中華游泳會
CHINESE SWIMMING CLUB





ANNUAL REPORT 2019





OUR VISION

To be recognized as a premier city and country club offering a total range of excellent facilities and services, both locally and regionally.

我们的愿景

成为公认的第一流城市与乡村俱乐部，提供本地和区域性的全方位优越设施和服务。

CONTENT

2	Office Bearers	理事职员	44
6	Management Committee	理事会报告	46
8	House & Grounds Committee	产业委员会	48
10	Membership Relations & Marketing Committee	会员关系与营销委员会	50
11	Regional Networking Committee	区域网络委员会	51
12	Tender Committee	招标委员会	52
13	Audit Committee	审计委员会	53
14	Human Resource Committee	人力资源委员会	54
16	Finance Committee	财政委员会	56
18	Food and Beverage Committee	餐饮供应委员会	58
20	Vision 2030 Committee	愿景2030委员会	60
22	Disciplinary Panel	纪律委员会	62
23	Lifestyle Committee	生活时尚委员会	63
24	Youth & Family Sub-Committee	青年与家庭小组委员会	64
25	Ladies Sub-Committee	妇女小组委员会	65
26	Dance Sub-Committee	舞蹈小组委员会	66
27	Exercise & Leisure Sub-Committee	健体与消闲小组委员会	67
28	Sports & Games Committee	体育与运动委员会	68
30	Swimming Sub-Committee	游泳小组委员会	70
32	Badminton Sub-Committee	羽毛球小组委员会	72
33	Billiards & Snooker Sub-Committee	台球与史诺克小组委员会	73
34	Bowling Sub-Committee	保龄球小组委员会	74
35	Contract Bridge Sub-Committee	定约桥牌小组委员会	75
36	Golf Sub-Committee	高尔夫球小组委员会	76
37	Running Sub-Committee	跑步小组委员会	77
38	Squash Sub-Committee	壁球小组委员会	78
39	Table Tennis Sub-Committee	乒乓小组委员会	79
40	Taekwondo Sub-Committee	跆拳道小组委员会	80
41	Tennis Sub-Committee	网球小组委员会	81
42	Water Polo Sub-Committee	水球小组委员会	82
84	Financial Reports	财政报告表	84

OFFICE BEARERS

1 Mr Edwin Lee
President

2 Mr Peter Liew
Vice President (General)

3 Mr John Chew
Captain

4 Mr Dick Lee
Vice Captain



Not in photo: Mr Jonathan Kuah - Vice President (Finance)

MANAGEMENT COMMITTEE



1 Mr Victor Chia

2 Mr Lee Chiwi

3 Mr Hoon Tai Meng

4 Mr Goh Peng Koon

5 Mr Steven Tan

6 Mr Chia T-Jian

1 Mr Michael Leong

2 Mr David Khoe

3 Mr Gerard Ng

4 Mr Kendrick Lee

5 Mr Wu Chee Yiun

6 Mr Peter See

7 Mr Eugene Ng



COMMITTEES

MANAGEMENT

President
Mr Edwin Lee

Vice Presidents
Mr Peter Liew (General)
Mr Jonathan Kuah (Finance)

Captain
Mr John Chew

Vice Captain
Mr Dick Lee

Committee Members
Mr Victor Chia
Mr David Khoe
Mr Hoon Tai Meng
Mr Lee Chiwi
Mr Michael Leong
Mr Wu Chee Yiun
Mr Goh Peng Koon
Mr Kendrick Lee
Mr Ong Eng Keong (resigned Jun '19)
Mr Chia T-Jian
Mr Steven Tan
Mr Gerard Ng
Mr Eugene Ng (Co-opt Member)
Mr Peter See (Co-opt Member)

MEMBERSHIP RELATIONS & MARKETING

Chairman
Mr Lee Chiwi

Deputy Chairman
Mr Dick Lee

Members
Mr Michael Gian
Mr Arthur Lim
Mr Seah Sheng Yong
Mr Eugene Ng

REGIONAL NETWORKING

Chairman
Mr Steven Tan

Advisor
Mr Nicholas Lim

Members
Mr Wong Kok Leong
Mr Mustaffa Lim
Mr Hoon Tai Meng
(effective as at Jul 2019)

