise was carried out in November 2018 for replacement to be carried out in 2019.
- Tender invitation was sent to three contractors.
- Tender interview was conducted and after a series of price negotiations, the contract was finally awarded to M/S Daikin Air-Conditioning (Singapore) Pte Ltd in 2 phases as follows:

Club's Area	\$364,800
Tenant's Area	\$115,200

#### **6. Tender Exercise for Replacement of Club Management System**

- The current Club Management System has been in use since 2007. With the changes in technology and members requesting for online booking system and more detailed and better management reporting, the current Club Management System is no longer able to meet the Club's needs.
- The Club has been actively sourcing for Club Management System since November 2017. Vendors were invited to present to the Club and through these presentations, the Club assessed their systems with our needs. Two vendors were selected out of a total of five vendors who participated in our tender exercise in November 2018.
- After a series of interview and price negotiations, we have selected a Club Management System which is more advance than our current system and able to cater to the Club's needs.
- Award for the replacement of Club Management System would proceed upon approval of Government Grant which we have applied in January 2019.

## **LOOKING AHEAD**

There will be some projects to be carried out in 2019. The Committee will continue to play its part to ensure transparency in the procedure for calling and awarding of tenders by the Club.

## **APPRECIATION**

I would like to express my heartfelt gratitude to the staff of CSC for their contributions, effort and support in the past year.



Reported by:  
**Mr Michael Leong**  
Chairman

# HUMAN RESOURCE COMMITTEE

## INTRODUCTION

The continuous strong employer-employee relationship of the Club and conducive work environment have contributed significantly to the positive impact on our employees' productivity and loyalty, and to the Club. This has led to low employee turnover and high-performance culture which are vital to the Club's performance and service delivery.

People continue to be the most important asset in the Club's constant aim to achieve service excellence to fulfill the needs of its members and long-term vision. At the same time, our employees are being challenged to keep pace with changing skills requirements.

The Human Resource Committee is therefore focused on supporting the Human Resource Management of the Club in helping employees stay relevant and upgrade their skills through its continuous Learning and Development programmes.

## MANPOWER STATISTICS

In the year 2018, the Club's average operating staff strength including part timers was 145 and staff to member ratio was 1:105. Total payroll cost in 2018 increased by 4.7% as compared to 2017 mainly due to higher asking salary of new hire at executive and managerial levels, annual increment as well as staff promotion for certain positions.

## HIGHLIGHTS OF THE YEAR

In year 2018, there were many training sessions and activities focusing on the needs of leaders, managers and supervisors, who have the greatest influence within the Club in terms of the impact of their management practice.

Two main areas were focused:

- (a) Information Sharing – In order to raise awareness to new initiatives towards Vision 2030, the Management team had allocated time to meet and exchange information in gaining the knowledge they need to manage their areas effectively. On top of that, daily morning meetings were scheduled to engage leaders, managers and supervisors in discussion on their operational issues and problem solving as well as update on major initiatives and how they would affect the Club as a whole. The result of this was that all could mingle to hear and share each other's perspectives and gain a greater understanding of the way in which the respective department functions to support the new initiatives. The HODs' server is also updated, enabling HODs to have easy access to latest information they need.
- (b) Skills Upgrading – In addition to the regular off-site training courses available at training institutions for all leaders, managers and supervisors to attend on different occasions, several relevant classes were arranged in-house to make it more convenient for all to attend together in one session. Such arrangement helped to reduce time away from the workplace and eliminated the need for travel. The training sessions focused on mandatory and essential skills, including First Aid and AED, Fundamentals of PDPA, Growth Mindset for Organisational Agility. In addition, customized trainings were conducted aiming to encourage strategic thinking and developing leadership skills towards achieving a more motivated and effective collaboration to overcome new challenges in the club industry.



Staff Training on Risk Mitigation



Customized Training "Values-In-Action" Team Building Programme For CSC Staff



Fundamentals of The Personal Data Protection Act (PDPA) Course For CSC Staff



At the 2018 EXSA Award, our staff continued to show their mettle in the delivery of excellent service to members by obtaining 4-Star, 2-Gold and 12-Silver.

#### The Star Award winners:

Aileen An	Membership Relations Department
Kenny Chong	F&B Department, Man Zhu Café
Louis Goh	F&B Department, Man Zhu Café
Elaine Tan	F&B Department, Three Bars

#### The Gold Award winners:

Jacqueline Ong	Membership Relations Department
Teoh Choon Kuoh	F&B Department, Three Bars

#### The Silver Award winners:

Agnes Ong	Finance Department, Joy Luck Cove
Samantha Eng	Membership Relations Department
Ade Irwan Bin Afandi	Sports & Lifestyle Department, Flex
Winnie Leow	F&B Department, Man Zhu Café
Jennifer Teh	F&B Department, Man Zhu Café
Teo Hong Chay	F&B Department, Man Zhu Café
Stanley Tew	F&B Department, Man Zhu Café
Law Lee Kwang	F&B Department, Man Zhu Café
Cheng Chek Ching	F&B Department, Man Zhu Café
Yokki Foon	F&B Department, Man Zhu Café
Voon Lip Seng	F&B Department, Man Zhu Café
George Ng	F&B Department, Three Bars



Star Award Winners (from left to right): Louis Goh, Kenny Chong  
Aileen An and Elaine Tan

The Club truly appreciates these valued employees for going the extra mile in providing quality service to members.

## LOOKING AHEAD

The Club will continue to create and provide learning and skills upgrading opportunities in order to progress. The focus in the next 12 months for leaders, managers and supervisors will be on topics related to management and leadership skills. The Human Resource Department will continue to work with respective department heads to determine the staff training and development needs required by the department and the Club's business objectives.

With Human Resource road map in place, we will arrange more programmes to train staff to upskill them and re-train those who are at risk of being displaced due to the changing environment. Employees must also master new technologies and be open to new skill sets so as to transform quickly to help enhance the Club's competitiveness as well as delivering experiential services.

Going forward, in-house team training will also include e-learning programmes that will enable staff from different departments to receive similar pertinent knowledge to better equip them to raise their productivity and performance.

## APPRECIATION

I would like to record my appreciation to the Management Committee, my fellow Committee members and the Club's administration for their support and contribution throughout the year to the various HR activities and programmes. We wish to assure members that our staff will continue to do better in every way, every day.

# FINANCE COMMITTEE



Reported by:  
**Mr Vincent Kuek**  
Chairman

## OVERVIEW OF FINANCIAL PERFORMANCE

FY2018 was a difficult year for the Club financially as Jackpot revenue was significantly affected and reduced by 60.7% as compared to last year. This was due to the new regulations introduced by the Ministry of Social and Family Development and Police Licensing and Regulatory Department (PLRD).

As of 31 December 2018, the Club had an EBITDA of \$3.113M against budgeted EBITDA of \$3.392M, resulting in a negative variance of \$279k. After accounting for depreciation and tax expenditure of \$3.306M, the Club's bottom line showed a deficit of \$193K, well below the budgeted surplus of \$18K by \$211K.

The following were highlights of the performance of various sections in FY2018:

### 1. Membership Fees

- **Entrance & Conversion Fees:**  
Total revenue collected from entrance/conversion fees was \$221K compared to \$305K in 2017. This was S\$84K lesser or 27.5% lower than FY2017. There was no collection of entrance fee for Spouse members during the year as compared to \$59K collected in FY2017. This was due to the changes made to the Club's Constitution which allows Spouse members to join for free and existing Principal members can register their spouse as a Spouse Member with an administrative fee of \$100.  
  
Entrance fees for Term members collected were \$74K. This was a reduction of \$33K or 31% as compared to FY2017 of \$107K. This was due to the lower sales of Term memberships targeted at expatriates as the uncertainty of the global economic environment in 2018 had resulted in lower budget on expatriate package for companies.
- **Transfer Fees:** A total of 164 membership transfers to third parties were transacted in FY2018. This was more than previous year's transaction by 23 cases which resulted in an increase in revenue by \$31K. Lower increment in revenue was due to the spending credits given to new members joining the Club. These spending credits and membership recruitment cost show a total increase of \$107k or 157% more than FY2017.

### 2. Interest Income

Interest income has increased by 25.6% from \$295K to \$371K. In FY2018, the Club subscribed to 2 more bonds and these bonds have a higher yield compared to bonds purchased in FY2017. Bond interest increased by \$107K or 76% from \$141K in FY2017. FD interest slightly decreased by 18% or \$27K lower than FY2017 as the Club focused on higher yield debt instruments with longer tenure in accordance to the Club's Investment Policy.

### 3. Lifestyle & Flex

Lifestyle & Flex surplus declined by 14.9% from \$135K to \$115K as all staff positions were filled for Lifestyle. Flex revenue declined by 1% due to closure of Flex Gym for 2 weeks aircon replacement work in August 2018. In addition, rental cost of Gym equipment saw an increase of 17% from \$24K in FY2017 to \$28K in FY2018.

### 4. Food & Beverage Operation

Food and Beverage revenue saw a slight increase in sales of 2.4% as compared to FY2017. Man Zhu Café's net deficit was \$189K in FY2018, an increase of \$5.8K or 3% as compared to \$183K in FY2017. This result was partly due to an increase in the repair and maintenance cost for wear and tear and thus saw an increase of \$11K or 19%.

Three Bars' net deficit increased from \$120K in FY2017 to \$172K by \$52K or 43%. This negative performance was due to higher food and beverage cost as compared to FY2017. Thus, the profit margin earned for FY2018 was 2% lower than FY2017. This performance however was better than Budget 2018 by 1%.

### 5. Sports & Games

Sports and Games operation net deficits declined from \$157K in FY2017 to \$9K in FY2018. This improved performance was largely contributed by Table Tennis and Badminton with revenues increasing by \$58K or 112% and \$69K or 68% respectively.

Swimming Section generated a net surplus of \$83K against a budgeted deficit of \$117K. Course Fee for Swimming was \$991K. This was an increase of \$129K or 15% from FY2017 of \$862K. This increase was due to more swimmers being upgraded from Learn to Swim to another level such as Pre-Competitive Program.

## 6. Jackpot Operation

Starting from 1 May 2018, all Jackpot operators were required to have more stringent screening of members before entering the Jackpot Room. This was to comply with the Self-Exclusion Scheme facilitated by National Council on Problem Gambling (NCPG). In addition, the Club was also required to install high resolution CCTV in the Jackpot Room.

As a result of these new regulations, Club's share for Joy Luck Cove fell from \$2.34M in FY2017 to \$1.192M this year. Net surplus dropped by 61% to \$640K, \$990K lower than FY2017. This result was lower than the budgeted target of \$1.6M for 2018. In 2018, the Club had to remove 7 Fruit Machines out of a total of 35 machines as required by the Regulators, leaving a balance of 28 machines. The Club also had to replace 5 old Fruit Machines with new Fruit Machines and made 1 game change as compared with FY2017 where no replacement of Fruit Machine or game change was carried out. This exercise was necessary in order for the Jackpot Room to remain attractive and continue to provide excitement for the players.

## 7. Administrative Operating Expenses

Administrative operating expenditure saw an increase of \$396K or 10.4% from a total of \$3.81M to \$4.21M. However, administrative operating expenditure did better as it was lower than budgeted amount of \$4.74M.

There was a reduction in Government Grants such as Job's Credit, Special Employment Credit and Temporary Employment Credit by \$26K or 21% lower than FY2017. More events targeted on members' engagement were organized in FY2018 as compared to FY2017 and this had resulted in an increase in expenditure of \$48K as compared to \$6.4K in FY2017.

Bank charges expenditure saw an increase of \$24K or 16% as compared to FY2017. The main contributor for the increase in bank charges expenditure was from credit card charges charged by banks. New members joining the Club can use 0% interest installment plan to pay for the entrance fee. Under this 0% interest installment plan, higher interest rate is being charged to the Club as compared to normal credit card spending.

## 8. Club Premises Expenses

Club premises expenditure was \$3.45M which was lower than Budget by \$34K or 1% and year-on-year was \$21K or 1% more. Despite increase in Water Tariff and Electricity Tariff, the Club still managed to maintain close to FY2017 expenditure.

## LOOKING AHEAD

The year 2019 would be another challenging year for the Club financially. The Club's Jackpot revenues remain uncertain. In 2019, there would be another reduction of Fruit Machines exercise required by the regulators as announced in 2017. However, the number of Fruit Machines to be reduced would be reviewed and finalized by the Regulators during the renewal exercise from August to October 2019.

In FY2018, the Club had completed several key capital expenditure projects which included the renovation of Club's Jackpot Room, addition of a new Recreation Room, a new pastry kitchen in Man Zhu Café to provide freshly baked cakes and pastries to members, a children playground and the extension of Man Zhu Café with the al fresco dining cum BBQ. With these new member-friendly facilities, the Club hopes that members would continue to support and patronize the Club. And with the Member-Get-Member scheme, members will be encouraged to introduce their friends to join the Club.

Nevertheless, the Club will continue with our focus on cost control and containment. At the same time, we will review areas where revenue can be further improved as well as adding alternative revenue streams.

The journey ahead definitely will be challenging but with members' continuous support and understanding, the Finance Committee and the Management Committee will continue to do its best to champion and establish the Club as the most prestigious swimming and sports Club in Singapore while managing the financial affairs in a prudent and responsible manner, to ensure its continued viability for the next lap.

## APPRECIATION

I would like to express my gratitude to the Management Committee and the Finance Committee and not forgetting the staff of Chinese Swimming Club for their invaluable support and contributions during this term of office.





Reported by:  
**Mr Jonathan Kuah**  
Chairman

# FOOD & BEVERAGE COMMITTEE

## INTRODUCTION

The F&B section ended 2018 with another fruitful year. Man Zhu Café achieved another record year as revenue rose by 3.4% to an all-time high of \$2.8 million. This was made possible with the introduction of new cuisines and over the counter retail sales. Despite uncertain economic condition, Three Bars was able to maintain its sales with the increase in event sales which have become very popular with members. F&B ended the year with an increased net deficit of \$169,211 largely as a result of higher wage cost partly offset by further productivity gains.

## HIGHLIGHTS OF THE YEAR

Both Man Zhu Café and Three Bars continue to record higher patronage as we continue to roll out more products and events to engage members. Both outlets also received an "A" grade by the National Environmental Agency for maintenance of high hygiene standards for the seventh consecutive year. The award is testament of our staffs' efforts to maintain and uphold the hygiene standards for the Club's F&B outlets.

### MAN ZHU CAFÉ

The Café continue to record new highs in patronage and sales in 2018. Sales at Man Zhu Café were up by 3.4% as the menu was revamped to include Korean and Japanese Cuisines, as well as expanding the Western food. Pizza was introduced for the first time at CSC and it became an instant hit particularly with the young members. During the year, we were also able to raise the sales of snacks by leveraging on the popularity of the poolside movie screening.

The new al fresco dining area was recently completed which increased Man Zhu Café's seating capacity by 15%, thereby reducing the waiting time for diners during peak periods. Members will now be able to dine under the stars in a serene setting. F&B continues to implement technology as we strive to raise productivity. The Techmectic clearing robot was introduced so that our staff can serve members better without being bogged down with the task of clearing plates. More ordering iPads and wireless billing machines were also procured to improve turnover for the tables. A fully automated fresh orange juice machine was also well received by members. Over the past five years, the implementation of technology has helped Man Zhu Café achieve sales growth in excess of 40% without increasing headcount.



Man Zhu Café Al Fresco Dining



In-house cakes and pastries at Man Zhu Café

### THREE BARS

Three Bar's sales inched up from \$1.084 million to \$1.087 million despite the uncertain economic environment. The performance was aided by the vast improvement in event sales as we intensified our marketing effort through multiple media channels. Sales of beverages and retail sales grew by 3.5% but offset by a 4.7% decline in food sales resulting from the disruption caused by the renovation of the Slot Machine Room. Going forward, we will focus on organizing more wine and whisky events which have gained significant following over the past few years. In our effort to contain cost of raising the level of entertainment for members, we will be reducing the number of band nights.



*M. Chapoutier Wine Dinner*



*Italian Wine Dinner*



*Food & Drink Stall at Cinema Alfresco*

## LOOKING AHEAD

With the recent completion of the al fresco dining area, we are now able to better serve members by providing a new dining environment whilst reducing waiting time during peak periods. This will be complemented by our new barbeque menu which will be priced affordably for our members. Meanwhile we have introduced our in-house cake and pastry menu which has been gaining popularity since the beginning of 2019. We are also exploring and studying the viability of a new coffee joint at the Arrival Pavilion which will offer premium coffee, home baked pastries and cakes.

Although F&B has been progressive with the objective of providing quality value meals for our members, we are constantly under the pressure of nationwide increase in labour cost especially when it accounts for about 70% of our operating expenses. In addition, our vendors themselves are facing similar cost pressure which translates to higher raw material costs for us. The simplest method to overcome this is to raise prices. But we will only resort to this if we have exhausted all measures. For the time being, we will attempt to boost sales through innovative ideas such as the al fresco area and the new coffee joint to achieve further gain in productivity.

The F&B Committee has been delivering more variety and quality food at affordable prices over the years. We are now undertaking this new challenge to offer more experiential dining options for our increasingly affluent members. We sincerely appreciate any feedback from you so that we can continue to serve you better.

## APPRECIATION

I would like to take this opportunity to thank all CSC members, the Management Committee, Food and Beverage Committee, the Management and staff for their support, contributions and hard work in 2018. The Committee will continue to focus on the core mission of offering members excellent services and a variety of value for money dishes and wine, and dining experience.



# VISION 2030 COMMITTEE



*Reported by:*  
**Mr Victor Chia**  
Chairman

## INTRODUCTION

Last year was a transformational year for CSC as the Club evolves with the change of times.

The Vision 2030 team had earlier been tasked by the Management Committee to chart the future direction of CSC amidst rapidly changing times. After almost two years of detailed studies and garnering feedback from members, it became clear that CSC needs to uplift the software and transform the Club to be a family-oriented community.

The team and the management staff carefully curated a slew of initiatives to keep members engaged and make CSC their “Home Away from Home”.

The first initiative in 2018 was a revamp of the membership rules and regulations to be more family oriented. Following that, a series of initiatives such as the revamp of the Club Wifi system, the construction of a children playground, and al fresco dining as well as a new pastry kitchen were

introduced at Man Zhu Café. The arcade games were revamped at the bowling alley and the Club also organised Cinema Alfresco by the pool and CSC Fun-tastic Carnival cum Open House.

As a result, we are heartened to know that the frequency of visits by members to the Club has increased significantly in 2018. We will continue to rise on this positive upward momentum and continue to plan for new initiatives including introducing a new techno bowling concept in 2019. In addition, the team is also in the mist of analysing the feasibility of a new coffee joint cum co-working space at the Arrival Pavilion.

The ultimate vision is to transform CSC into one of the most desirable Club in Singapore where members are able to hang out, meet their friends and make new friends. A home away from home.

## HIGHLIGHTS OF THE YEAR

The Committee is pleased to share that a few strategic initiatives in the areas of membership rules, facilities, Club events and activities which had gone through months of deliberations with various Standing Committees were completed and organised in 2018 with the support of Management Committee.

### MEMBERSHIP

After months of detailed discussion on the membership rules and regulations by the Membership Relations and Marketing Committee, the approved amendments of the Constitution were implemented in June 2018 and responses from members were positive. As the membership rules and regulations were made more family oriented, the Committee sees registration of Spouse and Junior memberships increased close to 12% and 1,200 Child Members were converted to Junior Members. These Junior Members will subsequently be eligible to convert to Ordinary / Associate Members when they reach 21 years. These positive results are encouraging and we hope to see more family members joining and visiting the Club. The encouraging take up should progressively result in the rejuvenation of the Club as we aim to achieve a more diverse balance in our demographics.

### FACILITIES

In 2018, the Club had initiated and completed a few facilities renovation and upgrading works. The Committee is glad to share that the Club is now fully Wifi-enabled after its Wifi upgrade so that members will be better connected when they are at the Club. As part of the Vision 2030 Committee’s initiatives, the House & Grounds Committee had worked closely with various Standing Committees and the Club Management to transform the Club into a more family-oriented environment to increase members’ patronage. Man Zhu Café which is highly patronized by members was extended with an al fresco dining area to provide more seats and alternative outdoor dining experience. A pastry kitchen was also added to Man Zhu Café so that members could enjoy freshly baked pastries and cakes on top of the main delights. For parents with young children, the new children playground, Kids’ Cove, will be a good place to let your children have fun while you dine at the al fresco dining area.

As part of the Vision 2030 Committee’s plan on maximising the utilisation of club space to value add to members’ benefits and services, the House & Grounds Committee conducted surveys and organised coffee-chat sessions with invited members. From these efforts, we gathered that there is a need to have a collaborative area as some members who are either self-employed or digital nomads use the Reading cum Study Room regularly. Hence, the room was converted and renamed as Collaborative Room so that these members could have a place to have some non-disruptive discussions in the Club. For the TV Room at the Recreation Complex, the low usage of the room had triggered discussions and it was decided that we should expand its usage to allow members to also use it as a reading corner and renamed as Reading & TV Room. With this initiative, the room will be better utilised by members for quiet reading or watching TV programmes base on the time slots allocated.



In 2019, the Club will be studying and looking into converting part of the Arrival Pavilion lobby into a cosy coffee joint and sitting area. This will be an additional F&B outlet providing another different dining experience for members and their families to enjoy gourmet coffee and freshly baked cakes and pastries. Besides this, those who need a space to stay engaged and work at the Club will have a co-working area.

## CLUB EVENTS

Besides creating new facilities to meet the changing needs of members, a few new Club events and activities were organised for both the young and old in 2018. We are delighted that an overwhelming number of families gathered to enjoy events such as the CSC Fun-tastic Family Carnival cum Open House in July 2018 and Cinema Alfresco by the Pool in June and November 2018. For hands-on activities such as Washi Eggs Making, Bunny Origami Workshop and Lantern Making during Easter Day and Mid-Autumn Celebration, we are pleased to see intimate interactions between three generations of members partaking in these activities.

Members can look forward to more family focused events and activities in 2019 and we hope members' patronage will improve and make CSC a more happening and vibrant place.



Man Zhu Café Al Fresco Dining



Children Playground, Kids' Cove



Cinema Alfresco by the pool



CSC Fun-tastic Carnival cum Open House

## APPRECIATION

I would like to extend my appreciation to the Management Committee, various Standing Committees and fellow Committee members as well as the Management and staff for their unwavering support during the year.

# DISCIPLINARY PANEL



*Reported by:*  
**Mr Hoon Tai Meng**  
Chairman

## INTRODUCTION

The Disciplinary Panel is mandated to protect the interests of the Club as it attends to matters relating to the conduct of the members, their families and guests in the premises of the Club.

At the 103rd Annual General Meeting, 20 Voting Members were elected to the Disciplinary Panel and it functions as a separate and independent body from the Management Committee.

I am glad to report for the year 2018; the Panel did not receive any complaint from members about any incident or misconduct of another member or guest.

There were 3 reported disciplinary cases in last quarter of 2017 which the Panel had convened the inquiry meetings and deliberated in the first quarter of 2018.

### **CASE 1 – 22 SEPTEMBER 2017**

#### **Brief Facts**

A complaint was lodged against a member and his guest for abusive and aggressive behavior at Three Bars.

#### **Decision of the Disciplinary Panel**

The Disciplinary Panel deliberated and found that the complaint was established and both parties were reprimanded and advised that their conduct should at all time be in a manner which is courteous and respectful of other members in the Club premises. The member was given a letter of advice and the guest was barred from entering the Club indefinitely.

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### **CASE 2 – 1 OCTOBER 2017**

#### **Brief Facts**

A complaint was lodged against a Spouse member for her aggressive behavior and created a ruckus at the KTV Room in Three Bars.

#### **Decision of the Disciplinary Panel**

The Disciplinary Panel deliberated and found that the complaint was established and it does not condone such behavior and that her conduct shall at all time be in a manner which is courteous and respectful of other members, as well as staff when in the Club premises. A warning letter was issued to the Spouse member to remind her not to repeat such conduct or behavior while in the Club's premises.

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### **CASE 3 – 2, 6 AND 7 NOVEMBER 2017**

#### **Brief Facts**

Two complaints were lodged against a Term member for his poor conduct in confronting two children of our members on different occasions to address the complaints that he received from his son.

#### **Decision of the Disciplinary Panel**

The Disciplinary Panel deliberated and found that the Term member had directly approached the two children to address the complaints from his son and this may have caused fear and stress to them. He was advised by the Panel on such matter which he could lodge a complaint or feedback and not to take things into his own hands.

The Panel also found that one of the Complainant's child had called the Term member's son names and when the child was approached by the Duty Manager for his name, the child refused to provide. The Complainant was advised to instruct his son that it was wrong to call fellow swimmers names and he should cooperate when being approached by Management or staff of the Club.

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## APPRECIATION

I would like to extend my greatest appreciation to fellow members as well as the Management and staff for their valuable time and contributions during the year.





Reported by:  
**Mr Goh Peng Koon**  
Chairman

# LIFESTYLE COMMITTEE

## INTRODUCTION

2018 was a fulfilling and exciting year. As directed by the Vision 2030 Committee, new family centric activities were launched for the first time in the Club, creating many Club level events for the family.

## HIGHLIGHTS OF THE YEAR

The first half of the year kicked off with the Spring Festival held on 24 February 2018 with great turnout and stellar performances from the Lion & Dragon dance troupe. The Easter celebration held on 1 April 2018 was a great success with the kids enjoying themselves at the various workshops assisted by members of the Ladies, Youth & Family Sub-Committees as well as the Club staff.

The Lifestyle Committee in collaboration with the F&B Committee had successfully organized the Club's inaugural Cinema Alfresco by the pool on 22 June 2018 and the event was a roaring success. Kids enjoyed wading in the Beginner's pool with the inflatable floats while the parents relaxed by the poolside with popcorns, snacks and drinks. The second Cinema Alfresco was subsequently held on 9 November 2018 with an indoor screening at the Arrival Pavilion in addition to the pool screening. The event had once again received overwhelming response.

The Club Open House in conjunction with the annual Durian Fest party held on 21 July 2018 had attracted many new members and their guests. The inaugural Club Mid-Autumn celebration held on 22 September 2018 at the Arrival Pavilion garnered a huge crowd who enjoyed the music performance, free mooncake sampling and various workshops such as lantern making and origami. The year ended with a Christmas Sharing event that was organized for 2 homes - Chen Su Lan and Wishing Well on 30 November 2018 as well as the Christmas Light Up event on the same day. Everyone enjoyed the Ukulele performance by the Club staff, A Cappella singing as well as the spectacular display of lights on the Christmas tree, Club's facade and its surroundings.

The activities organised by the 4 Sub-Committees namely, Exercise & Leisure, Ladies, Dance and Youth & Family continue to garner strong support from our members. Yoga and Pilates remain the hot favourite while a new exercise - Barre was introduced and received good take up from members. Response for culinary classes was also well received. Health and financial talk also garnered positive responses. Dance parties of different themes remain popular among the members. New dance activity - Bounce DanceFit also attracted a good number of participants. The Sports & Leisure/Dance Camp organised by the Youth & Family Sub-Committee in March and June 2018 as well as the various Youth workshops were very well received. The enrolment for the Karaoke singing class and Children's Ballet remains steadfast due to members' strong support.

## LOOKING AHEAD

In line with vision 2030, more trendy and family-oriented activities catering to different age groups will be organised by the various Sub-Committees.

## APPRECIATION

I would like to thank the members of the Management Committee, Sub-Committees and CSC staff for their unwavering support and contributions in making 2018 another successful year!



Spring Festival 2018



Cinema Alfresco by the Pool



CSC Christmas Light-up





Reported by:  
**Mdm Sharon Heng**  
Convenor

# YOUTH & FAMILY SUB-COMMITTEE

## INTRODUCTION

In 2018, the Youth & Family Sub-Committee organised many first-time activities such as the March Sports & Dance Camp, Slime Making Workshop, Watercolour Sketching Introductory Workshop, Tsum Tsum Clay Making Workshop and Unicorn Cakepop Making Workshop which added to the vibrancy of the Club. Our on-going classes continued to experience an increase in participation from members.

## HIGHLIGHTS OF THE YEAR

- This year, due to the popularity of the annual Sports Camp conducted every June, we have organised a Sports & Dance Camp in March which also received favourable interest from the members. 2-time Olympic medalist, Li Jiawei who partnered Chinese Swimming Club in the establishment of JTA Table Tennis Academy personally mentored the children during the workshop which was a fruitful experience for them. The children also enjoyed their bowling session with Coach Felix as he patiently taught them the fundamentals. To keep up with the recent trend, the children learnt to dance "GO GO", a song made popular by the K-pop Superstars BTS.
- The popular Slime Making Workshop was conducted during the March and June Holidays due to the demand and hype among young children. The participants were all excited to get their hands busy with all the mixing, kneading, stretching and twirling. We were delighted to see the children playing merrily together with their glittery and fluffy slimes as well as the colour-changing and magnetic slimes.
- Participants were able to unleash their artistic and creativity side during the Watercolour Sketching Introductory Workshop and Tsum Tsum Clay Making Workshop. The Watercolour Sketching Introductory Workshop consisted of 3 indoor sessions on the basic theories and techniques, and was conducted by instructor James Lim who shared tips and provided guidance to all attendees. The students enjoyed their outdoor session at a café where they joined other art enthusiasts to transform their dinner into "delicious" masterpieces. We are superbly impressed with the children who attended the Tsum Tsum Clay Making Workshop as some moulded their colourful Korean Air Clay similar to the original design while some challenged the norm and created their clay pieces through imagination.
- Children and their parents had close interactions as they worked hand-in-hand to bake and decorate the cakepops into Unicorn. We hope the children had learnt about patience and cooperation in the process and had a fun bonding time with their parents.
- During the Tynker with Drone Workshop and Scratch with Robotics Workshop, children grasped the fundamental concept of programming with the "drag and drop" visual code blocks through logical thinking. Both workshops had definitely stimulated further interest in the children to explore into the world of coding and we hope to see them in future with their own creations.
- The on-going ballet classes on Saturdays continue to maintain its strong participation rate. Additional Friday lessons are available for children of higher grade to join us.
- The Chinese Karaoke Singing class on Mondays remains at a healthy average of 12 participants.
- The KidzClub welcomed 23 more children this year, bringing the big family to a total of 90 children in all.



2018 March Sports & Dance Camp



Tsum Tsum Clay Making Workshop

## LOOKING AHEAD

An array of exciting Children's Programmes has been lined up to explore and discover our children's interest and potential. The CSC KidzClub can look forward to more benefits and discounts as well. We are implementing Urban Gardening in the first quarter of this year. Members can register to be part of the Gardening Interest Group and help beautify the Club with your horticultural flare!

## APPRECIATION

I would like to express my warmest appreciation to the Management Committee, Lifestyle Committee and Youth & Family Sub-Committee members for their endless support. Furthermore, I would like to extend my heartfelt gratitude to the staff of Chinese Swimming Club for their assistance and contributions. My earnest thank you also goes out to members of the Club who have accompanied us in the exciting journey in 2018.



*Reported by:*  
**Mrs Jenny Chew**  
Convenor

# LADIES SUB-COMMITTEE

## INTRODUCTION

It was a smooth sailing 2018, all thanks to our members for their support in our activities.

## HIGHLIGHTS OF THE YEAR

To kick start the year, the Committee organised a Health & Wealth seminar where members gained insightful knowledge on financial planning as well as the latest advancement on management of hip & knee arthritis and cellular therapy for regenerative medicine from qualified doctors. The seminar was very well received by the members.

The Easter egg making event held on 1 April 2018, helmed by Ladies Sub-Committee, received overwhelming response from adults and children. Everyone enjoyed the session and brought home their self-made Easter eggs.

A Mother's Day Culinary Special was organised in May 2018, in collaboration with the Club's new tenant - Fu Lin Men Cantonese Dining. Group Executive Chef – Roy Tan and Master Chef – Alex Yeung from the restaurant demonstrated 3 special dishes – Champagne Pork Lychee, Special Sauce Minced Pork on Crispy Tofu and Spicy Brinjal. Members were treated to a delectable meal whipped up by the chefs and everyone enjoyed the session.

The Committee also organised a culinary demo on Sichuan cuisine as well as hands-on workshop on 3D Jelly Art and Ondeh Ondeh Swissroll & Kueh which received good reviews from members.

## LOOKING AHEAD

The Ladies Sub-Committee will strive to organize more varied and trendy activities in the near future to cater to members' needs. We welcome suggestions from members to inject new ideas in our planning and look forward to members supporting our activities to make the Section a vibrant one in 2019.

## APPRECIATION

I would like to thank the members of the Management Committee, Lifestyle Committee, Ladies Sub-Committee and Club members as well as CSC staff for their support and in making 2018 a good year.



*Health & Wealth Seminar*



*Easter Egg Making Event*



*Mother's Day Culinary Special*



*Sichuan Cuisine Demo*





Reported by:  
**Mr Lim Meng Jui**  
Convenor

# DANCE SUB-COMMITTEE

## INTRODUCTION

The Dance Section had another spectacular year in 2018 as we received excellent turnout for all the themed dance parties, and dance classes continued to perform well, as we saw the active participation from members and their guests. New dance fitness and social dance classes were introduced to cater to the needs of different group of dancers.

## HIGHLIGHTS OF THE YEAR

- This year, we held 7 themed dance parties namely Tropical, Lohei, "Agoago", Line Dance, "Red & White", Peranakan and Bollywood for dancers to dress up and enjoy their leisure time on Saturday nights and Public Holidays. The dance parties achieved overwhelming responses of an average of 95 members and guests. In particular, the Peranakan Tea Dance Party attained a record high of 113 dancers with many flaunting in Nyonya Kebaya and Batik shirt and exuberantly posing at our exclusively designed Peranakan-style décor corner.
- Latin/Ballroom Dance classes on Mondays and Fridays by Mr Peter Wong who has been teaching in Chinese Swimming Club for the past 20 years maintained at a healthy average of 8 students per class.
- Line Dance class by Mr Alvin Low on Wednesdays had approximately 10 students per class and a new Social Dance class for Beginners was launched in September 2018 for dancers who prefer weekday afternoon session.
- Remained well-liked by the members, all 3 Line Dance classes by Ms Belinda Yeo on Sundays boosted a minimum of 30 students in total. The Line Dance Party on 5 May 2018 organized by Ms Belinda also received immense support from 80 dancers who danced to more than 30 songs and enjoyed their steps revision with her that night.
- A newly-introduced dance fitness class, Bounce DanceFit conducted by Ms Chia Jia Yan was successfully launched in August 2018. The lessons were injected with elements of fun and vibrancy as the students learnt the fundamentals of 5 different street dances fused with cardio workout alongside fast and popular songs.
- The Social Dance Nights on Saturdays continued to secure a stable pool of supporters and we hope to garner more dancers in the Club to join us for bonding and interactions.



Red & White Dance Party



Peranakan Tea Dance Party

## LOOKING AHEAD

The Dance Sub-Committee will continue to look into trendy dance-related activities for members of different age groups and organise a variety of themed dance parties. From 2019 onwards, Line Dance Practice Night will be held on every first Saturday of each month, led by our Line Dance instructor, Ms Belinda Yeo who will teach and revise the steps with the dancers.

## APPRECIATION

I would like to express my utmost gratitude to the Management Committee and Lifestyle Committee for their unwavering support throughout the year. I would also like to extend my warmest recognition to all my Dance Sub-Committee members for the excellent teamwork and to the dance instructors who have devoted their time and imparted their years of valuable knowledge to all the students. Furthermore, my sincere thanks go out to all the administrative and support staff of Chinese Swimming Club for their assistance during every activity. To the dancers in the Club, I would also like to convey my gratefulness as it is your active participation that has contributed significantly to the success of all the dance parties and classes. Last but not least, our heartfelt appreciation to the generous sponsorship from Mr Patrick Ho, Malaysia Dairy Industries Pte Ltd, Freshening Industries Pte Ltd and Pilot Pen (S) Pte Ltd for the dance parties.



# EXERCISE & LEISURE SUB-COMMITTEE



*Reported by:*  
**Mr Richard Choo**  
Convenor

## INTRODUCTION

It has been a fulfilling 2018 with the support from members for our existing and new activities.

## HIGHLIGHTS OF THE YEAR

I am pleased to see the increase in participation for the Hydrofit classes after its inaugural launch in 2017. Response has been positive and additional timeslot has been introduced to meet the growing demand.

A new exercise “Barre” was launched in 2018 on a weekday morning and weekend afternoon, garnering a good number of participants.

On-going classes such as Yoga, Pilates, Body Band Balance, Yang Style Taiji Quan, Taiji Qigong, Total Body Conditioning and Piloxing remain steadfast in the enrolment due to strong support from members. Response for Chinese Brush Painting and Calligraphy was also well received.

Complimentary trials for some of the exercises were extended to members and guests during the Club Open House and I am happy to see that it has resulted in new sign-ups for our classes.

## LOOKING AHEAD

The Exercise & Leisure Sub-Committee will strive to organize more new and trendy activities in the near future to promote healthy living and look forward to more members joining the activities which we have lined up for you.

## APPRECIATION

I would like to thank the Management Committee, Lifestyle Committee, Exercise & Leisure Sub-Committee, Club members and CSC staff for their support and contributions in 2018.



Barre



Pilates



Free Trial of Piloxing during Club Open House

# SPORTS & GAMES COMMITTEE



Reported by:  
**Mr John Chew**  
Chairman

## INTRODUCTION

The past year has seen many significant milestones attained by our Sports & Games. In line with Vision 2030 which places a large emphasis on our youth and family, the Sports & Games Committee has responded through organizing a full calendar of events while further developing our various Junior Sports Programmes in pursuit of sporting excellence.

## HIGHLIGHTS OF THE YEAR

The Biennial CSC Sports Awards was held on 20 April 2018 at the newly opened Fu Lin Men Cantonese Dining. On top of recognizing our athletes who have performed outstandingly in their various sports, this year's edition saw the addition of a new award category, the Special Sports & Games Award, to acknowledge individuals who have made significant contributions towards the Club's sporting scene. I would like to congratulate the following winners:

Award	Awardee
President's Star (Male)	Pang Xue Jie (Table Tennis)
Sportsman of the Year	Ang Wei Ming Sean (Water Polo)
Sportswoman of the Year	Gan Ching Hwee (Swimming)
Team of the Year	CSC Adult Bowling Team
Meritorious Award	Boon Ji Chao Benedict (Swimming)
	Claresa Liao Jing Xuan (Swimming)
	Ervina Lim Qian Hui (Swimming)
	Foo Chuan Fan Dexter (Swimming)
	Leow Li Shen (Swimming)
	Neo Wei Wen Randall (Swimming)
	Tan Zhao Ray (Table Tennis)
Special Sports & Games Award	Tan Zhao Yun (Table Tennis)
	Kuah Teck Beng (Golf)
	Ng Yik Shu Gerard (Bowling)



CSC Sports Awards 2018



June Sports and Leisure Camp

I am pleased to report the following achievements from our various Sports and Games Sections:

1. Swim CSC continued making waves both locally and regionally. Aside from emerging as the top Swim Club with a total of 105 medals clinched at the 49th Singapore National Age Group Swimming Championships, our swimmers also performed exceptionally well to take the 2nd Runner-Up at the 14th Singapore National Swimming Championships and Overall 1st Runner-Up at the 34th Junior Inter-Club Age Group Swimming Championships 2018. Outside of the local scene, 8 of our swimmers represented Singapore at the 42nd SEA Age Group 2018, coming home with 7-Gold, 2-Silver and 4-Bronze medals while a team of 3 swimmers achieved 1-Gold and 2-Bronze medals at the Queensland State Swimming Championships.
2. The Table Tennis Section had an exceptional year with many feats. The Adult Team was victorious amidst strong competition at the Royal Bangkok Sports Club International Table Tennis Tournament and swept the Division 2 Championship Title at the ATT Singapore National Table Tennis League, which also saw our Junior Team coming up as 2nd Runner-Up in Division 5. Our Veterans also performed well at the International Veteran Table Tennis Tournament with the Ladies' Team (35 years) and Men's Team (50 years & below) jointly clinching 3rd. The CSC-JTA Table Tennis Academy has been steadily gaining traction and has seen an increase of over 50% in trainee intake since its inception in 2017.

3. The Adult Bowling Team came in Overall 2nd at the 24th Adult Inter-Club Mixed Bowling League. Bowler Ong She Na did the Club proud by clinching Champion in the Masters Event (Ladies). Our youths also achieved noteworthy results at the 19th Youth Inter-Club Mixed Bowling League with Sabrina Chia and Daine Seah finishing in 1st Runner-Up position for the Doubles category. Sabrina Chia was also the 2nd Runner-Up in the Singles (Girls) category.
4. Our Tennis players played well at the various STA Inter-Club tournaments, with the Ladies' Team clinching 1st Runner-Up at both the Inter-Club Doubles Knockout and Inter-Club Doubles League, and the Men's C Team emerging as Champion in their respective Division at the Inter-Club Doubles League.
5. The Contract Bridge players accomplished commendable results by obtaining Overall 3rd at the Invitational Pairs and the 1st Runner-Up at the Quadrangle Inter-Club Tournament.
6. The CSC Junior Water Polo players showcased their potential at the Singapore Water Polo National Championships 2018 where our Under-11 took 2nd Runner-Up, and the Singapore Water Polo Cup 2018 where our Under-11 and 13 teams also ended the tournament as 2nd Runner-Up in Division 1. The Men's Team also had a good outing to the Asia Pacific Masters in Bangkok, Thailand, where they took Overall 2nd.
7. Veteran Badminton players, Johnny Koh, Joseph Sng and Neo Eng Kiat clinched Champion for the Men's Doubles (Combined Age 110) and 1st Runner-Up for the Men's Doubles (Age 55 – 59) at 47th World Morning Cup Badminton Championships held in Taipei.
8. At the inaugural Social Club Annual Golf Championship participated by 9 Clubs, two of our Golfers, Thomas Aw and Guo Xiaoqiang, were crowned Champions in Division B and D respectively.
9. Our Squash players in the Men's E Grade took 4th place at the National Squash League 2018.
10. The Billiards & Snooker Team was promoted to Division 1 at the National Snooker League 2017/2018 and eventually placed fifth.
11. Our Taekwondo trainees continued to achieve 100 percent passing rate at the Quarterly Supplementary Gradings.
12. The Running Section has been converted to a permanent Sports Section in order to support the growing community of every running session with more than 30 members from its humble beginnings of just 3.

At the 21st CSC-SIA Group Sports Club Bilateral Games held on 16 & 23 September, our athletes put up a strong challenge against our hosts to retain the Challenge Trophy. It was a close fight as our Billiards & Snooker conceded a walkover due to unavailability of players and subsequent upsets for Squash and Table Tennis but eventually our Club's Badminton, Bowling, Golf & Tennis teams pulled through to give us the win. I am glad that the longstanding relation between the two clubs has once again been affirmed and look forward to playing host to the games in 2019.

Similar to past years, the June Sports and Leisure Camp was well received and saw the participation of 34 juniors between 5 to 12 years old. Badminton, Bowling, Squash, Taekwondo, Tennis and Table Tennis were the sports offered this year and to add in an element of fun, Poolball Mini and Laser Tag were included into the programme. The camp was a success and we look forward to holding more of such activities to introduce our young members to various sports.

At the CSC Open House held on 21 July 2018, the Golf Section and Junior Water Polo team were part of the Club's cohesive effort to showcase our facilities and activities, with the former setting up a mini putting green for the young and old to enjoy and the latter displaying their skills through an exhibition match.

I am also heartened to note that over \$10,000 was raised for the President's Challenge 2018 through the combined efforts from the Badminton, Bowling, Golf, Running, Squash and Table Tennis Sections.

## LOOKING AHEAD

2019 will see the Sports & Games Committee embarking on an extensive review of our youth training programmes and thereafter, developing Centres of Excellence for our core sports to groom young talents. Aside from fortifying our existing programmes, the Committee will continue to introduce new training programmes or activities to promote a healthy and wholesome lifestyle at the Club.

## APPRECIATION

My utmost gratitude goes to the Management Committee whose support has been vital in the development of all Sports Sections. Special mention goes to the various Sub-Committees who have dedicated their time and effort outside of their personal and work commitments to advance their respective Sports Sections. Lastly, I would like to commend our athletes on their hard work in 2018 and wish them success in pursuing their dreams in their sporting arenas. I definitely look forward to seeing the accomplishments of our athletes in time to come.



# SWIMMING SUB-COMMITTEE



Reported by:  
**Mr Chia T-Jian**  
Convenor

## INTRODUCTION

Swim CSC did remarkably well in 2018, all thanks to the great performance of our swimmers, coaches and staff. It is heartening to not only see the team won many medals at different levels of competition, but also achieving their personal best at these meets. The enrolment of swimmers has increased to 870 swimmers for the year and still increasing.

## HIGHLIGHTS OF THE YEAR

The 49th Singapore National Age Group (SNAG) Swimming Championships was held in March 2018. Swim CSC won a total of 32-Gold, 44-Silver and 29-Bronze medals.

Swim CSC had emerged as the top swim club, winning a total of 105 medals. A total of 72 CSC swimmers had achieved 316 personal bests out of a total of 408 events. Reagan Cheng and Jeroy Teo had each broken a meet record in the Boys 10 Years Old 200m Freestyle and Boys 9 Years Old 100m Breaststroke respectively. Similarly, talented Low Ka Wai broke 2 meet records in the Boys 8 Years Old 50m Butterfly and 100m Butterfly event.

Swim CSC came in 3rd Runner-Up in the senior category. We would like to congratulate Nur Marina Chan and Gan Ching Hwee for achieving the Asian Games "A" qualifying mark and "B" qualifying mark respectively. In addition, Gan Ching Hwee had broken 3 meet records, in which one of them was a National Under-17 record.

In June 2018, Swim CSC took part in the 14th Singapore National Swimming Championships (SNSC). The team emerged 2nd Runner-Up, bagging home 5-Gold, 2-Silver and 2-Bronze medals.

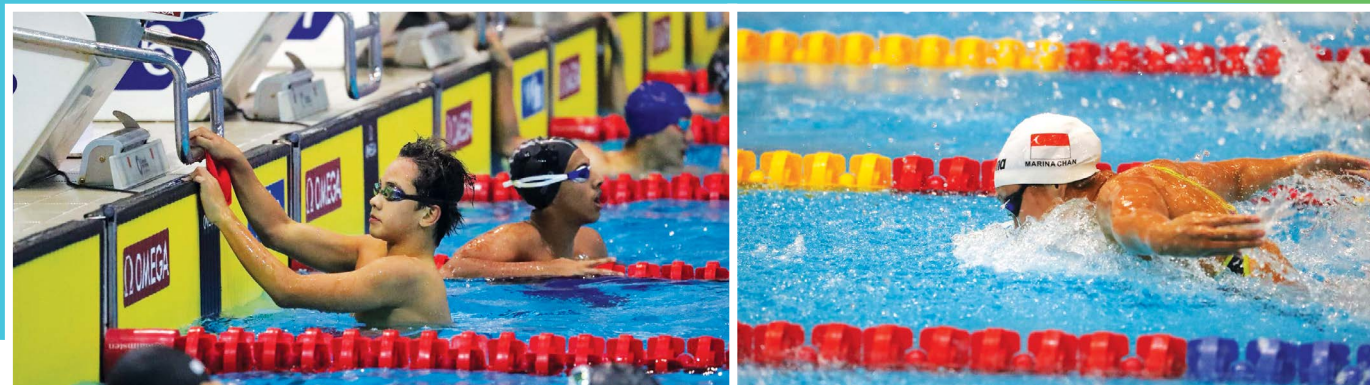
The most anticipated juniors swimming meet, the 3rd CSC Super Junior Swimming Invitational, was held in the Club from 30 June to 1 July 2018. A total of 564 swimmers from 39 local and overseas clubs had participated. The overseas teams comprised China, Vietnam, Malaysia, Thailand, India, Brunei and Indonesia. Two of our swimmers, Jeroy Teo and Reagan Cheng won the Most Valuable Swimmer Award in their respective age group. The Club emerged overall Champion for the 3rd consecutive year.