HOUSE & GROUNDS

Chairman
Mr Wu Chee Yiun

Deputy Chairman
Mr Peter See
(effective as at Jul 2019)

Advisor
Mr David Khoe

Members
Mr Nicholas Lim
Mr William Tay
Mr Richard Choo

TENDER

Chairman
Mr Goh Peng Koon

Deputy Chairman
Mr Kendrick Lee

Advisor
Mr Tan Lai Choon

Member
Mr David Khoe

DISCIPLINARY PANEL

Chairman
Mr Hoon Tai Meng

Deputy Chairman
Mr Mak Kok Weng

Members
Ms Melissa Chew
Mr Steven Chia
Mr Peter Yap
Mr Peter See
Mr Janssen Ho
Mr Michael Gian
Mr Glen Chua
Mr Lee Siang Fook
Mr Fred Tan
Mr Bobby Tng
Mr Mustaffa Lim
Mr Arthur Lim
Mr Lee Chiwi
Mr Lee Bon Leong
Ms Christine Koh
Mr Eugene Ng
Mr Cheong Yong Meng
Mr Joseph Low

HUMAN RESOURCE

Chairman
Mr Michael Leong

Ex-Officio
Mr Jonathan Kuah

Member
Mr Vincent Kuek
Mr Lee Choon Hiong
Mr Nathaniel Kwek

FINANCE

Chairman
Mr Jonathan Kuah

Deputy Chairman
Mr Foo Choon Yeow

Advisor
Mr Vincent Kuek

Members
Mr Robert Lee
Ms Calene Goh
Mr Edmund Tan
Mr Richard Ng

FOOD & BEVERAGE

Chairman
Mr David Khoe

Ex-Officio
Mr Peter Liew

Deputy Chairman
Mr Peter See

Members
Mdm Cecilia Boon
Mr Benedict Kuah
Mr Richard Choo
Mdm Linda Truong
Mr Bobby Tng
Mdm Agnes Ho
Mr Timonthy Lim

LIFESTYLE

Chairman
Mr Goh Peng Koon

Ex-Officio
Mr Peter Liew

Advisor
Mr Tan Lai Choon

Ladies Convenor
Mrs Jenny Chew

Dance Convenor
Mr Lim Meng Jui

Exercise & Leisure Convenor
Mr Richard Choo

Youth & Family Convenor
Mdm Sharon Heng

Member
Mr Gerard Ng

SPORTS & GAMES

Captain
Mr John Chew

Vice Captain
Mr Dick Lee

Advisor
Mr Nicholas Lim

Badminton Convenor
Mr Allan Kwek

Billiards & Snooker Convenor
Mr Michael Hoon

Bowling Convenor
Ms Dorothy Tay

Contract Bridge Convenor
Mdm Tan Kim Lian

Golf Convenor
Mr Steven Tan

Squash Convenor
Mr Ng Eik Pin

Swimming Convenor
Mr Chia T-Jian

Table Tennis Convenor
Mr Eric Fong

Taekwondo Convenor
Mr Tay Hee Ann

Tennis Convenor
Mr David Khoe

Water Polo Convenor
Mr Chia Shih Yun

Running Convenor
Mr Wu Chee Yiun

VISION 2030

Chairman
Mr Victor Chia

Deputy Chairman
Mr Foo Choon Yeow

Advisor
Mr Jonathan Kuah

Members
Mr Kendrick Lee
Mr Wu Chee Yiun
Mr Michael Leong
Mr Lee Chiwi
Mr Ong Eng Keong

AUDIT

Chairman
Mr Hoon Tai Meng

Deputy Chairman
Mr Kendrick Lee

Members
Ms Rena Ng
Mr Tan Eng Sun
Mr Benjamin Ng

SUB-COMMITTEES

EXERCISE & LEISURE

Convenor
Mr Richard Choo

Members
Mr Richard Tee
Mr Desmond Tan
Mr Loy Hein Thuan
Mr Roland Tang

DANCE

Convenor
Mr Lim Meng Jui

Members
Mdm Sharon Heng
Mr Johnson Gan
Mr Wai Meng Keong
Mdm Florence Lee
Mr John Wee