At the 34th Junior Inter Club Swimming Championship, Swim CSC came in 1st Runner-Up with a total of 990 points, despite the strong competition from the other clubs.

8 CSC swimmers represented our Club in the 42nd South East Asian Age Group Swimming Championships held from 6 to 8 July in Laguna, Philippines. Our swimmers contributed a total of 7-Gold, 2-Silver and 4-Bronze medals to the total medal count for Team Singapore.

CSC organised our 2nd Swim CSC Annual Dinner to bring the whole swimming family together and enjoying a night of fun filled activities. The theme for this year was Crime-Scene Investigation. We had parents and swimmers dressing up to the occasion. It was well attended by 70 parents, 110 swimmers and 10 Management Committee & Swimming Sub-Committee members.

In December, 3 swimmers travelled to Brisbane, Australia and competed in the Queensland State Swimming Championships from 12 to 24 December 2018. The team clinched a total of 1-Gold and 2-Bronze medals.

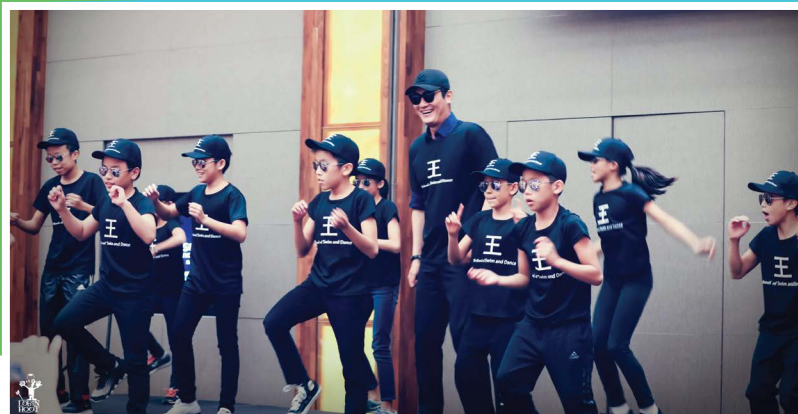


49th Singapore National Age Group (SNAG) Swimming Championships 2018





3rd CSC Super Junior Swimming Invitational 2018



Swim CSC 2nd Annual Dinner



Swimmers represented Singapore in 42nd SEA Age Group Swimming Championship 2018



34th Junior Inter Club Swimming Championships

## LOOKING AHEAD

With the appointment of Dr Michael Peyrebrune as our New Head Coach and Ian Turner as our Swimming Consultant, the team looks forward to bringing Swim CSC to even greater heights and seeing our swimmers grow from strength to strength.

## APPRECIATION

I would like to express my deepest appreciation to the Management Committee, Swimming Sub-Committee members, parents and swimmers and our sponsors for the Super Junior Swimming Invitational.





# BADMINTON SUB-COMMITTEE

## INTRODUCTION

2018 saw the return of the CSC Age Group Badminton Tournament as the Club hosted the 13th edition of the event after a one-year hiatus due to the badminton hall renovation in 2017. The CSC - Babolat Badminton Academy has also been undergoing a revamp to shift its focus to competitive talent development while the Adult Team has been actively participating in friendlies and tournaments to improve their skills.

Reported by:  
**Mr Neo Eng Kiat**  
Convenor

## HIGHLIGHTS OF THE YEAR

The Annual Badminton New Year Gathering on 9 February kick started the calendar of events for the Section and saw Jerry Wee and Yap Chun Wei being crowned as the Champions of the 2017 In-House Doubles League.

Our Adult Team was active in 2018, playing locally in the Inter-Club Masters Badminton League as well as travelling to Malaysia in May for a friendly match with Penang Sports Club, and Thailand in July to play at the Invitational Badminton Tournament for the Chairman's Cup organized by Royal Bangkok Sports Club. Veteran players, Johnny Koh, Joseph Sng and myself also participated in the 47th World Morning Cup Badminton Championships held in Taipei during April and I am pleased to report that we achieved commendable results by clinching Champion for the Men's Doubles (Combined Age 110) and 1st Runner-Up for the Men's Doubles (Age 55 – 59).

The 13th Chinese Swimming Club Age Group Badminton (Invitational) Tournament was held from 5 to 9 September and attracted over 400 players from Indonesia, Malaysia, Philippines, Singapore and Thailand to play across 17 categories.

In striving to develop more young talents for the Club and subsequently Singapore, our Badminton Academy welcomed the arrival of a new Coach, Johnathan Tang, to spearhead the newly introduced Intermediate and Advanced training programmes in May. Trainees who are looking to pursue playing badminton competitively can now hone their skills under the tutelage of Coach Tang and his team. Long-time Coach Wuen Long Heng will continue to helm the Beginners' programme to equip young children with the necessary badminton basics.

The Section wrapped up the eventful year with a Charity Game on 25 November. I am pleased to report that a total of \$2,720 was raised in support of the President's Challenge 2018.



Royal Bangkok Sports Club Invitational Badminton Tournament 2018



47th World Morning Cup Badminton Championships

## LOOKING AHEAD

The Academy will embark on further programme review in order to establish a Centre of Excellence for Badminton. We look forward to working with our partner, Sportmatch Marketing Pte Ltd and the Babolat brand to bring the Academy to greater heights.

## APPRECIATION

I would like to express my sincere gratitude to my Sub-Committee members for their efforts in 2018. My warmest appreciation goes to our kind sponsors and partners, including Sportmatch Marketing Pte Ltd, JK Technology, Monmilk, 89Hotel and RehabZone, for their generous contributions to the Academy, Section and the Age Group Badminton Tournament. Lastly, I would like to extend my appreciation to the Management Committee and Section members for their unwavering support.



# BILLIARDS & SNOOKER SUB-COMMITTEE



Reported by:  
**Mr Michael Hoon**  
Convenor

## INTRODUCTION

The Section had a relatively quiet 2018 but achievements and growth for the year were not forgotten.

## HIGHLIGHTS OF THE YEAR

Having emerged top in Division 2 for the previous edition of the National Snooker League, the Club was promoted to Division 1 at the National Snooker League 2017/2018. Our players put up a good fight and was eventually placed fifth in the face of tougher competition.

The Section also continued to host activities such as the annual Lohei Gathering and National Day Gathering to foster bonding amongst the members while engaging with players from other clubs. The 6 Reds Snooker Invitational Tournament was held for the second year running and I am pleased to report that our players had successfully retained the challenge trophy.

Our talented Aloysius Yapp may have been enlisted for National Service but he is still active in the international circuit. He had achieved commendable results at tournaments such as the 2018 World 9-ball Championship, 2018 China Open Men's Division, All Japan Men Championship 2018 and World Cup of Pool. We wish him the very best in his pursuit of excellence.



*National Day Gathering 2018 cum 6 Red Snooker Invitational*

## LOOKING AHEAD

The Sub-Committee will continue to scout and attract talented players to represent the Club. It is also our wish to revitalize the sport in alignment with the Club's Vision.

## APPRECIATION

I would like to express my gratitude towards the Management Committee and the Sports & Games Committee for their support throughout the year. My heartfelt appreciation goes to our Patrons Mr Tay Tiang Guan, Mr Patrick Ho and Mr Wee Hian Chuan for their kind contributions towards the Section and also to my Sub-Committee members for their efforts in 2018. Special thanks also go to our Section members for their continual support.



Reported by:  
**Mdm Dorothy Tay**  
Convenor

# BOWLING SUB-COMMITTEE

## INTRODUCTION

2018 was a gratifying year for the Bowling Section and I am heartened to see an active participation of our members in various competitions and events. It was also the year that the Club hosted the 24th Adult Inter-Club Bowling Mixed League.

## HIGHLIGHTS OF THE YEAR

The Sub-Committee was pleased to kick start the new Learn-To-Play Programme in March 2018. Under the guidance of Coach Felix Lee, our trainees were provided with a platform to learn the Bowling fundamentals as well as playing etiquettes. I am delighted to see our trainees engaging in the weekly lessons.

The Club's Adult and Youth Teams also had a busy yet successful year. Below are some of the commendable achievements in various competitions and events:

- **CSC-SPGG Annual Friendly Game**

The friendly game held on 28 January 2018 saw CSC triumphed Singapore Polytechnic Graduates' Guild with an overall score of 16:6.

- **9th Georgetown Masters in Penang, Malaysia**

Bowler Ong She Na, Christopher Chan and Jonah Goh did us proud by finishing 2nd, 10th and 14th respectively in this international competition.

- **12th SMU Doubles**

Jonah Goh and Robin Teo (Doubles Team) came in 4th in the overall finals.

- **19th Youth Inter-Club Mixed Bowling League**

Youth bowler Sabrina Chia and Daine Seah obtained 1st Runner-Up during the Youth Day Challenge (Doubles Category). In the Singles Category (Girl), Sabrina Chia also achieved the 2nd Runner-Up position.

- **24th Adult Inter-Club Bowling Mixed League**

The Adult Team came in 2nd in the overall league. Bowler Ong She Na was also crowned the Champion title in the Masters Event (Ladies).

- **President's Challenge Charity Bowl**

On 4 November 2018, a friendly game was held with The Law Society Of Singapore and their invited guests. A sum of \$2,400 was raised and contributed to the President's Challenge.

Well done, CSC Bowling Section!

## LOOKING AHEAD

I am pleased to announce that the CSC Bowling Academy - Centre of Excellence Programme has commenced in February 2019. Targeting juniors who wish to progress into the National Development Squads, the elementary level programme will be conducted by Master Coach Michael Wong and his team of qualified coaches. The Sub-Committee also hopes to discover new talents to join the Adult and Youth Teams and achieve more titles in 2019. Socially, members can look forward to engaging activities such as Bi-Monthly Medals, Halloween Fun Bowl, Section Members' Night and Christmas Fun Bowl organised by the Sub-Committee.

## APPRECIATION

I would like to thank the Management Committee and Sports & Games Committee for their support given to the Section in 2018. My warmest appreciation goes to our kind sponsors and partners, including Elieeas from 12 Lanes Bowl, LegalWorks Law Corporation, Nachuraru, Asiatic Engineering, SRI Pte Ltd, Syntech Engineers Pte Ltd, Ms Ng Li Lian, Mr Hooy Kok Wai, Mdm Yap Yuk Kiew, Mr Kenneth Chong, Mr William Ng, Ms Wendy Tan and Monmilk for their generous contributions to the Section events as well as the 24th Adult Inter-Club Bowling Mixed League. Last but not least, thank you to all Section members for the unwavering support and the members of the Bowling Sub-Committee for their contributions and hard work throughout the year.



9th Georgetown Masters in Penang, Malaysia



President's Challenge Charity Bowl



24th Adult Inter-Club Bowling Mixed League 2018



## INTRODUCTION

2018 had been a fruitful and rewarding year for the Contract Bridge Section. We held numerous in-house games and inter-club tournaments throughout the year.

## HIGHLIGHTS OF THE YEAR

The annual Premier Bridge League held between March and July 2018 saw a total of seven participating clubs. CSC had the privilege to host the opening game on 11 March 2018. Despite coming in 6th in the overall league, our Section members had a great time networking with talented players from other clubs.

23 pairs of Bridge enthusiasts from eight clubs took part in the Invitational Pairs hosted by us on 22 July 2018. I am pleased to share that a pair from our Club came in 3rd overall.

Singapore Recreation Club organised the Quadrangle Inter-Club Tournament this year with the finals being held on 25 November 2018. A total of two teams from CSC were sent to compete with the other local clubs. Overall, one of our teams came back with outstanding results emerging as the 1st Runner Up in the overall game.

The Sub-Committee also held a total of three in-house tournaments for our Section members in 2018 namely Annual Pairs, Individual Games and Random Pairs. It was heartening to see everyone having a great time competing with one another.

## LOOKING AHEAD

The Sub-Committee hopes to recruit more players both young and old, to fulfill its ambition of growing its pool of talents. Additionally, we plan to hold more interactive games for the Section to promote goodwill and friendship with other clubs as well as enhance our Section's standard of play.

## APPRECIATION

Firstly, I would like to extend my deepest appreciation to my fellow Sub-Committee members for volunteering their time and services to the Section, and to all Section members for their contribution and loyal support to the activities. Lastly, I would also like to express my sincere thanks to the Management Committee and Sports & Games Committee for their support which contributed to 2018 being such a successful year for us. I look forward to another eventful year ahead.



Contract Bridge Invitational Pairs 2018



Contract Bridge Premier League 2018



Contract Bridge Quadrangle Inter-Club Tournament 2018





Reported by:  
**Mr Steven Tan**  
Convenor

# GOLF SUB-COMMITTEE

## INTRODUCTION

The Golf Section (GS) not only enjoyed another eventful year of golfing at many beautiful and scenic golf courses but also did well competitively. The Section members displayed great enthusiasm and fostered warm camaraderie at the activities organized. Tours to new destinations and the launch of a new Section Logo were among the highlights of the year.

## HIGHLIGHTS OF THE YEAR

We successfully organized 21 events which included 8 Medals, 6 Golf Tours to Hainan, Bogor, Bintan, Batam, Desaru Coast and Johor. This was in addition to the Annual Golf Championships, the Patrons' Cup as well as the ever-popular Golf Section Night and 4 other events.

The Medals were held at Ponderosa GCC (twice), Marina Bay GC, Horizon Hills GCC, Starhill GCC, The Els Club Desaru Coast, Padang Golf Sukajadi and Laguna Golf Bintan.

The Golf Section continued the tradition of playing the Annual Bilateral Games with Singapore Swimming Club (SSC) at Marina Bay GC and hosted SIA Group Sports Club at Keppel Club. We narrowly lost to the SSC but scored a victory over SIA Group Sports Club to retain the Challenge Trophy.

Eugene Lim outdid 28 other qualifiers with a net score of 75 at Ponderosa GCC to win the Patrons' Cup on 24 April 2018.

The 26th Annual Golf Championships saw a turnout of 80 golfers at Marina Bay GC where Ken Khua carded a Gross Score of 85 to clinch the Soon Peng Yam Challenge Trophy for Overall Best Gross and was crowned as the 2018 CSC Champion. The Ladies Champion was Christine Koh who carded a net 74. The celebratory dinner, held in conjunction with the Club's Oktoberfest, successfully concluded the 2018 CSC Golf Championships.

The 3<sup>rd</sup> Golf Section Night saw an overwhelming attendance of 77 members gathered for a relaxing evening of food and fun. The members also voted for their preferred new Golf Section Logo which was then introduced and launched on 1 August 2018.

CSC was represented by 18 golfers at the 1st Social Clubs Annual Golf Championships 2018 held at Warren GCC. 144 golfers from 9 Social Clubs played in 4 Divisions in which CSC won 2 out of 4 Divisions with Thomas Aw and Guo Xiaoqiang emerging as Champions in Division B and D respectively while Michael Pang and Jackie Tan won Nearest-The-Pin awards.

We rounded up the year with a roaring good time at our annual X'mas Bash at Warren GCC where we also managed to raise \$800 for the President's Challenge 2018.

## LOOKING AHEAD

The Sub-Committee will continue to organize a variety of golfing activities to sustain the interest of the current and new Section members. Golf tours to new destinations are on the cards as well. We have tied up with a golfing instructor to start the 'Learn-To-Play' programme. We are excited to kick start the 'Pilates & Strengthening Exercises for Golf' for our members and will also organize coaching clinics for small groups and individuals to improve their games and to prevent injuries.

## APPRECIATION

The entire Golf Section wishes to extend its gratitude to Club President, Mr Edwin Lee, Golf Patron, Mr Gui Boon Sui and GS member, Mr Steven Chia, for their generosity to the Golf Section. Grateful thanks to the Golf Sub-Committee members who have dedicated so much time and effort to help make our GS vibrant. Finally, thanks to all GS Members for your support without which we would not have achieved so much. Keep it up!



5D4N Hainan Golf Tour



CSC 26th Annual Golf Championships 2018



X'mas Bash 2018

# RUNNING SUB-COMMITTEE



Reported by:  
**Mr Wu Chee Yuen**  
Convenor

## INTRODUCTION

The Running Section which started in September 2016 had an initial low participation rate. With the Club's support of providing an incentive to run and to promote members' healthy lifestyle, we saw an increase in the number of participants for the Fun Run sessions throughout 2018. As a result, the Section had a fruitful year. Our intention is also to increase members' participation at the Club, and the Club's vibrancy.

## HIGHLIGHTS OF THE YEAR

Fun Run sessions are held twice a month and members are rewarded with a \$10 F&B voucher for every 2 runs completed. With the introduction of F&B voucher incentive in 2018, it was observed that there was an increase in the number of participants during the Fun Run sessions throughout the year. For the year 2018, there was a total of 302 man runs.

On 21 December 2018, "Run-Eat-Drink" event was successfully organized with a total number of 29 participants. The runners enjoyed the sumptuous BBQ buffet dinner at Man Zhu Café al fresco dining area after the running session at East Coast Park. Everyone had a great time interacting with one another.

Fun Run Session	No. of Participants	Fun Run Session	No. of Participants
5 January 2018	3	3 August 2018	14
2 March 2018	6	17 August 2018	14
16 March 2018	4	14 September 2018	14
6 April 2018	10	28 September 2018	16
11 May 2018	18	26 October 2018	24
18 May 2018	16	9 November 2018	29
1 June 2018	11	23 November 2018	23
22 June 2018	16	7 December 2018	25
6 July 2018	13	21 December 2018	32
20 July 2018	14		



Fun Run in May 2018



Fun Run in September 2018



Run-Eat-Drink on 21 December 2018

## LOOKING AHEAD

In 2019, the Sub-Committee will recruit more runners, both young and old. In addition, new programmes and activities will be included in Running Section to make running more interesting and motivate runners to keep fit. This will include intermittent static exercises and running at different parks. Lastly, we will continue to reward members with a \$10 F&B voucher for every 3 runs completed from January 2019 to June 2019 and a \$10 F&B voucher for every 4 runs completed from July 2019 to December 2019. By extending the number of Fun Run sessions per incentive, we hope to achieve and increase the number of man runs for 2019 from 302 to 350. We are also studying the possibility of starting a Cycling interest group within the Running Section as they are synonymous activities in multisport race such as Triathlete Sports, etc.

## APPRECIATION

Firstly, I would like to extend my deepest appreciation to my fellow Sub-Committee members and all Section members for their loyal support and contributions to the activities. Last but not least, I would also like to express my sincere thanks to the Management Committee and Sports & Games Committee for their support which contributed to the success of year 2018. I look forward to another eventful year ahead.





Reported by:  
**Mr Ng Eik Pin**  
Convenor

# SQUASH SUB-COMMITTEE

## INTRODUCTION

The Squash Section achieved another year of success and jubilation in 2018 as our National Squash League Grade E players performed remarkably well to attain an overall 4th position in the team division. We engaged in games and tournaments which expanded our circle of friendships throughout the year.

## HIGHLIGHTS OF THE YEAR

- Our 3rd CSC Squash Invitational Handicap cum President's Challenge held on 3 March 2018 attracted 24 players for a friendly warm up game before National Squash League 2018 officially commence. A warm gratitude to all the generous donors as a total of \$2,300 was raised to support those in need.
- For the National Squash League 2018, both Veteran 1 and Grade E Teams trained intensively during this highly competitive 4-month long season. Congratulations to our Grade E Team for clinching 4th placing in the overall Grade E division and qualified for the NSL Challenge Cup 2018 for another round of fight off among the top teams. A round of applause for all our Squash League players.
- The Squash Team of Singapore Cricket Club was invited to our home ground for the Squash Friendly Games on 17 August 2018. We hope to meet again for another jovial bonding session.
- Zainal Abidin Elite Squash Academy, Head Coach Anthony Chua and Coach Matthew continued to demonstrate their dedication and enthusiasm in developing young members in Chinese Swimming Club with a strong foundation in Squash through their systematic programme. We earnestly welcome more young members on board to enjoy the fun and speed as well as to enhance your fitness skills through the learning of Squash which had been rated as the healthiest sport in the world by Forbes in 2003.
- The Squash Section maintained a healthy average of 18 Section members and this year, we are delighted to embrace 1 new female Section member into our amicable Squash family.



3rd CSC Squash Invitational Handicap cum President's Challenge Tournament 2018



CSC-SCC Squash Friendly Games 2018



National Squash League 2018

## LOOKING AHEAD

The Squash Sub-Committee will continue to work closely with the coaches to recruit more new blood for the sport and plan to organise friendly games for their exposure. We wish to meet more members in the Club who are into Squash and join us as Section members for regular exchanges and interactions. We will also continue the act of giving through the raising of fund for President's Challenge and striving for more tremendous performances by our National Squash League Teams in 2019.

## APPRECIATION

I wish to express my utmost gratitude towards the Management Committee, Sports and Games Committee and all the staff in Chinese Swimming Club for being our pillars of support throughout the year. My sincere thanks go to my team of admirable Squash Sub-Committee members for their dedication and efficiency as well as to all the Squash Section members for their unwavering passion and participation.

My heartfelt appreciation extends to Zainal Abidin Elite Squash Academy and the Squash coaches for their years of commitment in grooming the young members of Chinese Swimming Club as well as to parents who have bestowed their trust upon us and all our young Squash trainees who have persevered through the trainings.

Last but not least, a special recognition to Mr Josef Ching of Ever Triumph Marketing & Resources Pte Ltd for his generous sponsorship for the 3rd CSC Squash Invitational Handicap cum President's Challenge Tournament 2018 and his continual support to the Squash Section.





Reported by:  
**Mr Eric Fong**  
Convenor

# TABLE TENNIS SUB-COMMITTEE

## INTRODUCTION

It was an active 2018 for our Section as our team participated in various local matches and international tournaments. The CSC-JTA Table Tennis training program is progressing very well with the support from members and guests.

## HIGHLIGHTS OF THE YEAR

The 4 Days Table Tennis Camp with Li Jiawei held during the March School Holidays was a resounding success. The camp attracted a good number of young participants who benefited from Jiawei's coaching.

The Club Table Tennis Team clinched the Champion trophy in 2 friendly matches against the Filipinos and Japanese teams in March and April 2018 respectively. The team also went to Bangkok from 6 to 9 July 2018 and pit against 4 other international teams, namely Royal Bangkok Sports Club, Cheok Lin Sports Association Macau, Japanese Association of Thailand and Chulalongkorn University of Thailand. It was a good bonding session with our overseas counterparts while putting up a good fight. I am pleased to announce that the team emerged victorious in this overseas competition.

For the ATT Singapore National Table Tennis League held on 28 & 29 July 2018, the Club Division 2 won the championship title and Division 5 clinched the 2nd Runner-Up. Our Ladies Team and Men Team jointly won 3rd position in the International Veteran Table Tennis Tournament held in October 2018 under the 35 years & above and 50 years & above categories respectively.

In the annual President's Challenge Charity event, the Table Tennis Sub-Committee organized a friendly match with 4 other teams and raised a total of \$900 for this event. The year ended with the Club clinching the 2nd Runner-Up in the Pasir Ris East Table Tennis Community Club Challenge held on 22 & 23 December 2018.

## LOOKING AHEAD

The Table Tennis Sub-Committee will strive to organize more in-house competitions and to create opportunities for competitions for our youth trainees. We also like to encourage more female players to join the Table Tennis Section.

## APPRECIATION

I would like to thank the Management Committee, Sports & Game Committee, Section members for their support and the Table Tennis Sub-Committee as well as our Patrons - Mr Ken Chan and Mr Terry Tan for their contributions and hard work throughout the year.



4 Days Table Tennis Camp with Li Jia Wei



CSC and The Japanese Association Table Tennis Friendly Game



Royal Bangkok Sports Club Invitational Table Tennis Tournament



Singapore National Table Tennis Championship League 2018



*Reported by:*  
**Mr Tay Hee Ann**  
Convenor

# TAEKWONDO SUB-COMMITTEE

## INTRODUCTION

It had been another active year for the Taekwondo Section. Our juniors had gained valuable experience and exposure during their active participation in activities organised by the Sub-Committee. We were also pleased to host the 2<sup>nd</sup> Taekwondo Invitational Championship on 9 December 2018.

## HIGHLIGHTS OF THE YEAR

In March 2018, we had a joint training session with Elite Taekwondo Group. It was a great opportunity for our competitive group of trainees to spar with members from another group and improve their tactics under the tutelage of Master Huan Teck Beng and his team.

Our juniors were seen working even harder during the holidays. In June 2018, the Annual Training Camp cum In-house Tournament was organised to prep our juniors for the Year-End Invitational Championship. They had an intensive workout session at East Coast Park led by Coach Nordon Lim and former Club trainees. The expedition also provided them a lesson on independence without having their parents around. This was followed by a joint indoor training session where our juniors were seen tapping on the seniors' guidance to improve their techniques, as well as sparring with their peers during the in-house game.

Next, I am pleased to report that the Club had successfully hosted the 2nd Taekwondo Invitational Championship on 9 December 2018 and the tournament attracted a total of 80 participants from six clubs. I would like to thank our Guest-of-Honour Mr Milan Kwee for his presence and encouragement to the participants. Most of our juniors did us proud by bagging home a medal and I would also like to congratulate Jack Tan and Lewin Howe for winning the Best Sports Boy and Fighting Spirit awards respectively. Well done, boys!

Organised by CSC and Singapore Taekwondo Federation, the quarterly Supplementary Grading was well received by our juniors as well as members from other clubs. I am happy to share that we have managed to retain a 100% passing rate this year, thanks to the continuous efforts of our juniors.

## LOOKING AHEAD

Valuable feedbacks were received from parents requesting for more sparring opportunities for our juniors. In 2019, the Sub-Committee will work closely with Coach Nordon to organise more sparring sessions and exchange programmes. Till date, the Club has a total of 75 juniors and the Sub-Committee will continue to focus on the recruitment of trainees by offering complimentary trial sessions to interested junior members.

## APPRECIATION

I would like to thank Coach Nordon for his role in mentoring our juniors all these years, as well as all parents and parent volunteers for their continual support towards the training programme/activities. Lastly, I would like to express my deepest appreciation to the Management Committee, Sports & Games Committee and Taekwondo Sub-Committee. Their unfailing support all these years has certainly contributed to the success of the Section.



*Training Exchange with Elite Taekwondo Group*



*Taekwondo Training Camp cum In-house Game 2018*



*2nd CSC Taekwondo Invitational Championship 2018*





Reported by:  
**Mr David Khoe**  
Convenor

# TENNIS SUB-COMMITTEE

## INTRODUCTION

The Section had an eventful year marked by various achievements in the local tournaments.

## HIGHLIGHTS OF THE YEAR

Our players performed exceptionally well at the STA Inter-Club Tournaments this year. Our Ladies' Team clinched 1st Runner-Up at both the STA Inter-Club Doubles Knockout and STA Inter-Club Doubles League while the Men's C Team did the Club proud by emerging as the overall winner of their Division at the STA Inter-Club Doubles League.

A yearly fixture in our Tennis event calendar, the CSC Invitational Tennis Tournament 2018 saw the Club playing host to Johor Golf & Country Club, Ponderosa Golf & Country Resort, Kelab Darul Ehsan and Penang Sports Club, with the first two clubs participating at the event for the first time. The Section was also actively forging bonds with other local and overseas clubs through hosting friendlies with Changi Beach Club and also the Seoul Tennis Association.

In-house tournaments such as the CSC Men's Singles Open, CSC Veterans' Singles & Doubles as well as the CSC Team Challenge were also part of the event calendar to help our members hone their skills while providing an opportunity for bonding.

Our TAG Junior Tennis Programme has also been well-received by the members, with many of the classes running at full capacity. I am pleased to note that more classes have been introduced from mid-2018 to cater to the high demand from our members.

## LOOKING AHEAD

The Sub-Committee is actively looking for more young blood to join the Section and subsequently, represent the Club at tournaments. We will continue to organize and participate in tournaments while working closely with TAG to develop the Junior Tennis Programme.

## APPRECIATION

My heartfelt appreciation goes to my Sub-Committee and Section members for their efforts and participation throughout the year, ensuring the success of our Club's events. Special mention goes to our Patron Koh Chee Hua and Kohup Sports Pte Ltd for their dedication towards the Section. Lastly, I would like to thank the Management Committee as well as the Sports & Games Committee for their support towards the Section.



CSC Invitational Tennis Tournament 2018



STA Inter-Club Doubles Knockout 2018



Tennis Friendly Match with Changi Beach Club



CSC Tennis Men's Veteran Singles & Doubles Championship





Reported by:  
**Mr Shawn Lim**  
Convenor

# WATER POLO SUB-COMMITTEE

## INTRODUCTION

The Water Polo Section enjoyed yet another exciting and colourful year with our junior teams obtaining multiple medals at the national level. I am also pleased to see them gain valuable experience during their participation in tournaments and Club events such as CSC Open House 2018.

## HIGHLIGHTS OF THE YEAR

Below are some commendable achievements from the junior teams in the past one year.

- **Singapore Water Polo National Championships 2018**

The tournament held between March and July 2018 saw CSC sending in three teams for the various categories (Under-11, 13 and 15). With an average of less than 6 months experience, the Under-11 team performed exceptionally well, winning all but 2 games and ending with an overall 2nd Runner-Up position – the best we have achieved since forming of the team.

- **CSC Open House 2018**

Juniors from the Flippa Ball programme showcased a friendly game to members of the public during the CSC Open House on 21 July 2018. It was part of the Club's plan to promote existing sports activities to interested members and guests.

- **Singapore Water Polo Cup 2018**

A total of 30 juniors participated in the tournament held from 24 November to 2 December 2018 (Under-11, 13 and 15 categories). Applying what they have learnt from training, our boys gave a fantastic performance and I am happy to share that both the Under-11 and 13 teams obtained 2nd Runner-Up in Division 1.

As for the Men's Team, they travelled to Bangkok, Thailand in April 2018 to participate in the Asia Pacific Masters. I am pleased to share that the team came in 2nd place in the overall league.

The Flippa Ball development programme continues to see a steady increase in the number of trainees in 2018. Till date, we have a total of 21 trainees and our team of coaches is optimistic in grooming them to progress into the junior team eventually.



Singapore Water Polo National Championships 2018



CSC Open House 2018 - Showcasing of Flippa Ball Friendly Game



Singapore Water Polo Cup 2018

## LOOKING AHEAD

The Sub-Committee will continue to focus on the recruitment of young talents by offering complimentary trial sessions to interested members and guests. In view of the growing number of trainees in both Junior Water Polo and Flippa Ball programmes, a new coach will be joining force with our existing coaches in grooming the teams as well. I look forward to another exciting year ahead.

## APPRECIATION

I would like to extend my deepest appreciation to fellow Sub-Committee members for their support in the Section activities. Not forgetting our dedicated coaches and supportive parent volunteers for helping out in the tournaments in various ways. The coaching, camaraderie and life lessons that constitute participation in our Club would not be possible without them. Lastly, my heartfelt thanks to the Management Committee and Sports & Games Committee for their unrelenting support and Swimming Sub-Committee for allocating more pool space for our training needs.





Photo credited to Mr Tommy Low.



# 各委员会

## 理事会

### 本会长

李涌泉先生

### 副会长

廖祥海先生 (统务)

郭誉禧先生 (财务)

### 队长

周金辉先生

### 副队长

李益发先生

### 理事

谢真发先生

柯俊贤先生

邱丰盛先生

云大明先生

黎志伟先生

梁俊辉先生

陈来春先生

吴祉云先生

吴炳坤先生

李彦辉先生

王荣康先生

谢迪健先生

陈加兴先生 (增选会员)

黄奕澍先生 (增选会员)

## 会员关系与营销

### 主席

黎志伟先生

### 副主席

李益发先生

### 委员

严聚兴先生

林克强先生

余信荣先生

伍佑宁先生

吴汉灵先生 (2018年11月就任)

## 区域网络

### 主席

邱丰盛先生

### 副主席

陈加兴先生

### 顾问

林汉光先生

### 委员

卢大山先生

黄国良先生

Mustaffa Lim先生

吴祉云先生

## 产业

### 主席

吴祉云先生

### 副主席

王荣康先生

### 顾问

邱丰盛先生

### 委员

林汉光先生

施金成先生

William Tay先生

## 招标

### 主席

陈来春先生

### 副主席

王荣康先生

### 委员

邱丰盛先生

吴炳坤先生

## 纪律

### 主席

云大明先生

### 副主席

麦国荣先生

### 委员

周芝莉女士

谢锦才先生

叶金基先生

施金成先生

何成发先生

严聚兴先生

蔡惠原先生

李辰福先生

陈应强先生

汤顺辉先生

Mustaffa Lim先生

林克强先生

黎志伟先生

李文龙先生

许秀枝小姐

伍佑宁先生

张耀明先生

## 人力资源

### 主席

梁俊辉先生

### 当然委员

郭誉禧先生

### 委员

李俊雄先生

郭威汛先生

## 财务

### 主席

郭誉禧先生

### 副主席

何俊贤先生

### 委员

李成章先生

吴慧慧小姐

胡俊耀先生

陈锦豹先生

黄志宏先生

## 餐饮

### 主席

何俊贤先生

### 当然委员

廖祥海先生

### 副主席

施金成先生

### 委员

文传慧女士

柯添耀先生

朱明哲先生

Linda Truong小姐

李彦辉先生

汤顺辉先生

何燕华女士

## 时尚

### 主席

吴炳坤先生

### 当然委员

廖祥海先生

### 顾问

陈来春先生

### 妇女召集人

周黄莹女士

### 舞蹈召集人

林明裕先生

### 健体与休闲召集人

朱敏仄先生

### 青年与家庭召集人

王锦鸾女士

## 体育与运动

### 队长

周金辉先生

### 副队长

李益发先生

### 顾问

林汉光先生

### 羽毛球召集人

梁永杰先生

### 台球与斯诺克召集人

Michael Hoon先生

### 保龄球召集人

郑乐娣女士

### 定约桥牌召集人

夏桂芬女士

### 高尔夫球召集人

陈加兴先生

### 壁球召集人

黄翼斌先生

### 游泳召集人

谢迪健先生

### 乒乓召集人

冯俊豪先生

### 跆拳道召集人

郑喜安先生

### 网球召集人

邱丰盛先生

### 水球召集人

林俊彪先生

### 跑步召集人

吴祉云先生

## 愿景2030

### 主席

谢真发先生

### 副主席

柯俊贤先生

### 委员

李彦辉先生

陈加兴先生

胡俊耀先生

吴炳坤先生

王荣康先生

郑床琳小姐

吴祉云先生

郭誉禧先生

黎志伟先生

许秀枝小姐

## 审计

### 主席

云大明先生

### 副主席

李彦辉先生

### 委员

黄丽香女士

陈荣山先生

# 各小组委员会

## 健体与消闲

### 召集人

朱敏仄先生

### 委员

郑明洲先生

陈保发先生

黎行庄先生

陈廷豪先生(2018年5月至9月)

王锦鸾女士(2018年5月至9月)

## 舞蹈

### 召集人

林明裕先生

### 委员

王锦鸾女士

颜松荣先生

韦明强先生

李曼桢女士

黄金鑫先生

## 青年与家庭

### 召集人

王锦鸾女士

### 委员

陈廷豪先生

朱敏仄先生(2018年5月至9月)

郑明洲先生(2018年5月至9月)

陈保发先生(2018年5月至9月)

黎行庄先生(2018年5月至9月)

黄奕澍先生(2018年9月至2019年4月)

## 妇女

### 召集人

周黄莹女士

### 委员

蔡美丽女士

李曼桢女士

陈秀嫻女士

## 游泳

### 召集人

谢迪健先生

### 赞助人

张青贵先生

### 副召集人

谢真发先生

### 顾问

李涌泉先生

### 队长

周金辉先生

### 副队长

李益发先生

### 委员

谢锦才先生

柯德民先生

许婷婷小姐

张质微小姐

## 羽毛球

### 召集人

梁永杰先生

### 委员

孙庆福先生

高啓量先生

严朝日先生

王荣康先生

陈茂宽先生

符芳彬先生

## 台球与斯诺克

### 召集人

Michael Hoon先生

### 赞助人

何克彪先生

### 顾问

廖祥海先生

### 委员

裘源兴先生

陈金堂先生

潘禹明先生

陈显顺先生

## 保龄球

### 召集人

郑乐娣女士

### 委员

黄奕澍先生

吴倩雯女士

鄧兆良先生

李文丰先生

Richard Chia先生

## 定约桥牌

### 召集人

夏桂芬女士

### 顾问

叶迪杰先生

### 委员

陈仁铭先生

彭少伦先生

譚永强先生

谢智梁先生

邱萌炎女士

Tan Kim Lian小姐

## 高尔夫球

### 召集人

陈加兴先生

### 赞助人

Gui Boon Sui先生

### 顾问

柯德民先生

### 委员

庄喜悌先生

陈楚娟女士

Mustaffa Lim先生

Eugene Lim先生

许秀枝女士

黄庆忠先生

## 壁球

### 召集人

黄翼斌先生

### 委员

胡志强先生

Honey Peck小姐

Sakhalkar Supriyakumar

Shrikant先生

## 乒乓

### 召集人

冯俊豪先生

### 赞助人及顾问

曾鹏海先生

### 赞助人

陈贵和先生

### 委员

张顺国先生

庞道才先生

彭少伦先生

叶建汉先生

陈安如先生

林仰新先生

陈琛傑先生

## 跆拳道

### 召集人

郑喜安先生

### 当然委员

周金辉先生

### 委员

黄信良先生

## 网球

### 召集人

邱丰盛先生

### 赞助人

许志华先生

### 委员

许洋溢先生

许凯昇先生

黄进贤先生

Delage Amine先生

## 水球

### 召集人

林俊彪先生

### 委员

谢世勇先生

林永顺先生

候佐汉先生

王格雄先生

## 跑步

### 召集人

吴祉云先生

### 副召集人

朱明哲先生

## 名誉会长

陈英梁博士

黄祖耀先生

## 理事会

李涌泉先生

廖祥海先生

郭誉禧先生

## 审计

M/S RT LLP



# 理事会



汇报人：  
李涌泉先生  
会长

## 简介

2018年对本会来说是个困难重重的一年。除了持续面对通货膨胀压力以及劳动力市场紧缩的问题，本会的财务状况也受到严重影响。这是因为新加坡社会及家庭发展部和警察执照及监管局推出的新条例使老虎机收入大幅度降低。

本会已采取了各项措施来控制营运开支，同时推出新收入来源，但是本会的盈余仍然低于预算的数字。本人将会在此简略提到此常年报告随后页面所提到的事项。

## 年内重大事項

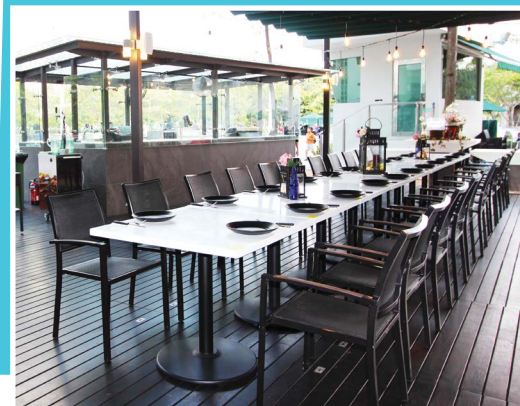
本会于2018年12月31日结束的财政年度中取得的息税折摊前盈利(EBITDA)为\$311.3万，比预计的\$339.2万低了\$27.9万。在包括了\$330.6万的贬值和税务开支后，本会的底线为负\$19.3万，比预计的\$1.8万盈余少了\$21.1万。导致此负增长的主要原因为老虎机收入相较于2017年的收入下降了60.7%。

本会的餐饮场所因顾客量增加，其收入增加了2.4%。满竹咖啡屋在推出了新菜色后取得出色的营业额。全新的满竹咖啡屋户外用餐区也将满竹咖啡屋的座位数量增加了15%，协助降低会员在繁忙时段的等候时间。满竹咖啡屋也推出了全新的烧烤菜单，为会员们提供全新的用餐体验。满竹咖啡屋的糕点厨房也以合理的价格为会员们提供美味的糕点。满竹咖啡屋也推出了创新的技术，例如清洁机器人、可用于点菜的iPads，无线付款机和全自动的新鲜柳橙汁机器，成功节省了人力成本。

本会也推出了新策略来吸引新会员。新会员在加入本会时可获得信用金额奖励，而这策略成功为本会带来了164起第三方会员转让，让本会赚取了\$808,390的净收入。

体育方面，本会仍然注重于发展各项体育培训计划，因为这些培训计划可让本会成功招揽到更多年轻的运动员加入本会。游泳培训计划就成功地吸引了870名泳手加入。CSC游泳队在第49届新加坡分龄游泳冠军赛(SNAG)取得骄人的成绩，共赢得32面金牌、44面银牌和29面铜牌。第3届CSC超级青年游泳邀请赛也吸引了来自39家本地和海外俱乐部的564名泳手参赛，而CSC连续第三年成功夺冠。泳手、教练、本会职员的努力以及家长们给予的大力支持有所回报。本会泳手也在其他游泳赛事中赢得奖牌，同时也打破了个人最佳纪录。CSC游泳队做得好！

为了让本会能够在体坛中更上一层楼，本会将计划为各项体育设立卓越培训中心，继续栽培年轻的运动健将。



满竹咖啡屋户外用餐区



满竹咖啡屋自家的蛋糕和烘焙糕点



儿童游乐场, Kids' Cove



第3届CSC超级青年游泳邀请赛



第49届新加坡全国分龄游泳冠军赛

## 展望未来

愿景2030委员会将会召开一个可行性调查,以探讨是否能够将迎宾楼的一部分改造为能够让会员和其家人使用的咖啡座兼办公空间。这些计划将会协助本会满足现有会员和新加入的会员在此多变的社会环境中的需求。

此外,愿景2030委员会已率先检讨和修订会籍条例,以便让本会成为一个以家庭为中心的居家之外的安乐窝。

本会预计未来将充满挑战,尤其是当通货膨胀压力和上升的人力成本将会继续影响本会的财务业绩。政府当局在2017年曾告知过本会,有关全岛各地将会在2019年实行减少老虎机数量的计划,而这将会进一步减少老虎机的收入。本会因此需要采取各项措施以节省成本同时探索新收入来源。

## 致谢

本人想感谢理事会同仁、常务委员会和小组委员会的贡献和努力以确保本会在面对未来的诸多挑战后仍然能够保持强劲的财务业绩。



# 产业委员会



汇报人：  
吴祉云先生  
主席

## 简介

产业委员会度过了一个收获良多的2018年。本委员会与其他常务委员会和本会管理层合作,将本会转化为一个以家庭为中心的俱乐部。为达成本会的愿景2030的目标,本委员会旨在鼓励更多家庭前来本会享用设施。因此,本会就增设了儿童游乐场、户外用餐区和糕点厨房。本委员会也将游戏和文娱室迁移至文娱中心,并为喜运堂进行翻修以符合有关当局的条例。本会也在体育中心增设了儿童看护设施。

本委员会也将继续全力支持本会的产业管理团队,以确保本会的设施维护以最有效且具成本效益的方式进行,同时确保本会设施的素质和水平均不受到影响。

## 年内重大事项

### 1) 与会员进行对话会和问卷调查

本委员会为会员们举办对话会和问卷调查以进一步了解会员们的需求、志向和对当今流行的运动和生活时尚活动的兴趣。这将会协助本委员会有效规划本会的空间使用。

### 2) 针对本会现有设施和服务进行修理和维修工作

本委员会在2018年进行了以下修理、维修和提升工作:

- a) 替换Flex健身中心和喜运堂的空调系统
- b) 替换喜运堂内的闭路电视系统
- c) 对鲤鱼池塘进行改建工程
- d) 为迎宾楼入口的水景安装更好喷水嘴
- e) 修理嬉水池滑梯和嬉水池的其他设备,并为一切进行重新粉刷
- f) 为经长期磨损的下列器材进行维修与替换,以提升运作效率:
  - 体育中心泳池过滤系统的泵和其配件
  - 文娱中心女子更衣室的蒸气浴的蒸汽发电机
  - 泳池旁的家具摆设

### 3) 为文娱中心进行定期结构检查

新加坡建设局规定文娱中心需要进行定期的结构检查,而该检查在2018年5月举行。按照结构工程师向新加坡建设局提交的报告,检查时并未察觉到任何重大的结构缺陷,而文娱中心也被证实拥有安全的结构并且能够作为俱乐部会所使用。

## 展望未来

在2019年,迎宾楼大厅的一部分将有可能转化为以家庭为中心的咖啡厅和歇息区,让会员们和其家人能够在本会拥有额外的互动空间。此外,本会也将会为那些欲在本会互动和工作的会员们提供协作空间。由于本会空间有限,委员会正不断寻找创意的方法,并考虑在非繁忙时段将体育设施开放供其他用途使用。

## 致谢

产业委员会欲感谢理事会、常务委员会、本会管理层和工作人员。他们的努力和贡献让委员会能够有个充实的2018年。

# 会员关系与营销委员会



汇报人：  
黎志伟先生  
主席

## 简介

2018年是个收获良多的一年。章程修改在6月经批准，让会籍条例更加符合全家大小的需求。此修改也获得会员们的赞赏。在实施新条例的过程中，委员会经商议，对配偶会籍、儿童会籍和青年会籍的附则推出了必要的修改。

理事会也委任了委员会进一步探讨本会的策略性营销倡议，以创造一个正面的市场形象，让本会能够吸引到会员和访客/公众。

## 年内重大事项

本人非常高兴地在此汇报截止2018年12月31日，本会拥有8,126名普通会员、161名准会员、482名终身会员、42名定期会员和1名企业会员。不包括配偶会员和青年会员，本会的主会籍人数为8,769。

在2018年，51%有资格进行转换的青年会员转换为普通或准会员。虽然相较于2017年的57%有所下降，但是转换人数却从2017年的28人增加至2018年的55人。这部分是因为章程修改，将所有儿童会员转换为青年会员，导致青年会员人数有所增加。此外，转换费经修改后有所降低，而适用于那些从青年会员转换为普通/准会员的3年优惠月费也吸引了许多年满21岁的青年会员将其会籍转换为普通/准会籍。

虽然在2018年面对重重挑战，但是本会接获了204个会籍转让申请，而其中的164起会籍转让为第三方会籍转让。这一年内，本会从此类转让中获取了\$808,390的净转让费。相较于2017年的141起第三方会籍转让，以及\$777,764的净转让费，2018年的净转让费增加了\$13,000。通过第三方会籍转让签订普通/准会籍时可获得\$1,000信用奖励的新会员独家会籍优惠在2017年12月推出并在2018年继续实行，而此优惠也为本会带来了新会员。