YOUTH & FAMILY

Convenor
Mdm Sharon Heng

Members
Mr Andrew Tan
Mr Chua Kee Soon
Mdm Valerie Heng
Mdm Wong Bee Lian

LADIES

Convenor
Mrs Jenny Chew

Members
Mdm Mary Chua
Mdm Florence Lee
Mdm Tan Siew Xian

SWIMMING

Convenor
Mr Chia T-Jian

Patron
Mr Teo Cheng Kwee

Deputy Convenor
Mr Victor Chia

Advisor
Mr Edwin Lee

Club Captain
Mr John Chew

Club Vice-Captain
Mr Dick Lee

Members
Mr Steven Chia
Mr Kuah Teck Beng
Ms Koh Ting Ting
Ms Daphne Teo

BADMINTON

Convenor
Mr Allan Kwek

Advisor
Mr Albert Chua

Members
Mr Neo Eng Kiat
Mr Johnny Koh
Mr Ong Eng Keong
Mr Chan Mew Foon
Mr Ricky Foo
Mr Khong Heng Chong

BILLIARDS & SNOOKER

Convenor
Mr Michael Hoon

Advisor
Mr Peter Liew

Members
Mr David Kio
Mr Paul Pang
Mr John Tan
Mr Tom Lim

BOWLING

Convenor
Ms Dorothy Tay

Members
Mr Gerard Ng
Ms Gwen Goh
Mr Calvin Thean
Mr Felix Lee
Mr Richard Chia
Mr Robin Teo

CONTRACT BRIDGE

Convenor
Mdm Tan Kim Lian

Advisor
Mr Yap Tek Kiat

Members
Mr Tan Jin Meng
Mr Phang Siew Loon
Mr Tham Beng Kiong
Mr Chia Chee Liong
Mdm Khoo Beng Yang

GOLF

Convenor
Mr Steven Tan

Patron
Mr Gui Boon Sui

Advisor
Mr Kuah Teck Beng

Members
Mr Chng Hee Tee
Ms Jackie Tan
Mr Mustaffa Lim
Mr Eugene Lim
Ms Christine Koh
Ms Angeline Low

RUNNING

Convenor
Mr Wu Chee Yiun

Member
Mr Richard Choo

SQUASH

Convenor
Mr Ng Eik Pin

Members
Mr Victor Aw
Ms Honey Peck
Mr Sakhalkar Supriyakumar Shrikant

TABLE TENNIS

Convenor
Mr Eric Fong

Patron & Advisor
Mr Ken Chan (May - Aug 2019)

Patron
Mr Tan Kwee Hoe

Members
Mr Cheong Soon Kok
Mr Richard Pang
Mr Phang Siew Loon
Mr Tan Ann Jee
Mr Timothy Lim
Mr Marcus Sunny Tan

TAEKWONDO

Convenor
Mr Tay Hee Ann

Ex-Officio
Mr John Chew

Members
Mr Ng Shin Leong

TENNIS

Convenor
Mr David Khoe

Patron
Mr Koh Chee Hua

Members
Mr Robyn Koh
Mr Koh Kai San
Mr Calvin Ng
Mr Delage Amine

WATER POLO

Convenor
Mr Chia Shih Yun

Advisor
Mr Lau Kum Weng

Members
Mr Shawn Lim Chun Piow
Mr Lim Eng Soon
Mr Joseph Howe Tse Hsien
Mr Ong Kay Yong

PATRONS

Dr Tan Eng Liang
Dr Wee Cho Yaw

TRUSTEES

Mr Edwin Lee
Mr Peter Liew
Mr Vincent Kuek

AUDITOR

M/S RT LLP

MANAGEMENT COMMITTEE



INTRODUCTION

2019 was another difficult year as the Club continued to face financial challenges with inflationary pressures and a labour crunch that increased operations cost.

Despite these challenges, I am pleased to report that the Club managed to turn in commendable results in various areas of the Club's core revenue streams as highlighted in the ensuing pages of this Annual Report.