年份	主会员数量
2014	8869
2015	8910
2016	8961
2017	8803
2018	8769

## 展望未来

会员关系与营销委员会预计2019年将是另一个困难重重的一年。会籍人数减少的问题已影响了新加坡的所有俱乐部，而其中也包括本会。

会籍条例已修改为更加符合家庭需求，而本会也推出了更多以家庭为中心的设施。委员会在此吁请会员们将他们的配偶和孩子登记为本会会员，让他们能够成为本会大家庭的一份子，并同时享有会员福利。

本委员会将会继续为现有会员和新会员创造更多吸引人的会籍配套，让本会的会籍更加吸引人。在营销方面，本委员会将会为本会网站换上新面貌，让所有人能够轻松通过手机浏览本会网站。这是个重要的通讯和营销平台，让本会能够向现有和潜在的会员展示本会的设施和活动。

## 致谢

本人想感谢委员会的所有成员以及本会工作人员在2018年付出了心血和努力。



# 区域网络委员会



汇报人：  
邱丰盛先生  
主席

## 简介

回顾2018年，区域网络委员度过了富有成效的一年。本委员会成功与其他知名俱乐部、度假村和酒店达成协议，增加了CSC会籍的福利，让会员们能够在本地和区域内享有其他康乐和体育设施。截止2018年12月31日，会员们已可前往区域内的20家互惠互利俱乐部、23家结盟俱乐部和15家酒店与度假村使用其设施。

## 年内重大事项

本委员会与吉宝俱乐部、棕榈园高尔夫球俱乐部、乐雅民丹高尔夫球俱乐部、槟城俱乐部、天津环亚国际马球会等等成立了新的互惠互利和结盟安排。在2018年前往本会的互惠互利及结盟俱乐部的会员人数为144名。此外，本会也新增了几个酒店合作伙伴，包括维斯塔皇冠酒店、G酒店、马六甲假日酒店、槟城东方大酒店等。



乐雅民丹高尔夫球俱乐部, 印尼



棕榈园高尔夫球俱乐部, 马来西亚



乐古浪民丹岛高尔夫球场, 印尼



天津环亚国际马球会, 中国



101棕榈别墅高尔夫球乡村度假村, 马来西亚





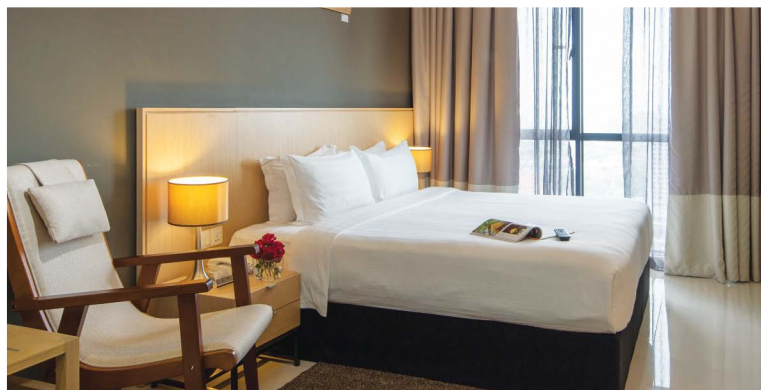
迪沙鲁埃尔斯俱乐部, 马来西亚



台北美侨协会, 台湾



丝绸港湾度假村, 马来西亚



马六甲松闲酒店, 马来西亚



东方大酒店, 马来西亚

## 展望未来

委员会在2019年将致力于通过本会的区域网络关系为CSC会员带来更多福利。这些倡议将会协助本会吸引更多新会员。新会员将会看到加入本会的好处, 因为他们能够前往位于本地和海外的各个地点扩大交际网络。

## 致谢

本人衷心的感谢理事会、委员会同仁、本会管理层以及合作伙伴和结盟俱乐部给予的支持。



# 招标委员会



汇报人：  
陈来春先生  
主席

## 简介

招标委员会的宗旨在于促进和提升本会在为日常营运所需的货物与服务，资本开支/物品和项目签订合约时的透明度。招标委员会非常高兴地在此呈现本会在2018年所进行的各项招标项目。

## 年内重大事项

### 1. 老虎机室和新文娱室的修建工程

- 由新加坡社会及家庭发展部和警察执照及监管局所实行的老虎机营运新条例于2018年5月1日生效。本会需安装高解析度闭路电视系统，以便在会员进入老虎机室之前对该会员进行筛查。这是为了检查会员是否属于自愿门禁计划。新条例也导致本会需要减少老虎机室内的老虎机数量。因此，现有的老虎机室需要重新配置，以符合有关当局设定的标准。
- 老虎机室重新配置后，本会将会有多余的空间。此多余的空间将设为文娱室，而之前的文娱室将转换为由Cocoon学习中心经营的日间看护和学后看护设施。
- 针对此修建，本会邀请了5家设计与建造公司参加了于2018年3月举行的招标活动。仅有4家公司进行投标。
- 这四家公司中，两家公司获选进行另一轮的比较和评估。
- 在经几轮的协商、提议设计修改和价格商议后，本会将此合约以\$230,000的价格授予M/S Zinc Design Pte Ltd。

### 2. 替换体育中心里的Flex健身中心的空调系统

- 去年，本会替换了本会多处的空调系统。其中包括，多功能活动室、乒乓室、地下一楼电梯大厅、游戏文娱室、台球与史诺克室、2楼男子与女子更衣室、体育健身中心与活动套房、闭路电视房、局域网室和总配线架室。
- 由于VRV2系统和其零件已在2018年12月31日后停产，因此本会需要更换位于Flex健身中心的现有空调系统。
- 四家承包商受邀参与此招标活动，但仅有三家承包商投标。
- 经评估和筛选，以及一系列的协商和价格商议，本会将此合约以\$238,888的价格授予M/S Brilliant Air Pte Ltd。

### 3. 满竹咖啡屋厨房修建，以及将鲤鱼池部分转换成木地板和儿童游乐场的合约

- 四家承包商受邀参加此于2018年7月举行的招标活动，而其中三家承包需要参加招标面试。
- 一家承包商事后因无法符合招标活动内规定的规格和要求，因此退出了招标活动。
- 在一系列的提名、协商和价格商议，本会将此合约以\$302,650的价格授予Nam Foong I.D. Pte Ltd。本会做出决定时是根据所收到的投标以及承包商的投标价格，以及产业委员会给予的推荐。此决定也经过理事会批准。

4. 鲤鱼池区域新建的儿童游乐场的儿童游乐场设备

- 三家供应商受邀参加于2018年6月举行的招标活动。供应商需提交游乐场设计图供本会挑选。
- 按照游乐场所有的空间,同时考虑到有关当局针对游乐场设定的安全条例,Hoopla Parks & Recreation的设计比其他两家供应商的设计来得出色。
- 本会进行了招标协商,并经过一番价格商议后,将合约最总价定在\$93,888。

5. 按阶段替换迎宾楼的空调系统

- 下个将进行空调系统替换的设施为迎宾楼。
- 迎宾楼当前使用的空调系统与Flex健身中心之前使用的空调系统相同,因此同样需要替换。旧空调系统的VRV2系统已在2018年12月31日后停产。
- 由于时间和预算方面的限制,本会于2018年11月召开了招标活动。空调系统替换将在2019年进行。
- 三家承包商受邀参加此招标活动。
- 本会进行了招标协商,并经一系列的价格商议,将合约授予M/S Daikin Air-Conditioning (Singapore) Pte Ltd.合约将分成以下两个阶段:

俱乐部领域	\$364,800
租户领域	\$115,200

6. 替换俱乐部管理系统的招标活动

- 本会目前使用的俱乐部管理系统自2007年使用至今。科技日新月异,会员也要求本会设立一个网络设施预订系统,而本会也需要一个详细且方便使用的汇报系统。目前的系统再也无法满足本会的需求。
- 本会自2017年11月积极寻找合适的俱乐部管理系统。供应商受邀向本会呈现其方案,而通过这些访谈,本会做出了评估,决定供应商的系统是否符合本会的需求。在参加本会于2018年11月举行的招标活动的五家供应商中,仅有两家供应商经获选。
- 在一系列的协商和价格商议后,本会选择了一个比现有系统更加先进,且能够符合本会需求的俱乐部管理系统。
- 本会于2019年1月申请了有关的政府津贴,并且将会在政府津贴获批后将俱乐部管理系统替换的合约授予供应商。

展望未来

本会计划在2019年执行一些计划。本委员会将会尽其义务,确保本会在招标和授予招标合约时是公正及合理的。

致谢

本人欲在此感谢本会全体工作人员在过去一年来不断努力付出,及支持本会。



# 人力资源委员会



汇报人：  
梁俊辉先生  
主席

## 简介

本会强有力的雇主与员工关系和优良的工作环境明显提升了本会员工的工作成效，强化员工对本会的忠诚度，并且为本会带来正面影响。这使员工流动率有所减少，也形成了一个高效工作文化。这些对本会的绩效和服务水平至关重要。

本会旨在满足会员们的需求，取得卓越的服务水平，同时达成其长期愿景。员工是本会在达成这些目标的关键因素。同时，员工也需在此瞬息万变的工作环境中不断提升自我技能。

人力资源委员会因此着重于辅助本会的人力资源管理，确保员工能够处于在现代趋势的前端，通过学习和发展课程提升自我技能。

## 人力数据

本会在2018年的平均营运员工人数为145人（包括兼职工）。2018年的员工与会员的比例为1:105。相较于2017年，2018年的总薪金成本增加大约4.7%。成本增加是因某些执行级别和经理级别的新聘员工的薪金要求有所提高、年度加薪以及员工升职。

## 年内重大事项

本会在2018年安排了许多培训课程和活动，专注于领导、经理和主管的需求。他们的管理理念将大幅影响本会。

本会专注于两个主要领域：

- (a) 资讯分享 – 为了提高大家对达成愿景2030所推出的新倡议的意识，管理层团队抽空与彼此接洽并交换信息，以便获得能够协助他们更有效管理自己的领域的信息。此外，管理层也每日召开早晨会议，与领导、经理和主管一同商讨营运方面所遇到的问题以及问题的解决方案。管理层同时也会在此会议上与诸位分享本会即将推出的重大计划，以及该计划将会如何影响本会。诸位可以在此早晨会议中听到和分享彼此的看法，深入了解各个部门将如何改变其运作方式以迎合新计划的推出。部门主任共用的伺服器也已经更新，让部门主任可以轻松取得他们所需的最新信息。
- (b) 技能提升 – 除了在各个培训公司为领导、经理和主管安排定期的培训课程，本会也安排培训公司前来本会举办培训，方便大家能够同时完成培训。此类安排让员工们无需长时间离开工作岗位，并且也无需为了接受培训而前往培训公司。培训专注于不可或缺的重要技能，包括急救和自动体外心脏除颤器使用方法、PDPA的基础知识、培养组织敏捷性的成长心态。此外，本会安排了定制化的培训课程，旨在提升战略思维和培养领导能力，以取得更积极和有效的合作方式，协助本会克服目前俱乐部业界所面对的新挑战。



员工的风险管理培训



定制化培训课程“价值在于行动”团队建设活动



PDPA的基础知识课程

在2018年的EXSA大奖上,本会员工继续展示他们为会员提供卓越服务的优秀能力,共夺下4个明星奖、2个金奖状和12个银奖状。

#### 明星奖得主:

韩美玲	会员关系部
张健富	餐饮供应部, 满竹咖啡屋
吴有财	餐饮供应部, 满竹咖啡屋
陈依玲	餐饮供应部, 吧三通

#### 金奖状得主:

王素莲	会员关系部
张春果	餐饮供应部, 吧三通

#### 银奖状得主:

王秀环	财务部, 喜运堂
翁慧卿	会员关系部
Ade Irwan Bin Afandi	体育与生活时尚部, Flex健身中心
廖玉玲	餐饮供应部, 满竹咖啡屋
郑秀卿	餐饮供应部, 满竹咖啡屋
赵鸿家	餐饮供应部, 满竹咖啡屋
张来宝	餐饮供应部, 满竹咖啡屋
刘利洸	餐饮供应部, 满竹咖啡屋
庄志钦	餐饮供应部, 满竹咖啡屋
潘玉珍	餐饮供应部, 满竹咖啡屋
温立盛	餐饮供应部, 满竹咖啡屋
黄玉宝	餐饮供应部, 吧三通



明星奖得主(从左到右): 吴有财, 张健富, 韩美玲, 陈依玲

本会非常感谢这些宝贵的员工尽心尽力地为会员提供优质服务。

## 展望未来

本会将会继续创造和提供学习和技能提升机会,让员工能够提升自我。接下来 12 个月的发展重点将有关于管理和领导技巧相关的课题。人力资源部将继续与各个部门的主任合作以制定符合该部门需求和本会商业目标的员工培训和发展计划。

有了人力资源发展路线图,本会将安排更多训练让员工能够提升自我技能,同时为那些追不上现代发展而面临淘汰危机的员工们提供再培训计划。员工必须学习新科技,并对学习新技能保有开放态度,以便快速转变自我,提高本会的竞争力以及提供以会员为主的服务。

本会未来举办的会内团队培训将包括网络学习课程,让来自不同部门的员工能够学习到相关知识,让他们能够提升效率和绩效。

## 致谢

本人想感谢理事会,诸位委员会成员和本会管理层支持各项人力资源活动和课程。本委员会欲在此向会员们保证,本会的员工将会不断提升自我,不断改进。



# 财政委员会



汇报人：  
郭敬禧先生  
主席

## 财政业绩概观

本会在财政年度2018的财政方面面对了一些困难。新加坡社会及家庭发展部和警察执照及监管局所推出的新条例导致老虎机收入受到明显的影响。相比去年老虎机收入下降了60.7%。

截止2018年12月31日，相较于预算的\$339.2万EBITDA（息税折摊前盈利），本会的EBITDA为\$311.3万，负增长为\$27.9万。在计算了总数为\$330.6万的贬值和税务开支后，本会的底线为负\$19.3万，比预算中的正\$1.8万少了\$21.1万。

下列为各个领域在2018财政年度的业绩亮点：

### 1. 会籍费用

#### • 入会费与会籍转让费：

本会从入会费/会籍转让费收取的总收入为\$22.1万。相较于2017财政年度的\$30.5万少了\$8.4万，或27.5%。2018财政年度并没有收取到任何配偶会籍的入会费，而本会则在2017财政年度收到了\$5.9万的配偶会籍入会费。这是因为本会章程有所修改，使配偶会员能够免费加入本会，而现有的主会员可通过支付\$100的行政费用将其配偶注册为配偶会员。

本会收取到的定期会员入会费为\$7.4万。相较于2017财政年度的\$10.7万少了\$3.3万，或31%。这是因为以外来人才为目标的定期会籍销售有所减少。2018年的全球经济情况不稳定，导致了公司聘请外来人才的预算有所减少。

- 会籍转让费：2018财政年度共有164起第三方会籍转让。这比去年多出了23起，使会籍转让费收入增加了\$3.1万。会籍转让费收入增幅较低是因为本会为那些加入本会的新会员提供信用奖励。这些信用奖励和会员招聘活动的花费，使本会的成本比2017财政年度增加了\$10.7万，或157%。

### 2. 利息收入

利息收入从\$29.5万增加至\$37.1万，增幅为25.6%。本会在2018财政年度购买了另两种债券，而这些债券的收益比2017财政年度购买的债券来得高。债券利息从2017财政年度的\$14.1万增加了\$10.7万，增幅为76%。定期存款利率则微跌了18%，比2017财政年度低了\$2.7万。这是因为本会按照本会的投资政策，将注意力放在较长期的高收益债务证券。

### 3. 生活时尚与Flex健身中心

生活时尚与Flex健身中心的盈利从\$13.5万下跌至\$11.5万。这是因为生活时尚部聘请了较多员工以填补所有空缺。Flex健身中心的收入则下滑1%。这是因为本会在2018年8月为健身中心的空调系统进行更换，导致健身中心停业两周。此外，健身器材的租借成本上调，从2017财政年度的\$2.4万增加至2018财政年度的\$2.8万，涨幅为17%。

### 4. 餐饮供应营运

相较于2017财政年度，餐饮供应部的销售额微增2.4%。满竹咖啡屋在2018财政年度的净赤字为\$18.9万，相较于2017财政年度的\$18.3万增加了\$5,800，或3%。这部分是因为修理与维修成本增加了\$1.1万，或19%。

吧三通的净赤字从2017财政年度的\$12万增加了\$5.2万或43%，达\$17.2万。这负绩效是因为餐饮成本比2017财政年度来得高。因此，2018财政年度的盈利比2017财政年度的盈利低2%。但是，这表现比2018预算好1%。

### 5. 体育与运动

体育与运动营运的净赤字从2017财政年度的\$15.7万下降至2018财政年度的\$9,000。这出色的表现多数是因为乒乓和羽毛球的收入分别增加了\$5.8万（112%）及\$6.9万（68%）。

游泳小组取得的净盈利为\$8.3万，比预计的\$11.7万赤字来得好。游泳课程收取的课程费用为\$99.1万，相较于2017财政年度的\$86.2万增加了\$12.9万或15%。增幅是因为越来越多的游泳选手从游泳学习课程升级至竞赛预备课程等级别的课程。

## 6. 老虎机营运

从2018年5月1日起,所有老虎机营业者需要在会员进入老虎机室之前,为他们进行更严厉的筛查。这是为了符合全国嗜赌理事会所推出的自愿门禁计划。此外,本会也需要在老虎机室安装高解析度闭路电视系统。

因为这些新条例,喜运堂的收入从2017财政年度的\$234万下跌至今年的\$119.2万。净盈余下跌了61%达\$64万,比2017财政年度低了\$99万。这比2018年预计的\$160万目标低。为符合有关当局的条例,本会需要从35台老虎机中移除7台,使本会剩下28台老虎机。本会也需要替换5台旧式老虎机,并且进行一个老虎机游戏更换。本会在2017财政年度并没有替换老虎机或是老虎机游戏。本会需要执行此更换,以便让老虎机室能够继续吸引会员,为他们提供更有趣的老虎机游戏。

## 7. 行政营运开支

行政营运开支从\$381万增加至\$421万,涨幅为\$39.6万或10.4%。然而,行政营运开支却比所预算的\$474万来得低。

例如就业补贴、特别雇佣补贴和临时短工补贴等政府津贴有所减少,比2017财政年度低了\$2.6万或21%。相较于2017财政年度,本会在2018财政年度举办了更多与会员交流的活动。相较于2017财政年度的\$6,400,开支增加了\$4.8万。

相较于2017财政年度,银行收费开支增加了\$2.4万或16%。开支增加主要是因为银行的信用卡收费。加入本会的新会员可使用免利息分期付款配套支付入会费。在此无利息分期付款计划下,银行向本会收取的利率比普通的信用卡花费利率还高。

## 8. 本会场所开支

本会场所开支为\$345万。这比预算中的开支低了\$3.4万或1%,而年比增幅为\$2.1万或1%。虽然水电费有所增加,但是本会仍维持在2017财政年度开支的水平。

# 展望未来

本会财政在2019年将再次面临挑战。本会的老虎机收入仍然是个未知数。按有关当局在2017年宣布的条例,本会需要在2019年再次减少老虎机的数量。不过,将减少的老虎机数量将在有关当局于2019年8月至10月之间进行的评估活动中再次检讨和决定。

本会在2018财政年度完成了几个关键的资本开支项目。其中包括本会老虎机室的翻修,增设文娱室,在满竹咖啡屋设立糕点厨房以为会员提供新鲜制作的蛋糕和糕点,儿童游乐场以及为满竹咖啡屋增设户外用餐空间外加烧烤用餐空间。有了这些能够吸引会员的新设施,本会希望会员们能够继续支持和光顾本会。本会也推出了会员推荐会员计划,希望能够鼓励会员们介绍他们的朋友加入本会。

虽然如此,本会将继续集中于控制成本开支。同时,本会也将会检讨各种能够增加其收入的领域并且增加额外的收入来源。

前方的路必定充满荆棘,但是有了会员们的支持和谅解,财政委员会和理事会将会尽全力支持本会,使本会成为新加坡最享有盛名的游泳和体育俱乐部。本委员会也将会继续以谨慎和负责任的态度管理本会的财政事项,确保本会能够继续往前迈进。

# 致谢

本人欲在此感谢理事会和财务委员会。同时也别忘了感谢本会员工在本人的任期中给予的宝贵支持与贡献。



# 餐饮供应委员会



汇报人：  
柯俊贤先生  
主席

## 简介

餐饮供应委员会度过了另一个富有成效的2018年。满竹咖啡屋的总收入上升了3.4%，打破纪录的\$280万元。这都得归功于推出新菜色和柜台零售销售的新点子。虽然经济情况不稳定，吧三通过举办更多大受会员们欢迎的活动以维持其销售额。餐饮供应部的净赤字增加了\$169,211，而这多数是因为薪金成本增长所导致。但是，生产力增长协助降低这赤字。

## 年内重大事项

满竹咖啡屋和吧三通继续推出更多产品和活动来吸引会员，使会员光顾率有所增长。两家餐饮场所也在国家环境局的卫生调查中，连续七年获得了卫生部给予的“A”级卫生标准。这奖项证明了员工们非常努力地保持本会餐饮场所的卫生标准。

### 满竹咖啡屋

咖啡屋的会员光顾率和销售额在2018年创下新纪录。菜单经改进以融入韩式和日式料理，而西式料理的选项则有所增加。这些举措协助满竹咖啡屋的销售额增加了3.4%。本会也首次推出了披萨，而这餐点大受年轻会员们的欢迎。本委员会也借用了池畔户外电影播放的绝佳良机销售小吃，提高了小吃的销售额。

刚完工的户外用餐区也让满竹咖啡屋的座位数量增加了15%，因此减少了用餐者在繁忙时段的等候时间。会员现在亦可在平静的环境中，在星空下用餐。餐饮供应部在力图提升生产力的当儿，不断尝试推出新科技。新推出的Techmectic清洁机器人让本会员工能够专心于为会员提供更好的服务，而无需为清理盘子的工作而烦恼。餐饮供应部也购买了额外的点菜iPads和无线付款机，提高顾客转换率。咖啡屋新推出的自动鲜橙汁机也受到会员们的欢迎。在过去五年，满竹咖啡屋借用科技，在无需增加员工的情况下将销售增长率提升了40%。



满竹咖啡屋户外用餐区



满竹咖啡屋自家的蛋糕和烘焙糕点

### 吧三通

虽然经济情况不稳定，但是吧三通的销售额还是从\$108.4万元微增至\$108.7万元。吧三通通过多个媒体管道提升营销战略，大大改善了活动的销售额。饮料和零售销售的销售额虽然增加了3.5%，但是食品销售却因老虎机室的翻新而受到影响，下跌了4.7%。展望未来，吧三通将集中于举办更多在过去几年逐渐受到会员们的注意的葡萄酒和威士忌活动。为了为会员们提供精彩的娱乐节目并同时降低成本，吧三通将会减少乐团表演的次数。



M.Chapoutier美酒搭配晚宴



意式美酒搭配晚宴



池畔户外电影播放活动时的餐饮摊位

## 展望未来

拥有了刚完工的户外用餐区, 本会将能够提供一个全新的用餐环境, 同时减少会员在繁忙时段的等候时间, 为会员提供更好的服务。本会也将为会员推出价格合理的烧烤菜单, 让会员们能够在户外用餐区享用烧烤美食。于此同时, 本会推出的蛋糕和甜点菜单自2019年初逐渐受到会员们的欢迎。本会也在探讨和研究是否能够在迎宾楼开设咖啡座, 为会员们提供优质的咖啡、蛋糕和烘焙糕点。

虽然餐饮供应部已逐渐迈向为会员提供价廉物美的美食的目标, 但是由于全国各地的劳动力成本有所增加, 而劳动力成本占了营业开支的70%, 本委员会持续面对着压力。此外, 供应商本身也面对着成本增加的压力, 导致材料成本也有所增加。克服这些压力的简单方法就是提高价格, 但是本委员会仅有在万不得已的情况下才会这么做。本委员会暂时会通过创意的点子提升销售额, 例如户外用餐区和设立咖啡座, 以取得生产力增长。

餐饮供应委员会一路走来都以合理的价格为会员们提供多样化的优质食品。本委员会将接受新挑战, 为会员提供更奢华的用餐体验。希望会员们能够为本委员会提供反馈, 让本委员会能够为您提供更好的服务。

## 致谢

本人想借此机会感谢所有CSC会员、理事会、餐饮供应委员会、本会管理层和全体工作人员在2018年的大力支持和努力贡献。本委员会将集中于为会员提供优质服务、价廉物美的美食以及物超所值的用餐体验。



# 愿景2030委员会



汇报人：  
**谢真发先生**  
主席

## 简介

CSC与时俱进，在去年进行了巨大的转变。

愿景2030团队较早前受理事会的委托制定一个发展方向，协助本会在此瞬息万变的时代中发展前进。在接近两年的详细研究和获取会员反馈后，很明显地本会需要提升其软件，并将俱乐部转换为一个以家庭为中心的团体。

愿景2030团队和本会管理层职员仔细策划了几项倡议，希望能够继续与会员保持互动，让本会成为他们的“居家之外的安乐窝”。

2018年推出的首个倡议就是修改会籍条规，让条规更符合一家大小的需求。接着，本会推出了一系列的倡议，例如改进本会的无线网络系统，建造儿童游乐场并且在满竹咖啡屋推出户外用餐区和糕点厨房。保龄球场的游戏机也改头换面，而本会也举办了池畔户外电影播放以及CSC乐趣无穷嘉年华会暨开放日。

推出的倡议让本会在2018年的会员光顾率显著上升，让本委员会倍感高兴。本委员会将会借此正面发展趋势，继续推出新倡议，包括在2019年推出全新的电子音乐主题保龄球概念。此外，本团队也在研究是否能够在迎宾楼设立全新的咖啡座兼协作空间。

团队的最终目的就是将会本转化为新加坡最受欢迎的俱乐部之一，让会员能够在此度过悠闲时光，同时能够与朋友闲聊以及结交新朋友。一个居家之外的安乐窝。

## 年内重大事項

本委员会非常高兴在此分享在会籍条规、设施和本会活动等领域推出的几项战略计划。这些计划是本委员会与各个常务委员会经过几个月的协商后，在理事会的支持下完成和举行的。

### 会籍

在与会员关系与营销委员会进行了几个月的会籍条规商讨后，经批准的章程修改在2018年6月实行，而会员对此修改给予正面反馈。由于经修改的会籍条规将能够符合家庭需求，配偶会籍和青年会籍的登记率增加了近12%，而多达1,200名儿童会员已将其会籍转换为青年会籍。这些青年会员在年满21岁时将可选择将会籍转换为普通/准会籍。这些正面消息非常鼓舞人心，而本委员会希望能够看到更多家庭成员加入本会的大家庭，光顾本会。提升的会员数量将让本会逐渐恢复青春活力，让本会能够在人口统计方面取得平衡。

### 设施

本会在2018年完成了几项设施翻新和提升工程。本委员会非常高兴地在此分享，本会在提升其无线网络以便让会员能够取得较好的无线网络连接后，会员现已可在本会的各个角落连接到无线网络。作为愿景2030委员会的倡议之一，产业委员会与各个常务委员会及本会管理层紧密合作，将本会打造成一个更适合全家大小一同前来的地方以吸引会员光顾。会员们常光顾的满竹咖啡屋额外增设了户外用餐区以提供更多座位以及另一种户外用餐体验。满竹咖啡屋也增设了糕点厨房，让会员在品尝主菜之余还能够享用新鲜烘培的糕点和蛋糕。携带年轻孩子前来本会的家长则可在户外用餐区享用晚餐，同时让孩子们在新设的儿童游乐场玩耍。

愿景2030委员会的其中一项计划为尽量充分使用本会空间以便为会员提供更多福利和服务。为此，产业委员会进行了问卷调查并与受邀的会员进行对话会。通过所收集到的反馈，本会发现到会员们希望本会能够设立一个协作空间，因为有些属于自雇人士或“游牧办公族”的会员越来越频繁地使用阅读兼自习室。因此，这房间被转换为协作室，让会员们能够在不受干扰的情况下进行讨论。考虑到位于文娱室的影视厅的使用率较低，该设施已开放让会员作为阅读室使用，而该设施已被改名为阅读与影视室。会员可按分配的不同时间段，在里面安静阅读书籍或是观看电视节目。

本会在2019年将研究和探索是否能够将迎宾楼大厅的一部分转换为适合全家大小的咖啡座及歇息区。会员和其家庭成员可向往光顾额外增设的餐饮场所,在舒适的空间与朋友闲聊,喝咖啡和吃糕点。除此之外,那些需要在本会工作的会员则会拥有一个共享空间。

## 本会活动

除了增设新设施以满足会员们的需求,本会也在2018年为年轻和年长的会员举办了几项全新的活动。本委员会非常高兴看到许多家庭前来参加各项本会举办的活动,例如2018年7月举行的CSC欢乐无穷嘉年华会暨开放日以及2018年6月和11月举行的池畔户外电影播放。至于在复活节和中秋节所举办的彩蛋制作工作坊,兔子造型折纸工作坊以及灯笼制作工作坊,本委员会非常高兴看到祖孙三代一同前来参加这些活动,促进感情。

会员可期待本会在2019年举办更多以家庭为中心的活动,而本委员会也希望会员能够多多光顾本会,让CSC成为一个朝气蓬勃的俱乐部。



满竹咖啡屋户外用餐区



儿童游乐场, Kids' Cove



池畔户外电影播放活动



CSC欢乐无穷嘉年华会暨开放日

## 致谢

本人想感谢理事会,各个常务委员会及愿景2030委员会同仁,以及本会管理层和全体工作人员在 2018年坚定不移地支持本委员会。



# 纪律委员会



汇报人：  
云大明先生  
主席

## 简介

纪律委员会在保障本会利益的环节中扮演着重要的角色，因为纪律委员会负责处理有关会员、其家人和来宾在本会场所的举止行为的事项。

在第103届常年会员大会上，20名拥有投票权的会员被推选为纪律委员会的成员。纪律委员会是个独立的个体，并且与理事会无任何关联。

本人非常高兴地在此提到，纪律委员会在2018年并没有收到任何会员的投诉，有关任何事件的发生或是另一名会员或来宾举止不当。

在2017年的最后一个季度，共有3起纪律个案交付给纪律委员会，而委员会则在2018年的第一季度召开的调查会议并进行审议。

### 个案 1 - 2017年9月22日

#### 案情摘要

一名会员投诉另一名会员和其来宾在吧三通对他出言不逊且呈现出咄咄逼人的行为。

#### 纪律委员会裁决

纪律委员会经商议后认为投诉成立，且谴责两人，提醒他们自己的行为举止应该谦恭有礼，并尊敬本会的其他会员。遭投诉的会员被给予劝告信，而来宾则无限期被禁止进入本会。

### 个案 2 - 2017年10月1日

#### 案情摘要

一名会员投诉另一名配偶会员在吧三通的KTV室内呈现出咄咄逼人的态度并大吵大闹。

#### 纪律委员会裁决

纪律委员会经仔细考虑后认为投诉成立，并且绝不宽恕此类行为。该会员的行为举止应谦恭有礼，并且需尊敬本会的其他会员和员工。该会员收到了一封警告信以提醒她别在本会重犯上次的不当行为。

### 个案 3 - 2017年11月2日、6日和7日

#### 案情摘要

两名会员投诉了一名定期会员，指他多次在与本会会员的两名孩子对质以追究他的儿子向他投诉的事情时行为不当。

#### 纪律委员会裁决

纪律委员会经深思熟虑，认为该定期会员直接找这两名孩子对质，而这可能会对孩子们造成恐惧和压力。本委员会劝请他，在遇到这类事情时应提出投诉或反馈而不是以自己的方式解决问题。

本委员会也发现到投诉人的孩子辱骂定期会员的孩子。当执勤经理向投诉人的孩子接洽时，该孩子拒绝向执勤经理提供他的姓名。本委员会劝告投诉人，教导他的孩子，让他知道辱骂其他泳手是不对的，而且在理事会或本会员工向他接洽时应合作。

## 致谢

本人想感谢诸位委员会同人以及理事会和本会员工在2018年抽出宝贵的时间协助本委员会。

# 生活时尚委员会



汇报人：  
吴炳坤先生  
主席

## 简介

2018是个充实又精彩的一年。遵循着愿景2030委员会的发展方向，本会首次推出了以家庭为中心的新活动，为会员和其家人带来许多俱乐部活动。

## 年内重大事項

2018年的上半年以于2018年2月24日举办的春节庆祝会掀开序幕。此庆祝会吸引了大批会员参加，而其中的舞龙舞狮表演更是精彩绝伦。于2018年4月1日举办的复活节庆祝活动取得了巨大成功。由妇女小组委员会、青年与家庭小组委员会以及本会工作人员所协助举办的各种工作坊令孩子们乐开怀。

生活时尚委员会与餐饮供应委员会合作，于2018年6月22日共同举办了本会的首个池畔户外电影播放活动，而此活动也获得了热烈反响。孩子们在浅水池中带着充气浮漂四处涉水，而家长们则手持爆米花、小吃和饮料，在泳池旁度过悠闲时光。第二个池畔户外电影院则在2018年11月9日举行。本会此次除了在户外播放影片，同时也在迎宾楼进行室内播放。此活动再次获得会员们的热烈支持。

本会的俱乐部开放日于2018年7月21日举行，恰巧于本会的常年榴莲派对同日举行。此开放日吸引了许多新会员和来宾。于2018年9月22日在迎宾楼举行的首个中秋节庆祝会也吸引了大批喜爱音乐表演的会员与来宾。大家免费品尝月饼和参与例如灯笼制作工作坊和折纸艺术工作坊等工作坊。本委员会于2018年11月30日为两所儿童之家举行了圣诞节分享活动。这两家儿童之家为Chen Su Lan和 Wishing Well。此活动也恰好与圣诞节亮灯仪式同天举行。所有人均非常喜欢本会工作人员所带来的尤克里里琴表演。本会同时也邀请到A Cappella无伴奏合唱团表演以及进行本会会所和圣诞树的亮灯仪式。

由4个小组委员会即体育与休闲小组委员会、妇女小组委员会、舞蹈小组委员会以及青年与及家庭小组委员会所举办的活动获得了会员们的大力支持。瑜伽和普拉提仍然是最受欢迎的课程，而新推出的运动塑形操(BARRE)也获得了许多正面反馈。报名参加烹饪班的会员人数也不少。健康与财务讲座则获得了会员们的支持。会员们同时也踊跃参加了不同主题的舞蹈派对。新推出的舞蹈活动-Bounce Dancefit也吸引了许多会员参加。由青年与家庭委员会所举办的体育与休闲/舞蹈训练营于2018年3月和6月举行，并且与其他青年工作坊一样，受到会员们的欢迎。卡拉OK歌唱班和儿童芭蕾舞课程的报名人数逐渐增加，而这都是因为会员们所给予的支持。

## 展望未来

为迎合愿景2030，众多小组委员会将会举办更多以家庭为中心的流行活动以满足不同年龄层的需求。

## 致谢

本人想感谢理事会成员、小组委员会成员以及本会工作人员不断给予支持和贡献，让2018年成为成功的一年！



春节庆祝会2018



池畔户外电影播放活动



CSC圣诞节亮灯仪式



# 青年与家庭小组委员会



汇报人：  
王锦鸾女士  
召集人

## 简介

青年与家庭小组委员会在2018年举办了多项首次举办的活动，包括3月的体育与舞蹈训练营、黏液制作工作坊、水彩绘画入门班、Tsum Tsum造型粘土制作工作坊和独角兽蛋糕棒制作工作坊，为本会注入新活力。本小组举办的课程仍受到会员们的热烈欢迎。

## 年内重大事項

- 由于每年在6月份举行的常年体育营大受欢迎，本小组就在3月份举办了体育与舞蹈训练营，而会员们也踊跃参加了此训练营。与本会合作开设JTA乒乓学院的两届奥林匹克奖牌得主李佳薇在训练营中亲自为参与者们提供指导，让参与者们获益良多。孩子们也在李文丰教练的耐心指导下学习保龄球基础技巧，充分享受保龄球的乐趣。为了赶上最新潮流趋势，孩子们学习了韩流巨星BTS的歌曲之一“GO GO”中的舞蹈动作。
- 由于年轻孩童对目前正在大受欢迎的黏液制作深感兴趣，本委员会在3月和6月学校假期举办了黏液制作工作坊。参与者们将手中的黏液进行搓揉和拉转，玩得不亦乐乎。本委员会非常高兴看到孩子们快乐地玩着闪烁发光和松软的黏液以及会自行变色或是带有磁性的黏液。
- 水彩绘画入门班和Tsum Tsum黏土制作工作坊让参与者能够展现自己那充满创意和艺术细胞的一面。水彩绘画入门班包括了3个教导基本概念和技巧的室内课。指导员James Lim与出席者分享贴士并提供指导。户外课程则在咖啡厅举行。参与者们与其他艺术爱好者将他们的晚餐转变成了“美味”的艺术品。本委员会对参加Tsum Tsum黏土制作工作坊的孩子们印象非常深刻。他们有些将七彩的韩国空气黏土塑造成原版Tsum Tsum设计，而其中的一些小孩则挑战自我，通过想象力塑造自己的黏土造型。
- 孩子们和其家长则携手烘焙蛋糕棒，并将这蛋糕棒点缀成独角兽。本委员会希望孩子们通过这工作坊学习到耐心和合作精神，并希望他们能够与家长度过欢乐时光。
- 在无人驾驶机操作工作坊和机械人工作坊中，孩子们学习到编程的基本概念，通过逻辑思想“拖放”视码方块进行编程。两个工作坊均让孩子们对编码产生浓厚兴趣。希望往后能够看到他们的编码作品。
- 在星期六举办的芭蕾舞课程继续吸引许多会员参加。本委员会已额外安排了星期五课程，供属于较高级别的孩子们参加。
- 星期一举办的中文卡拉OK歌唱班保持在平均12个学员的健康数字。
- 23名儿童于今年加入儿童俱乐部，将儿童俱乐部的会员总人数提升至90人。



2018年3月体育与舞蹈训练营



Tsum Tsum黏土制作工作坊

## 展望未来

本小组安排了一系列的精彩儿童课程以探索和发现孩子们的兴趣和潜能。CSC儿童俱乐部的会员可期待拥有更多的福利和折扣优惠。本小组将在今年的第一季度实施城市园林。会员可登记加入成为园艺兴趣小组的一份子，并通过栽种花卉美化本会！

## 致谢

本人想衷心感谢理事会、生活时尚委员会和青年与家庭小组委员会成员的大力支持。此外，本人想感谢本会员工不断给予协助和贡献。真诚感谢本会会员与本小组一同度过一个精彩的2018年。

# 妇女小组委员会



汇报人：  
周黄莹女士  
召集人

## 简介

妇女小组委员会度过了一个一帆风顺的2018年，而这都得归功于不断支持本小组活动的会员们。

## 年内重大事项

作为2018年的首个活动，本小组委员会举办了健康与财富讲座，让会员们了解到财务规划方面的知识，并且从合格医生口中了解到腕部和膝盖关节炎的最新护理方式以及再生医学方面的细胞疗法。此讲座大受会员们的欢迎。

由妇女小组委员会带领，于2018年4月1日举办的复活节彩蛋制作活动吸引了大批儿童和成人参与。所有人都尽兴而归，并将自己制作的复活节彩蛋带回家。

本小组与本会的新租户-福临门粤菜馆合作，举办了母亲节烹饪工作坊。集团执行主厨-Roy Tan 和主厨-Alex Yeung 示范如何烹煮3道特色佳-香槟荔枝猪肉、肉碎脆皮豆腐和香辣茄子。会员们有机会享用由主厨们所烹煮的美味佳肴，满心欢喜地回家。

本小组也举办了四川菜色烹饪示范会以及3D果冻艺术和椰香糯米球风味蛋糕和椰香糯米球工作坊，大获好评。

## 展望未来

妇女小组委员会将会努力举办更多样化的流行活动以迎合会员们的需求。本小组欢迎会员们给予建议，让本小组能够想出新点子。期待会员们踊跃参与本小组的活动，让2019年成为多姿多彩的一年。

## 致谢

本人欲感谢理事会成员、生活时尚委员会成员、妇女小组委员会成员、本会会员以及工作人员的大力支持，让2018年成为成功的一年。



健康与财富讲座



复活节彩蛋制作活动



母亲节烹饪工作坊



四川菜色烹饪示范会



# 舞蹈小组委员会



汇报人：  
林明裕先生  
召集人

## 简介

舞蹈小组度过了精彩的2018年。主题舞蹈派对仍旧受到会员们的欢迎，而会员及来宾们也踊跃参加本小组所举办的舞蹈课程。为了迎合不同舞蹈爱好者的需求，本小组也推出了全新的舞蹈健身课程和交际舞课程。

## 年内重大事项

- 舞蹈小组在2018年举办了7个主题舞蹈派对，即“热带森林”、“新年捞起”、“Agoago”、排舞、“红白”、土生华人和宝莱坞，让舞者们能够按主题进行装扮，在星期六晚上和公共假日时分在本会以舞蹈方式度过悠闲时光。舞蹈派对获得热烈反响，参加的会员和来宾平均人数为95人。当中，土生华人下午茶派对吸引了113名舞者参加，创下了最高出席率。舞者们穿上传统的娘惹服装和蜡染服饰，在本小组精心设计的娘惹风格布景拍照留念。
- 由在本会执教20年的Peter Wong先生所指导的拉丁/交际舞课程于每个星期一和星期五举行，并且维持着每堂课平均8名学员的健康出席率。
- 由Alvin Low先生在星期三指导的排舞课程吸引大约10名学员参加，而本小组也在2018年9月开办了全新的社交舞入门课程，让那些想在周日午间时分学习的会员们参加。
- Belinda Yeo小姐于星期日带领的3堂排舞课程依旧深受会员们的欢迎，共吸引了至少30名学员参加。由Belinda小姐在2018年5月5日举办的排舞派对获得了80名舞者的大力支持。舞者们当晚在30多首歌的伴奏下起舞，而Belinda Yeo小姐也不忘了与舞者们温习舞步。
- 新推出的舞蹈健身课程，Bounce DanceFit由Chia Jia Yan小姐指导，并于2018年8月成功开始。课程注入了欢乐和活力的元素。学员们在轻快的流行歌曲的伴奏下学习了5种不同的街舞，而舞蹈中也融入了有氧运动的成分。
- 于星期六举行的社交舞会继续受到忠实支持者的喜爱，而本小组希望能够召集到更多舞者加入这大家庭。



红白舞会



土生华人下午茶派对

## 展望未来

舞蹈小组委员会将会继续为不同年龄层的会员探索更多合适的流行舞蹈活动，同时举办更多多样化的主题舞蹈派对。从2019年起，排舞练习夜将在每个月的首个星期六举行，而该练习夜将由Belinda小姐带领。她将会为会员们提供指导以及舞步修正。

## 致谢

本人想借此机会由衷感谢理事会和生活时尚委员会在这年来所给予的支持。本人也想在此赞扬表现出完美团队合作精神的舞蹈小组委员会成员以及抽出时间将毕生的舞蹈技巧传授给学员们的舞蹈指导员。此外，衷心感谢本会工作人员在本小组举办舞蹈活动时给予协助。本人想在此感激本会的所有舞蹈爱好者，您的踊跃参与让本小组所举办的舞蹈派对和课程能够取得巨大的成功。最后，感谢Patrick Ho先生、Malaysia Dairy Industries Pte Ltd、Freshening Industries Pte Ltd和Pilot Pen (S) Pte Ltd慷慨赞助本小组的舞蹈派对。



汇报人：  
朱敏仄先生  
召集人

# 健体与休闲小组委员会

## 简介

会员们大力支持本小组举办的现有活动和新活动，让本小组度过一个非常充实的2018年。

## 年内重大事项

本人非常高兴能够看到Hydrofit课程的报名率有所提高。自2017年推出的Hydrofit健身课程获得了会员们的正面反馈，而本小组也增加了额外的时段以应付会员们的需求。

于2018年推出的新健体课程“运动塑形操”于周日上午和周末下午举行，并吸引了许多会员参加。

瑜伽、普拉提、健体拉带平衡操、杨式太极拳、太极气功、身体调节课程和搏击健身操等正在举行的课程获得会员们的支持，报名人数维持在稳定数量。中国水墨画和中国书法的课程也获得热烈响应。

本小组也在本会的开放日让会员和来宾们免费尝试某些健体课程，而本人非常高兴看到此活动成功招揽到新学员加入这些课程。

## 展望未来

健体与休闲小组委员会将会努力举办更多新颖且流行的活动，以推广健康生活方式。本人也期待能够看到更多会员参加本小组为您特别安排的一系列活动。

## 致谢

本人想感谢理事会、生活时尚委员会、健体与休闲小组委员会会员、本会会员和工作人员在2018年给予的支持和贡献。



运动塑形操



普拉提



在本会的开放日免费尝试搏击健身舞



# 体育与运动委员会



汇报人：  
周金辉先生  
主席

## 简介

体育与运动委员会在过去一年来达成了许多重要的里程碑。愿景2030的重点在于青年和家庭，而本委员会响应了愿景2030的号召，举办了一系列的活动，同时发展各大青年体育培训计划，以追求高超的体育竞技水平。

## 年内重大事项

两年一度的CSC体育大奖于2018年4月20日在新开张的福临门粤菜馆举行。除了赞扬那些在各自体育项目中取得优异成绩的运动员，本委员会今年还增设了额外的奖项，即体育与运动特别奖，向那些为本会的体育发展做出显著贡献的个体给予认可。本人想恭喜以下获奖者：

奖项	获奖者
总统金星奖 (男运动员)	庞学杰(乒乓)
年度最佳男运动员奖	汪威明(水球)
年度最佳女运动员奖	颜欣慧(游泳)
年度最佳团队奖	CSC成人保龄球队
优异奖	文纪超(游泳)
	廖靖暄(游泳)
	林芊慧(游泳)
	符传梵(游泳)
	廖励盛(游泳)
	梁为文(游泳)
	Tan Zhao Ray (乒乓)
体育与运动特别奖	Tan Zhao Yun (乒乓)
	柯德民(高尔夫球)
	黄奕澍(保龄球)



CSC体育大奖2018



6月的体育与休闲训练营

本人非常高兴在此汇报各个体育与运动小组所取得的佳绩：

1. CSC游泳队继续在本地和区域的游泳赛事中掀起波涛巨浪。除了在第49届新加坡全国分龄游泳冠军赛中以105面奖牌夺下第一名，本会的泳手也以出色的成绩协助CSC游泳队在第14届新加坡全国游泳冠军赛中夺下季军以及在第34届青年会际分龄游泳冠军赛2018中夺下亚军。除了本地赛事，本会的8名泳手代表新加坡出战第42届东南亚分龄游泳赛2018，夺下了7面金牌、2面银牌和4面铜牌。本会的另外3名泳手则在昆士兰州游泳冠军赛中夺下了1面金牌和2面铜牌。
2. 乒乓小组在2018年屡屡取得佳绩，度过卓越非凡的一年。皇家曼谷体育俱乐部所举办的国际乒乓赛事高手如林，但本会的乒乓代表队突破重围成功夺冠。乒乓队也在ATT新加坡全国乒乓联赛上夺下了第2级别联赛冠军，而青年代表队则在第5级别的联赛中夺得季军。本会的宿将选手也在国际宿将乒乓比赛中拥有出色的表现。女子队(35岁)和男子队(50岁及以下)均获得季军。CSC-JTA乒乓学院则稳定发展。自2017年开始后，学员人数增加了超过50%。