Reported by:
MR EDWIN LEE
Club President

HIGHLIGHTS OF THE YEAR

For the financial year ended 31 December 2019, the Club achieved Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA) of $3.39M, an improvement from 2018 by 9% and 25% above budgeted EBITDA of $2.71M. After accounting for depreciation and tax expenditure and Fair Values gains from Bond investment, the Club registered a total comprehensive revenue surplus of $128K for the financial year.

The Club's F&B outlets recorded a total revenue increment by 3% due to the new revenue streams from Man Zhu Café's Pastry Kitchen and Alfresco Dining which had contributed to the total sales as we received positive feedback from members. The construction works for the new café at the Arrival Pavilion had started in the last quarter of 2019. We are pleased to share that members can look forward to another new dining experience with your families and friends in the Club by February 2020.





New Café at the Arrival Pavilion - Mingle@Amber

Efforts in marketing membership at major events and the introduction of 'Member-Get-Member' scheme helped cushion the impact of economic slowdown on membership sales. The Club transacted a total of 157 membership transfers to third parties and netted an income of $747,000.

It was a good year for Swim CSC as we emerged overall Champion in the Junior Category with 34 Golds, 33 Silvers and 35 Bronzes at the 50th Singapore National Age Group Swimming Championships 2019. Our swimmers also represented Singapore at the 43rd SEA Age Group Swimming Championships winning 3 Golds, 8 Silvers and 3 Bronzes. At the 4th CSC Super Junior Swimming Invitational 2019, 700 swimmers from 34 local and overseas teams competed at the meet and our juniors again won the overall Championship.





4th CSC Super Junior Swimming Invitational 2019





4th CSC Super Junior Swimming Invitational 2019







50th Singapore National Age Group (SNAG) Swimming Championships 2019

I would like to congratulate our bowlers, Ong Shena who won the Masters Event (Ladies) at the Inter-Club Bowling Mixed League; Gerard Ng and Edward Teo who came forth as 1st Runner-up in the Men's Master and 2nd Runner-up in the Boys' Masters respectively.

The Club will continue to enhance our core Sports Training Programmes with focus on junior development and performance. CSC has started a Bowling Centre of Excellence helmed by former National Coach, Ms Clara Lau. We also have plans for more Centre of Excellence (COE) for our other core sports. With these COEs, it is hoped that the Club will be able to attract more young members with children to join and help to rejuvenate our membership base.

LOOKING AHEAD

With the current Worldwide COVID-19 pandemic, the Club anticipates very tough times in 2020. As with 2019, again coupled with inflationary pressures and raising manpower cost will definitely have a negative impact on the Club's revenue. To brace through these headwinds, the Club will exercise extra prudence in expenditure and whenever possible continue to explore new revenue streams.

The Vision 2030 Committee was tasked to strategise and to plan for the Club to be future-ready for members so as to fulfil our vision as a family-oriented community in CSC. For the past two years they have been working closely with various Standing Committees and a few initiatives have been implemented. I am pleased that we have received encouraging feedback from members.

I am confident that with the support of members and staff, we can as a family overcome the many challenges confronting the Club as we strive forward towards our 2030 vision.

APPRECIATION

Last but not least, I would like to express my gratitude to all members for their unwavering support and to my fellow members of Management Committee, Standing Committees and Sub-Committees for their relentless contributions to keep the Club financially viable through this challenging time.

HOUSE & GROUNDS COMMITTEE



Reported by:
MR WU CHEE YIUN
Chairman

INTRODUCTION

The House & Grounds Committee had an eventful year in 2019, as it continued working closely with the various Standing Committees and the Club Management to convert the Club into a family-oriented environment. In keeping with the Club's Vision 2030 objectives and encourage more families to come and enjoy the facilities in the Club. Henceforth, we have converted the Reading cum Studying Room to Collaborative Room which allowed members to have some non-disruptive quiet discussion. The TV Room was also converted to a quiet Reading & TV Room with specific timings for different purpose and usage.

Work on the Mingle@Amber café project was carried out at the Arrival Pavilion Lobby in the last quarter of 2019. It was scheduled to open in the first quarter of 2020. This new concept café at Arrival Pavilion will provide an additional outlet for members to meet and network at the Club. Besides gourmet coffee, this café will have a good selection of pastries, sandwiches and juices. With the café operating daily from 8.00am, members can get their breakfast fix.