3. 成人保龄球团队在第24届成人会际混合保龄球联赛中夺下亚军。本会选手黄丝娜在大师赛(女子)中夺下冠军,为本会争光。本会的青年选手也在第19届青年会际混合联赛中取得卓越成绩。谢汶霖和余骏贤在双人赛组别中夺下亚军。谢汶霖同时也在单打(女子)组别中夺得季军。
4. 网球选手们则在各个STA会际赛事中表现出色。女子代表队在会际双打淘汰赛和会际双打联赛中夺得亚军,而男子C级队伍则在会际双打联赛中夺冠。
5. 定约桥牌选手们在配对邀请赛中获得季军,同时也在四角会际赛事中夺得亚军,取得不错的成绩。
6. CSC青年水球选手们在新加坡全国水球冠军赛2018中展现他们无限的潜能。11岁以下队伍在此赛事中夺得季军。本会的11岁以下和13岁以下队伍则在新加坡水球杯2018的1级别赛事中夺得季军。男子水球代表队则参加了与泰国曼谷举行的亚太大师赛,并在此比赛中夺得亚军。
7. 经验丰富的羽毛球选手高啓量、孙庆福和梁永杰则在于台北举行的第47届世界清晨杯羽毛球冠军赛中的男子双打赛(综合年龄110岁)夺得冠军,同时也在男子双打赛(55岁-59岁)夺得亚军。
8. 9家俱乐部派出选手参加了首届社交会际常年高尔夫球冠军赛。本会的两名高尔夫球手侯志文和郭晓强在B组和D组比赛中夺冠。
9. 参加全国壁球联赛2018男子E级别联赛的壁球选手们在此比赛中夺得第四名。
10. 台球与史诺克代表队在全国史诺克联赛2017/2018中晋级至1级别联赛,并在该联赛中夺得第五名。
11. 本会的跆拳道学员在每季度举行的补充分级赛中保持100%的及格率。
12. 跑步小组则转换为永久性的体育小组以支持越来越多喜欢跑步的会员。参加慢跑活动的会员从3人增加至如今的超过30人。

第21届CSC-SIA体育俱乐部双边挑战赛于9月16日和23日举行。本会选手与东道主强烈对抗,成功蝉联挑战赛奖杯。赛况非常激烈。本会的台球与史诺克队伍因不够选手参加而被迫放弃比赛。壁球和乒乓代表队也相继落败。但是,本会的羽毛球队、保龄球队、高尔夫球队以及网球队成功获胜,协助本会险胜SIA。本人非常高兴看到两家俱乐部彼此之间的长期友好关系再次获得肯定,并且向往在2019年以东道主身份欢迎SIA前来。

与往年相同,6月举办的体育与休闲训练营受到会员们的热烈欢迎。共有34名年龄介于5至12岁的年轻会员参加。此次训练营让参与者有机会接触到羽毛球、保龄球、壁球、跆拳道、网球和乒乓等体育项目。为了加入一些欢乐元素,此训练营增加了迷你潘卡足球和镭射枪战游戏。此训练营成功举行,而本委员会期待能够举办更多类似的活动,让年轻会员们能够接触到各种体育项目。

本会于2018年7月21日举办的CSC开放日上向来宾们展现了本会所提供的设施和活动,而高尔夫球小组和青年水球队也在此开放日上出一份力。高尔夫球小组设置了一个迷你球穴区,让各年龄的来宾能够尝试。青年水球队则进行了一场表演赛,展示了各自的技巧。

本人也非常高兴看到羽毛球小组、保龄球小组、高尔夫球小组、跑步小组、壁球小组和乒乓小组同心协力为总统挑战2018筹集了超过\$10,000的善款。

## 展望未来

体育与运动委员会将在2019年大幅度检讨本会的青年培训计划,并在此后为主要发展的体育项目设立卓越中心,以培养年轻人才。除了加强现有的培训计划,本委员会将会继续推出新培训课程或活动,鼓励本会会员培养健康的生活习惯。

## 致谢

由衷感谢支持各个体育小组发展的理事会。特别感谢特地从百忙中抽空付出时间和心力来发展各个体育小组的小组委员会。最后,本人想赞扬本会选手们在2018年不断地努力付出,并希望他们能够在各自的赛场中取得理想成绩。本人肯定期待看到本会选手们在未来的精彩表现。



# 游泳小组委员会



汇报人：  
谢迪健先生  
召集人

## 简介

CSC游泳队在2018年取得骄人成绩，而这都得归功于泳手、教练和本会员工。非常高兴能够看到游泳队在不同级别的赛事中夺下奖牌，同时也打破了个人最佳纪录。参加游泳队的泳手人数已在去年增加至870人，而该人数还在增加当中。

## 年内重大事项

第49届新加坡全国分龄游泳冠军赛于2018年3月举行。CSC游泳队共赢得了32面金牌、44面银牌和29面铜牌。

CSC游泳队成为冠军游泳俱乐部，共赢得了105面奖牌。共有72名CSC泳手在此赛事中的408个游泳项目中创下了316个最佳个人记录。陈国雄和张稚融分别在男子10岁200米自由泳和男子9岁100米蛙泳项目中打破了赛会纪录。同样的，表现出色的刘家伟也在男子8岁50米蝶泳和100米蝶泳项目中打破了赛会纪录。

CSC代表队在青年组别中获得第四。本会恭喜Nur Marina Chan和颜欣慧分别达到了亚运会“A”级入围标准和“B”级入围标准。此外，颜欣慧也打破了3项赛会纪录，而其中一项还是全国17岁以下组别的记录。

CSC游泳队在2018年6月参加了第14届新加坡全国游泳冠军赛，并以5金、2银和2铜的成绩夺得季军。

众所期待的青年游泳赛事，第3届CSC超级青年游泳邀请赛于2018年6月30日至7月1日在本会举行。共有来自39家本地和海外俱乐部的564名泳手参赛。海外队伍包括了来自中国、越南、马来西亚、泰国、印度、文莱和印尼的队伍。张稚融和陈国雄在各自的年龄组别中夺下了最有价值泳手奖。本会则连续第三年蝉联冠军。

在第34届青年会际游泳冠军赛上，CSC游泳队面临了其他俱乐部的强有力挑战，但仍以990分的总积分夺得亚军。

8位泳手代表本会出战了于7月6日至7月8日在菲律宾，拉古纳举行的第42届东南亚分龄游泳冠军赛。本会泳手共为新加坡代表队夺下了总奖牌数额中的7面金牌、2面银牌和4面铜牌。

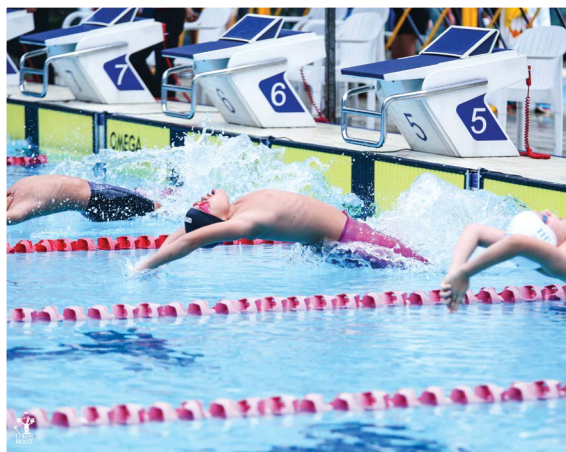
本会举办的第二届CSC游泳队常年庆祝晚宴，让游泳队的大家庭能够聚在一块，体验各种有趣的活动。今年的主题为案发现场调查。家长和泳手们按主题打扮，出席当晚的活动。共有70名家长、110名泳手和10名理事与游泳小组委员会成员出席此晚宴。

本会的3名泳手于12月前往澳大利亚，布里斯班参加了于2018年12月12日至24日举行的昆士兰州游泳冠军赛。参赛队伍共夺下了1面金牌和2面铜牌。



第49届新加坡全国分龄游泳冠军赛





第3届CSC超级青年游泳邀请赛



第二届CSC游泳队常年庆祝晚宴



代表新加坡出战第42届东南亚分龄游泳冠军赛的泳手们



第34届青年会际游泳冠军赛

## 展望未来

本会委任了Dr Michael Peyrebrune为新总教练,同时也委任了Ian Turner为游泳击数顾问。游泳团队期待能够让CSC游泳队达到另一高峰,同时见证泳手们的进步。

## 致谢

本人想由衷感谢理事会、游泳小组委员会成员、家长与泳手,以及超级青年游泳邀请赛的赞助商。



# 羽毛球小组委员会



汇报人：  
梁永杰先生  
召集人

## 简介

本会在2018年重新举办了CSC分龄羽毛球比赛。此赛事在2018年步入第13届，而之前则因本会羽毛球场在2017年进行翻修而停办一年。CSC-Babolat羽毛球学院也进行了重整，并将其发展重点放在培育比赛人才。成人代表队则积极参与友谊赛和比赛以提升他们的水平。

## 年内重大事項

于2月9日举办的常年羽毛球新年雅集为本小组在2018年举办的首个活动。黄庆中和叶俊伟获得了2017会内双打联赛的冠军。

成人代表队在2018年非常活跃。除了在本地参加了会际大师羽毛球联赛，同时也在5月前往马来西亚与檳城体育俱乐部进行友谊赛，而且还在7月份前往泰国参加了由皇家曼谷体育俱乐部所举行的主席杯羽毛球邀请赛。高啓量、孙庆福和我等经验老道的选手则在4月前往台北参加第47届世界清晨杯羽毛球冠军赛，并在男子双打（综合年龄110岁）项目和男子单打（55-59岁）项目中分别夺得了冠军和亚军的骄人成绩。

第13届中华游泳会分龄羽毛球赛（邀请赛）于9月5日至9月9日之间举行，并吸引了来自印尼、马来西亚、菲律宾、新加坡和泰国的400多名选手，在17个组别的赛事中一较高低。

为了努力为本会和新加坡栽培更多年轻人才，本会的羽毛球学院在5月聘请了新教练，Johnathan Tang来带领本会新推出的中级和高级培训课程。欲在羽毛球竞技赛场上激战一番的学员们可在Johnathan Tang教练和该团队的指导下提升技巧。长期在本会执教的温隆兴教练将继续带领初学者培训计划，让孩子们学习到关键的羽毛球基本技巧。

本小组在11月25日举办了慈善球赛，为2018年画上句点。本人非常高兴地在此提到，本小组通过此赛事共为总统挑战2018筹集了\$2,720的善款。



皇家曼谷体育俱乐部主席杯羽毛球邀请赛



第47届世界清晨杯羽毛球冠军赛

## 展望未来

羽毛球学院将会进一步检讨训练课程，以建立一个羽毛球卓越培训中心。本小组期待与合作伙伴Sportsmatch Marketing Pte Ltd和Babolat进一步合作，将学院带向另一高峰。

## 致谢

本人想在此真心感谢小组成员们在2018年所付出的努力。衷心感谢慷慨的赞助商对羽毛球学院、小组活动和分龄羽毛球比赛的支持。赞助商包括Sportsmatch Marketing Pte Ltd、JK Techonology、Monmilk、89Hotel和RehabZone。最后，本人想感谢理事会和小组会员们对本小组不断给予支持。

# 台球与斯诺克小组委员会



汇报人：  
**Michael Hoon 先生**  
召集人

## 简介

台球与斯诺克小组度过了一个平静的2018年,但是本小组在2018年取得的成就和成长却没被忘却。

## 年内重大事项

本小组在去年的全国史诺克联赛中夺下了2级组别冠军,并在2017/2018年全国史诺克联赛中晋级1级组别。本会选手们使出浑身解数,在面对更强的对手的情况下最终夺得第五名。

本小组也继续举办各种活动,例如常年的捞起雅集和国庆日雅集,借此机会促进小组成员之间的感情,同时让本会选手能够与其他俱乐部的选手切磋球艺。本会连续第二年举办了6颗红球史诺克邀请赛,而本会选手协助本会成功蝉联挑战赛奖杯。

天才选手叶浚雄虽然已在服兵役,但是他仍活跃于国际赛场上。他在2018世界9号球冠军赛、2018中国公开赛(男子组别)、2018全日本男子冠军赛和桌球世界杯赛中均取得不错的成绩。祝贺他能够在赛场上屡屡获胜。



国庆日雅集暨 6颗红球史诺克邀请赛

## 展望未来

小组委员会将会继续寻找和吸引有潜力的选手代表本会出赛。本小组也希望能够依照本会的愿景,为台球和斯诺克运动注入新活力。

## 致谢

本人想感谢理事会和体育与运动委员会在这一年来给予的支持。衷心感谢赞助人Tay Tiang Guan先生、Patrick Ho先生和Wee Hian Chuan先生慷慨赞助本小组的活动。同时感谢小组委员会成员在2018年付出的努力。特别感谢继续支持本小组活动的小组会员们。



# 保龄球小组委员会



汇报人：  
郑乐娣女士  
召集人

## 简介

2018年对保龄球小组而言是个令人满意的一年，而本人非常高兴看到会员们积极参加各种比赛和活动。本会也在2018年举办第24届成人会际保龄球混合联赛。

## 年内重大事项

保龄球小组委员会非常高兴在2018年3月开办保龄球初学者课程。在李文丰教练的指导下，学员们学习到了保龄球运动的基本技巧以及打球时的基本礼仪。本人非常高兴看到学员们积极参与每周的课程。

本会的成人和青年团队也度过一个繁忙且收获满满的一年。下列是本会的代表队在各项比赛和赛事中获得的骄人成绩：

- **CSC-SPGG 常年友谊赛**  
CSC代表队在2018年1月28日举行的友谊赛中以16:6的总成绩战胜新加坡理工学院毕业生团队。
- **马来西亚檳城, 第9届乔治市大师赛**  
保龄球选手黄丝娜、陈子成和吴宇安分别在此国际赛事中获得亚军、第10名和第14名的骄人成绩。
- **第12届SMU双打赛**  
吴宇安和张孜玮(双打组合)在总决赛中获得第4名。
- **第19届青年会际混合保龄球联赛**  
青年保龄球选手谢汶霖和余骏贤在青年节挑战赛(双打组别)中获得亚军。谢汶霖也在单打组别(女子)中获得季军。
- **第24届成人会际保龄球混合联赛**  
成人代表队在联赛中獲得亚军。黄丝娜则在大师赛(女子)中夺冠。
- **总统挑战慈善保龄球赛**  
本会于2018年11月4日与新加坡律师公会和其受邀来宾进行了一场友谊赛。参赛者共筹集了\$2,400的善款，而该款项则全数捐赠给总统挑战。

CSC保龄球小组做得好！

## 展望未来

本人非常高兴地在此宣布，本会的保龄球学院-卓越培训计划已在2019年2月开始。此学院旨在培育欲进入国家发展队伍的青年保龄球选手。学院的初级课程将由王裕敏(能)主教练和其合格教练团队执教。保龄球小组委员会同时也希望能够通过此管道发掘新人才，让其加入成人和青年代表队，协助本会在2019年赢得更多比赛。欲参加休闲保龄球活动的会员们则可向往参加保龄球小组举办的各种有趣保龄球活动，例如保龄球双月奖牌赛、万圣节趣味保龄球、小组会员雅集和圣诞节趣味保龄球。

## 致谢

本人欲在此感谢理事会和体育与运动委员会在2018年大力支持保龄球小组。由衷感谢慷慨的赞助商和合作伙伴，包括12道保龄球场的Elieeas、LegalWorks Law Corporation、Nachuraru、Asiatic Engineering、SRI Pte Ltd、Syntech Engineers Pte Ltd、Ng Li Lian小姐、Hooy Kok Wai先生、Yap Yuk Kiew女士、Kenneth Chong先生、William Ng先生、Wendy Tan小姐以及Monmilk对小组活动和第24届成人会际保龄球混合联赛的慷慨捐献。最后，本人想感谢小组会员们的坚定支持以及感谢保龄球小组委员会成员在这一年来为小组努力付出。



马来西亚檳城, 第9届乔治市大师赛



总统挑战慈善保龄球赛



第24届成人会际保龄球混合联赛

# 定约桥牌小组委员会

汇报人：  
夏桂芬女士  
召集人

## 简介

2018年对定约桥牌小组而言是个丰硕且富有成效的一年。本小组在2018年举办了多场会内竞赛和会际比赛。

## 年内重大事项

于2018年3月至7月举行的常年顶级桥牌联赛吸引了7家俱乐部参赛。本会有幸能够在2018年3月11日举办此联赛的开幕赛。虽然在联赛中取得第6名，但是定约桥牌小组的成员们非常高兴有机会能够与来自其他俱乐部的顶级选手交流切磋。

来自8家俱乐部的23对定约桥牌爱好者参加了本会于2018年7月22日举办的定约桥牌配对邀请赛。本人非常高兴地在此宣布，本会的其中一支代表队在比赛中获得季军。

新加坡康乐俱乐部则举办了四角会际比赛，而该赛事的决赛在2018年11月25日举行。本会共派出了两支队伍参赛。其中一支队伍在比赛中表现出色，最终获得亚军。

定约桥牌小组也为小组成员们举办了三个会内竞赛，即常年配对赛、个人赛和混合配对赛。非常高兴看到大家与彼此切磋牌技。

## 展望未来

无论老少，定约桥牌小组委员会希望能够召集到更多选手，以实现发掘更多人才的志向。此外，本小组委员会计划为小组成员举办更多互动性比赛，以促进本会与其他俱乐部的友谊，同时提升小组成员的水平。

## 致谢

本人首先想衷心感谢小组委员会成员抽出宝贵的时间为本小组委员会服务，同时也得感谢踊跃支持本小组活动的小组成员们。最后，本人由衷感谢理事会和体育与运动委员会的大力支持，协助本小组取得成功的2018年。本人希望来年会更加多姿多彩。



2018定约桥牌配对邀请赛



常年顶级桥牌联赛2018



2018四角会际比赛



# 高尔夫球小组委员会



汇报人：  
陈加兴先生  
召集人

## 简介

高尔夫球小组(GS)在2018年前往多个风景迷人的高尔夫球场进行高尔夫球赛,同时也在竞技赛场上取得不错的成绩。小组成员积极参加本小组所举办的活动,并与彼此建立深厚的友谊。2018年对高尔夫球小组来说充满精彩花絮,而其中包括探索新球场以及推出全新的小组徽标。

## 年内重大事項

本小组成功举办了21项活动,其中包括8个全盘击数计分赛和6个海外高尔夫之旅。海外地点包括海南岛、茂物、民丹岛、巴淡岛、迪沙鲁和柔佛。此外,本小组还举办了常年高尔夫球冠军赛、赞助人杯赛以及广受欢迎的高尔夫球小组雅集以及4个高尔夫球活动。

全盘击数计分赛于黄松高尔夫球乡村俱乐部(两次)、滨海湾高尔夫球场、浩然山庄高尔夫球乡村俱乐部、升禧高尔夫球乡村俱乐部、艾尔斯迪沙鲁海岸俱乐部、苏卡加迪高尔夫俱乐部以及民丹岛乐古浪高尔夫球场举办。

高尔夫球小组延续了进行常年双边会际友谊赛的传统,并在滨海湾高尔夫球场与新加坡游泳俱乐部进行友谊赛,以及在吉宝俱乐部与SIA集团体育俱乐部进行友谊赛。本会以些微的差距败给了新加坡游泳俱乐部,但是战胜了SIA集团体育俱乐部,成功蝉联挑战杯。

林华友则在于2018年4月24日在黄松高尔夫球乡村俱乐部举行的赞助人杯赛以75杆的净积分战胜其他28名参赛者,赢得冠军头衔。

在滨海湾高尔夫球场举行的第26届常年高尔夫球冠军赛吸引了80名选手参赛,而柯建华以85杆的总积分赢得了孙炳炎挑战杯赛以及2018年的CSC冠军赛。女子组冠军则归获得74杆净积分的许秀枝。庆祝晚宴恰巧与本会的啤酒节一同举行,为2018年CSC高尔夫球冠军赛落下帷幕。

第三届高尔夫球小组雅集吸引了77名小组会员前来参加,一同共度愉快的夜晚。小组成员们也在当晚进行投票,投选出他们所喜欢的高尔夫球小组徽标。此徽标过后于2018年8月1日推出。

18名选手代表本会出战在沃伦高尔夫球乡村俱乐部举行的首届社交会际常年高尔夫球冠军赛2018。144名来自9家社交俱乐部的高尔夫球手共在4个不同级别的赛事中一较高低,而其中本会选手在其中两个级别中夺冠。侯志文和郭晓强在B级别和D级别赛事中夺冠,而 Michael Pang 和陈楚娟则赢得“最靠近旗杆”奖项。

作为2018年的最后一个活动,本小组在沃伦高尔夫球乡村俱乐部举行了常年的圣诞节派对,并为总统挑战2018筹集了\$800的善款。

## 展望未来

高尔夫球小组委员会将会继续举办一系列的高尔夫球活动,为现有和新的小组成员提供更多新的活动。本小组也计划带领小组成员们探索全新的海外高尔夫球场。本小组也与高尔夫球教练制定合作计划,开办了“高尔夫球学习乐”课程。本小组非常高兴能够为小组成员们推出“普拉提和高尔夫球健体运动”课程,并将会举办适合小组和个人参加的训练营,以协助他们提升水准以及预防运动损伤。

## 致谢

高尔夫球小组欲在此感谢本会会长,李涌泉先生,高尔夫球小组赞助人,Gui Boon Sui先生和高尔夫球小组会员,Steven Chia先生对本小组的慷慨赞助。感谢投入那么多时间和精力举办多样化高尔夫球活动的小组委员会成员。最后,感谢所有不断支持本小组的小组成员们。没有你们的支持,本小组就不会取得今日的成功。加油!



5天4夜海南岛高尔夫之旅



第26届常年高尔夫球冠军赛



圣诞节派对

# 跑步小组委员会



汇报人：  
吴祉云先生  
召集人

## 简介

跑步小组于2016年9月推出,而起初参与本小组的会员人数较低。本会为小组提供了协助,为那些参加慢跑的会员提供福利,并从旁鼓励会员们遵循一个健康的生活方式。有了本会的协助,参加慢跑活动的会员人数在2018年有所增加,让本会过了一个富有成效的2018年。本小组的目的在于增加本会会员的参与率以及为本会增添活力。

## 年内重大事项

本小组每月举行两次慢跑活动,而会员们在完成两次慢跑后将可获得\$10的餐饮礼券。在2018年推出了餐饮礼券奖励计划后,本小组发现到慢跑活动的参加人数有所增加。在2018年,共有302个会员参加了慢跑活动。

本小组于2018年12月21日举办的欢乐跑步饮食活动成功吸引了29名参与者。参与者在东海岸慢跑后前往满竹咖啡屋的户外用餐区享用丰盛的烧烤自助餐。大家也借此机会与彼此联系感情。

慢跑活动	参与人数	慢跑活动	参与人数
2018年1月5日	3	2018年8月3日	14
2018年3月2日	6	2018年8月17日	14
2018年3月16日	4	2018年9月14日	14
2018年4月6日	10	2018年9月28日	16
2018年5月11日	18	2018年10月26日	24
2018年5月18日	16	2018年11月9日	29
2018年6月1日	11	2018年11月23日	23
2018年6月22日	16	2018年12月7日	25
2018年7月6日	13	2018年12月21日	32
2018年7月20日	14		



2018年5月的慢跑活动



2018年9月的慢跑活动



于2018年12月21日举办的欢乐跑步饮食活动

## 展望未来

本小组计划在2019年招揽更多无论老少的会员。此外,跑步小组将会推出更多新项目和活动,让跑步这项运动更有趣,同时继续鼓励小组会员们保持身体健康。这将包括间歇性静态运动以及在不同的公园慢跑。最后,那些在2019年1月至6月之间参加慢跑活动的会员,每完成3个慢跑活动就可获得\$10的餐饮礼券。在2019年7月至12月参加慢跑活动的会员则需完成4个慢跑活动才能获得\$10餐饮礼券。通过增加获得奖励的慢跑活动数量,本小组希望能够将参加慢跑活动的人数从302人增加至350人。本小组也在探讨在跑步小组内成立骑脚车兴趣小组,因为这两项运动均会出现在多重体育的活动赛事中,例如三项全能运动等。

## 致谢

首先,本人想感谢诸位小组成员和小组会员支持本小组的活动。最后,本人也想感谢理事会和体育与运动委员会支持本小组,让本小组能够度过一个成功的2018年。期待来年更加多姿多彩。



# 壁球小组委员会



汇报人：  
黄翼斌先生  
召集人

## 简介

壁球小组度过了一个成功且令人雀跃万分的2018年。代表本会出战全国壁球联赛E级别的选手们取得出色的成绩，在该级别的赛事中夺得第4名。本小组的选手也参加了各项球赛和比赛，扩大了壁球联系网。

## 年内重大事项

- 本小组于2018年3月3日举办的第3届CSC壁球让分制邀请赛暨总统挑战赛吸引了24名选手参赛。这场比赛也作为2018年全国壁球联赛开始前的热身赛。衷心感谢所有慷慨的捐赠者为有需要的人士筹集了\$2,300的善款。
- 本会的宿将1级队伍和E级队伍为为期长达4个月，且极具竞争性的赛季积极培训。恭喜E级队伍在E级别的联赛中獲得第4名，并且获得了参加全国壁球联赛挑战杯2018的资格，有机会与其他顶级队伍对阵。掌声祝贺本会的壁球联赛选手。
- 新加坡板球俱乐部的壁球队于2018年8月17日受邀前往本会进行一场壁球友谊赛。本会选手期待能够再次与他们切磋球艺。
- Zainal Abidin Elite壁球学院的总教练Anthony Chua和教练Matthew通过他们的系统性培训计划，继续努力和积极地栽培拥有稳定壁球基础的年轻会员。本会诚挚地邀请更多会员加入，在享受壁球快感的同时锻炼自己的体能。壁球在2003年被福布斯列为最健康的运动。
- 壁球小组的会员人数保持在平均18人的健康数字，而今年本小组也有幸邀请到1名女小组成员加入壁球小组的大家庭。



第3届CSC壁球让分制邀请赛暨总统挑战赛2018



CSC-SCC壁球友谊赛 2018



全国壁球联赛挑战杯2018

## 展望未来

壁球小组委员会将会继续与教练们紧密合作，为壁球团队招揽更多新选手，并将安排更多友谊赛以增加他们的比赛经验。本小组也希望能够在本会与更多的壁球爱好者交流心得，并希望邀请他们加入本小组，进行定期的交流。本小组也将会继续行善积德，为总统挑战筹集善款，同时希望本会的全国壁球联赛队伍能够在2019年取得更好的成绩。

## 致谢

本人欲在此感谢理事会成员、体育与运动委员会成员和本会工作人员在这一年来给予的支持。衷心感谢壁球小组委员会成员。他们的献身精神和办事效率令人敬佩。同时也感谢努力支持本小组活动的壁球小组会员。

由衷感谢Zainal Abidin Elite 壁球学院和壁球教练们付出多年的努力以栽培本会的年轻会员，以及感谢那些将年轻壁球学员交付在我们的手上的家长以及所有坚持训练的年轻壁球学员们。

最后，特别感谢Ever Triumph Marketing & Resources Pte Ltd的Josef Ching先生慷慨赞助第3届CSC壁球让分制邀请赛暨总统挑战赛2018以及对壁球小组的长期支持。

# 乒乓小组委员会



汇报人：  
冯俊豪先生  
召集人

## 简介

乒乓小组参加了各项本地和国际赛事，度过了精彩的2018年。CSC-JTA乒乓培训计划获得会员们和来宾的大力支持，逐步发展。

## 年内重大事项

于3月学校假期举行，为期4天的李佳薇乒乓训练营反应热烈。许多年轻会员前来参加，而他们都从佳薇的指导中学习很多。

本会的乒乓代表队在2018年3月和4月分别和菲律宾和日本队伍进行友谊赛，并在两场比赛中获胜。乒乓队也在2018年7月6日至9日前往曼谷和其他4支国际队伍较量，包括皇家曼谷体育俱乐部、澳门Cheok Lin体育协会、泰国日本协会和泰国朱拉隆功大学。本会代表在与他们互动的同时与他们一较高低。本人非常高兴地在此汇报，本会代表队在此海外赛事中夺冠。

至于在2018年7月28日和29日举办的ATT新加坡全国乒乓球联赛，本会的2级代表队赢得冠军，而5级代表队则夺得季军。本会的女子代表队和男子代表队则在于2018年10月举行的国际宿将乒乓赛中，在35岁及以下组别和50岁及以上组别分别赢得了联合季军。

在常年总统挑战慈善活动上，乒乓小组委员会与4支队伍安排了友谊赛，共筹集了\$900的善款。乒乓小组在2018年参加的最后一项比赛为于2018年12月22日和23日举办的巴西立东民众俱乐部乒乓球挑战赛。本会代表在此赛事中夺得季军。

## 展望未来

乒乓小组委员会将力图举办更多会内竞赛，为年轻学员创造比赛平台。本小组也想在此呼吁更多女性乒乓选手加入本小组。

## 致谢

感谢理事会、体育与运动委员会和小组成员的支持，以及小组委员会成员和赞助人 – Ken Chan先生和Terry Tan先生在2018年给予的支持和贡献。



4天的李佳薇乒乓训练营



CSC与日本协会的乒乓友谊赛



皇家曼谷体育俱乐部乒乓邀请赛



ATT新加坡全国乒乓球联赛



# 跆拳道小组委员会



汇报人：  
郑喜安先生  
召集人

## 简介

跆拳道小组度过了活跃的2018年。本小组的青年学员们积极参加了小组委员会举办的各种活动，吸取了宝贵的参赛经验。本小组也非常荣幸能够在2018年12月9日举办第2届跆拳道邀请冠军赛。

## 年内重大事项

本小组在2018年3月与Elite跆拳道集团举办了共同培训。这培训让本小组的竞技组别学员与其他集团的会员过招，同时在Huan Teck Beng大师和其团队的指导下改善技巧。

本小组的青年学员们在学校假期付出努力。2018年6月举办的常年培训暨会内比赛是为了让青年学员们为年底的邀请冠军赛做好准备。在林祖吉教练和本会前学员的带领下，他们在东海岸进行积极培训。此远征也让他们学习自立，学习如何在家长不在时照顾自己。户外训练结束后，青年学员们接受了前辈们的指导以改善他们的技巧。青年学员们同时也在会内比赛中与同辈选手切磋技巧。

接下来，本人非常高兴地在此报告本会在2018年12月9日成功举办了第2届跆拳道邀请冠军赛，而该比赛吸引了来自6家俱乐部的80名选手参赛。本人想感谢赛会嘉宾Milan Kwee先生莅临本场比赛，并为学员们给予鼓励。多数的青年学员们不负众望，将奖牌赢回家。本人也欲在此恭喜Jack Tan和Lewin Howe赢得最佳男运动员奖和最佳斗志奖。做得好！

由本会和新加坡跆拳道联盟共同举办的季度性补充分级赛获得青年学员和其他俱乐部的会员们的支持。本人非常高兴分享，本会的学员们今年保留100%的合格率。感谢青年学员们的勤奋努力！

## 展望未来

本小组获得了家长们的宝贵反馈，要求小组为学员们安排更多对打机会。小组委员会将会与林祖吉教练机密合作，安排更多对打机会和交流活动。至今，本会拥有75名青年学员，而小组委员会将会为感兴趣的青年会员安排免费试验班，专注于招揽学员。

## 致谢

本人想感谢林祖吉教练多年来栽培本会的青年学员们，以及感谢家长们和家長义工们持续支持本小组的培训计划/活动。最后，本人想感谢理事会、体育与运动委员会和跆拳道小组委员会。他们多年来经久不衰的努力协助本会取得今日的成功。



与Elite跆拳道集团进行培训交流



常年培训暨会内比赛



第2届跆拳道邀请冠军赛2018

# 网球小组委员会



汇报人：  
邱丰盛先生  
召集人

## 简介

本小组在本地赛事中屡获佳绩，度过了重要的2018年。

## 年内重大事项

本会选手在今年的STA会际比赛中取得出色的成绩。女子代表队在STA会际双打淘汰赛和STA会际双打联赛上获得亚军，而男子C级队伍则在STA会际双打联赛的C级组别联赛中夺下冠军。

CSC网球邀请赛2018是网球小组每年必参加的赛事之一。本会作为东道主，邀请了柔佛高尔夫球乡村俱乐部、黄松高尔夫球乡村度假村、达鲁依山俱乐部和檳城体育俱乐部前来参赛。柔佛高尔夫球乡村俱乐部和黄松高尔夫球乡村度假村首次参加此赛事。本小组也与本地和海外的其他俱乐部安排友谊赛，例如樟宜海滩俱乐部和首尔网球协会，通过这些赛事建立友谊。

本会举办的各种会内竞赛，例如CSC男子单打公开赛、CSC宿将单打和双打以及CSC团队挑战赛，让会员们能够提升球技也让他们与彼此增进感情。

本会的TAG青年网球计划获得会员们的好评，其中许多训练班的报名人数已满。本人非常高兴地提到，本会已在2018年中旬增加了额外的训练班以应付会员们的需求。

## 展望未来

小组委员会将积极物色更多年轻选手加入本小组，并代表本会出赛。本小组将继续安排和举办网球赛事，同时与TAG紧密合作发展青年网球培训计划。

## 致谢

特别感谢小组委员会成员和小组会员的努力和支持，以确保本会的活动能够圆满成功。特别感谢赞助人Koh Chee Hua和Kohup Sports Pte Ltd对本小组给予帮助。最后，本人想感谢理事会以及体育与运动委员会对本小组给予支持。



CSC网球邀请赛2018



STA会际双打联赛



樟宜海滩俱乐部网球友谊赛



CSC网球男子宿将单打和双打冠军赛2018



# 水球小组委员会



汇报人：  
林俊彪先生  
召集人

## 简介

水球小组度过了另一个丰富多彩的一年。水球小组的青年代表队在全国赛事中获得了多面奖牌。本人非常高兴能够看到他们通过参加比赛和本会活动(例如CSC开放日2018)吸取宝贵经验。

## 年内重大事项

下列为青年代表队在过去一年来所取得的成就。

### • 新加坡水球全国冠军赛2018

本会派出三支队伍参加于2018年3月至7月之间举行的各个组别比赛(11岁以下, 13岁以下和15岁以下)。11岁以下队伍平均参赛经验少过6个月, 但是他们的表现非常出色。该队伍在整个比赛中仅输掉两场比赛, 最终夺得季军。这成绩也是本会组织水球队以来所取得的最好成绩。

### • CSC开放日2018

来自儿童水球培训班的青年学员在2018年7月21日的CSC开放日上在公众面前进行一场友谊赛。这是本会的计划之一, 以便向感兴趣的会员和来宾推广本会现有的体育活动。

### • 新加坡水球杯赛2018

共有30名青年学员参加了于2018年11月24日至12月2日之间举办的赛事(11岁以下, 13岁以下和15岁以下组别)。他们应用了训练中学习的技巧, 给予出色的表现。本人非常高兴地宣布本会的11岁以下团队和13岁以下团队在1级别比赛中获得季军。

至于男子代表队, 他们在2018年4月前往泰国曼谷参加亚太大师赛。本人非常高兴地宣布, 该队伍在联赛中获得亚军。

参加儿童水球培训班的人数在2018年逐渐增加。至今, 本会的学员人数为21人, 而本会的水球教练团队有信心能够栽培他们成为青年团队的一员。

## 展望未来

水球小组委员会将为感兴趣的会员和来宾提供免费的试验班, 专注于招聘年轻水球人才。有鉴于青年水球队和儿童水球培训班的学员人数有所增加, 本小组将邀请一名新教练, 共同栽培学员们。本人期待来年更加精彩!

## 致谢

本人想感谢小组委员会成员们努力支持小组活动。同时不忘感谢努力付出的教练们和不断给予支持的家长义工们以各自的方式在水球比赛中给予协助。他们的影响非常深远。教练的指导, 与学员建立的友谊以及所传授的生活经验使本小组能够成功吸引到许多学员。最后, 衷心感谢理事会和体育与运动委员会的不懈支持, 以及感谢游泳小组委员会开放更多泳池空间供本小组使用, 以进行水球培训。



新加坡水球杯赛2018



CSC开放日2018-儿童水球友谊赛



新加坡水球全国冠军赛2018





照片由Tommy Low先生提供



# CHINESE SWIMMING CLUB

## STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2018

截至 2018 年 12 月 31 日的财务状况表

	Note	2018 \$	2017 \$
	附注		
<b>ASSETS 资产</b>			
<b>Current assets 流动资产</b>			
Cash and bank balances 现金与银行余额	6	14,355,050	15,368,642
Trade and other receivables 应收欠款与其他应收欠款	7	1,857,466	1,906,749
Inventories, at cost 存货, 成本价	8	128,024	147,089
Other current assets 其他流动资产	9	356,922	75,075
Total current assets 流动资产合计		<u>16,697,462</u>	<u>17,497,555</u>
<b>Non-current assets 非流动资产</b>			
Property, plant and equipment 固定资产	10	42,563,090	43,851,655
Intangible assets 无形资产	11	25,639	47,236
Club membership 俱乐部会籍	12	66,667	66,667
Investment securities 投资证券	13	9,653,445	7,772,856
Total non-current assets 非流动资产合计		<u>52,308,841</u>	<u>51,738,414</u>
<b>Total assets 资产总计</b>		<u><u>69,006,303</u></u>	<u><u>69,235,969</u></u>
<b>LIABILITIES AND ACCUMULATED SURPLUS</b>			
<b>负债与累积盈余</b>			
<b>Current liabilities 流动负债</b>			
Trade and other payables 应付款项与其他应付款项	14	4,348,182	4,281,777
Income tax payable 应付所得税		187,912	173,008
Total current liabilities 总流动负债		<u>4,536,094</u>	<u>4,454,785</u>
Accumulated surplus 累积盈余		64,588,454	64,781,184
Fair value reserve 公允市价储备金	15	(118,245)	-
		<u>64,470,209</u>	<u>64,781,184</u>
<b>Total liabilities and accumulated surplus</b>		<u><u>69,006,303</u></u>	<u><u>69,235,969</u></u>
<b>负债与累积盈余总计</b>			

# CHINESE SWIMMING CLUB

## STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

截至 2018 年 12 月 31 日的财务报表及其他综合收入表

		2018	2017
			(Restated) (重述)
	Note	\$	[Note 26] [附注 26]
	附注		\$
<b>Income 收入</b>			
Subscription fees 会费		7,477,113	7,519,248
Entrance and conversion fees 入会费与会籍转换费		221,200	304,600
Membership transfer fees 转让费		808,390	777,764
Guest fees 来宾费		41,513	44,095
Rental income 租金收入		886,865	874,723
Facilities booking fees 设备使用费		45,198	46,528
Interest income 利息收入		371,002	295,472
Takings from jackpot machines 果子机的征收	16	640,437	1,630,818
Video games 电子游戏机的收入		14,285	16,651
Contribution/(deficits) from: 贡献/(亏损)来自:			
Sports and games 体育及运动	18	(9,206)	(156,850)
Lifestyle 时尚活动	19	114,656	134,753
Food and beverages 餐饮部	20	(148,923)	(70,919)
Recreation room 娱乐室	21	(11,091)	(6,367)
Miscellaneous income 其他收入	17	319,182	477,961
		10,770,621	11,888,477
<b>Less: Expenditure 减: 开支</b>			
Operating expenses 营运开支	22	(7,331,605)	(6,946,650)
Club premises expenses 会址开支		(3,450,874)	(3,429,718)
		(10,782,479)	(10,376,368)
(Deficit) / Surplus before income tax 税前(亏损)/盈余		(11,858)	1,512,109
Income tax expense 所得税	23	(180,872)	(167,055)
<b>(Deficit) / Surplus for the financial year</b>		<b>(192,730)</b>	<b>1,345,054</b>
<b>财政年度 (亏损)/ 盈余</b>			
Other comprehensive loss: 其他综合亏损:			
Items that will not be reclassified to profit or loss:			
不会被重新分类为盈利或亏损的项目:			
Net fair value loss on debt instruments at fair value through other comprehensive income		(184,199)	-
其他综合收入的公允价值债务证券的净公允价值亏损			
<b>Total comprehensive (loss) / income for the financial year 财政年度的总综合 (亏损) / 收入</b>		<b>(376,929)</b>	<b>1,345,054</b>

The accompanying notes form an integral part of these financial statements.

附注是这些财务报表的一项不可缺少的组成部分。



# PRODUCTION TEAM

## EDITORIAL CONTRIBUTION

*President, Chairpersons of Standing &  
Sub-Committees, Convenors & Heads of Departments*

## EDITORIAL ADVISOR

*Peter Goh, General Manager/Secretary*

## EDITOR

*Joan Tay, Membership Relations & Marketing Manager*

## WRITER

*Vivian Chua, Marketing Executive*

## DESIGNERS

*Aw Ping Ping, Graphic Designer & Marketing Executive  
Chloe Tham, Graphics/Web Designer*

## CHINESE TRANSLATOR

*Ryan Teo*

The Club would like to thank members of all Standing and Sub-Committees  
for their contributions in the past year.

本会要向所有常务和小组委员会过去一年来的尽心尽力作出贡献，谨此致以谢意。

# LONG SERVICE ACKNOWLEDGEMENT

*Chinese Swimming Club would like to acknowledge the following Committee and Sub-Committee members who had served in the Committee(s) for 3 consecutive terms.*

## MANAGEMENT COMMITTEE

Mr Edwin Lee  
Mr Peter Liew  
Mr Vincent Kuek  
Mr John Chew  
Mr Dick Lee  
Mr Victor Chia  
Mr Jonathan Kuah  
Mr David Khoe  
Mr Lee Chiwi  
Mr Michael Leong  
Mr Tan Lai Choon  
Mr Wu Chee Yiun  
Mr Goh Peng Koon  
Mr Hoon Tai Meng  
Mr Kendrick Lee

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## MEMBERSHIP RELATIONS COMMITTEE

Mr Lee Chiwi  
Mr Michael Gian  
Mr Arthur Lim  
Mr Seah Sheng Yong

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## REGIONAL NETWORKING COMMITTEE

Mr David Khoe  
Mr Nicholas Lim  
Mr Joseph Low  
Mr Wong Kok Leong  
Mr Mustaffa Lim

---

## HOUSE & GROUNDS COMMITTEE

Mr Wu Chee Yiun  
Mr Nicholas Lim  
Mr David Khoe  
Mr Peter See

---

## TENDER COMMITTEE

Mr Tan Lai Choon  
Mr Goh Peng Koon  
Mr David Khoe

## DISCIPLINARY PANEL

Mr Hoon Tai Meng  
Mr Mak Kok Weng  
Mr Arthur Lim  
Mr Bobby Tng  
Mr Fred Tan  
Mr Lee Bon Leong  
Mr Michael Gian  
Mr Peter Yap  
Mr Steven Chia  
Ms Melissa Chew  
Mr Glen Chua  
Mr Janssen Ho  
Mr Cheong Yong Meng  
Mr Peter See

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## HUMAN RESOURCE COMMITTEE

Mr Michael Leong  
Mr Vincent Kuek  
Mr Lee Choong Hiong

---

## FINANCE COMMITTEE

Mr Vincent Kuek  
Mr Jonathan Kuah  
Mr Robert Lee  
Ms Calene Goh

---

## FOOD & BEVERAGE COMMITTEE

Mr Jonathan Kuah  
Mr Peter Liew  
Mr Peter See  
Mr Kendrick Lee  
Mr Richard Choo  
Mdm Cecilia Boon

---

## LIFESTYLE COMMITTEE

Mr Goh Peng Koon  
Mr Peter Liew  
Mr Tan Lai Choon  
Mr Lim Meng Jui  
Mrs Jenny Chew  
Mdm Sharon Heng  
Mr Richard Choo

## SPORTS & GAMES COMMITTEE

Mr John Chew  
Mr Dick Lee  
Mr Nicholas Lim  
Mr Michael Hoon  
Mdm Hah Kwai Fun  
Mr Steven Tan  
Mr Ng Eik Pin  
Mr Eric Fong  
Mr Tay Hee Ann  
Mr David Khoe  
Mr Shawn Lim

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## VISION 2030 COMMITTEE

Mr Victor Chia  
Mr Jonathan Kuah  
Mr Kendrick Lee  
Mr Foo Choon Yeow

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## AUDIT COMMITTEE

Mr Hoon Tai Meng  
Mr Kendrick Lee  
Ms Rena Ng  
Mr Tan Eng Sun

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## EXERCISE & LEISURE SUB-COMMITTEE

Mr Richard Choo  
Mdm Sharon Heng  
Mr Richard Tee  
Mr Desmond Tan  
Mr Andrew Tan  
Mr Loy Hein Thuan

---

## DANCE SUB-COMMITTEE

Mr Lim Meng Jui  
Mdm Sharon Heng  
Mr Johnson Gan



# LONG SERVICE ACKNOWLEDGEMENT

*Chinese Swimming Club would like to acknowledge the following Committee and Sub-Committee members who had served in the Committee(s) for 3 consecutive terms.*

## **YOUTH & FAMILY SUB-COMMITTEE**

Mdm Sharon Heng  
Mr Richard Choo  
Mr Richard Tee  
Mr Desmond Tan  
Mr Andrew Tan  
Mr Loy Hein Thuan

---

## **LADIES SUB-COMMITTEE**

Mrs Jenny Chew  
Mdm Mary Chua  
Ms Florence Lee

---

## **SWIMMING SUB-COMMITTEE**

Mr Edwin Lee  
Mr Victor Chia  
Mr Steven Chia  
Mr Chia T-Jian  
Ms Daphne Teo

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## **BADMINTON SUB-COMMITTEE**

Mr Neo Eng Kiat  
Mr Joseph Sng  
Mr Johnny Koh  
Mr Ngiam Siew Jit  
Mr Ricky Foo

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## **BILLIARDS & SNOOKER SUB-COMMITTEE**

Mr Michael Hoon  
Mr Peter Liew  
Mr David Kio  
Mr Daniel Tan  
Mr John Tan  
Mr Paul Pang

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## **BOWLING SUB-COMMITTEE**

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Mr Yap Tek Kiat  
Mr Phang Siew Loon  
Mr Tan Jin Meng  
Mr Tham Beng Kiong  
Mr Chia Chee Liong  
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Mr Steven Tan  
Mr Kuah Teck Beng  
Mr Chng Hee Tee  
Ms Jackie Tan

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## **SQUASH SUB-COMMITTEE**

Mr Ng Eik Pin  
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Mr Sakhalkar Supriyakumar  
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Mr Ken Chan  
Mr Tan Kwee Hoe  
Mr Cheong Soon Kok  
Mr Richard Pang  
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Mr Yap Kian Hann  
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Mr Tay Hee Ann  
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## **TENNIS SUB-COMMITTEE**

Mr David Khoe  
Mr Koh Chee Hua  
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Mr Lim Eng Soon  
Mr Johann Hall