The Committee also continued to give its fullest support to the Club's Property Management team to ensure that the upkeep of the Club facilities was administered cost effectively and efficiently without compromising on the quality and standard of Club facilities for members' enjoyment.

HIGHLIGHTS OF THE YEAR

1) General Repair and Maintenance Works on Existing Facilities and Services in the Club

The following repair, maintenance and improvement works were carried out in the year:

a) Enhancement to Club's existing Audio System
b) Improvement works to the Koi Pond and Jacuzzi Pools
c) Installed Garden Trellis for Urban Gardening
d) Installed Air-cleaning system at Man Zhu Café BBQ area
e) Replacement of Air-conditioning system at Arrival Pavilion
f) Replacement of Booster Pump and Pressure Vessel at Arrival Pavilion
g) Repaired and repainted the Fun Pool slides
h) Repaired and replaced of the following equipment due to wear and tear, and to improve operational efficiency:
    - Water heaters for shower rooms in Sports and Recreation Complex Changing Rooms
    - Waterproofing of Arrival Pavilion Rooftop
    - Toilets amenities for all toilets and changing rooms
    - Lane ropes for Recreation Complex Swimming Pool
    - Poolside furniture & accessories





Improvement works to the Koi Pond and Jacuzzi pools



Garden Trellis for Urban Gardening



Air-Cleaning System at Man Zhu Café BBQ area



Repaired and repainted Fun Pool slides

2) Award of Major Contract – Security Services

Taking into consideration of the Progressive Wage Model (PWM) which was further revised on 1 January 2019 and to ensure competitive pricing, the Committee invited a few agencies to quote but the quotations received were higher than the current agency's price. As such, the contract with the existing agency was renewed for another three years effect from January 2020.

LOOKING AHEAD

The Committee is continuously looking into practical measures to ensure that the costs are effectively and efficiently managed on the maintenance works of the Club facilities, safety, security and aesthetics. At the same time, the Committee is also constantly looking into upgrading and developing our sports and recreation facilities to fulfil the needs of members as well as the Club's vision as a premier Club in Singapore.

APPRECIATION

The House & Grounds Committee would like to express its gratitude to the Management Committee, Standing Committees, the Management and staff for their effort and commitment in making 2019 a successful year.

MEMBERSHIP RELATIONS & MARKETING COMMITTEE



Reported by:
MR LEE CHIWI
Chairman

INTRODUCTION

In 2019, the Committee deliberated on various marketing initiatives to promote Club memberships and launched special and targeted promotion schemes at major Club events to encourage membership sign up.

HIGHLIGHTS OF THE YEAR

I am pleased to report that as at 31 December 2019, the Club has 8,068 Ordinary Members, 165 Associate Members, 475 Life Members, 48 Term Members and 1 Corporate Member on record. Excluding Spouse Members and Juniors Members, our Principal membership strength stands at 8,708.

For the year in review, 56% of the Junior Members who were eligible for conversion were admitted as Ordinary or Associate Members which is an increase from 51% reported in 2018. In total, these conversions increased the total membership strength by 65. The enticing conversion scheme that was implemented with the Club Constitution amendments in mid-2018 had encouraged more Junior Members coming forward to sign up for their full memberships at the age of 21.

Year	No. of Principal Members
2015	8,910
2016	8,961
2017	8,803
2018	8,769
2019	8,708

In 2019, the Club received 199 applications for membership transfers; of which 157 were to third parties and a total of $747,000 net transfer fees were recognized for the year. As part of the marketing strategies to reach out to more potential members from the Member-Get-Member scheme which was implemented, we saw a total of 102 referrals made by existing members. The Club also continued to reward new members who successfully signed up for Ordinary/Associate membership with $1,000 worth of spending credits.

In addition, exclusive membership promotions were launched at major Club events such as Super Junior Swimming Invitational and the CSC Open House & Aquatic Festival in 2019. These platforms created publicity on our Club membership and had successfully contributed to 20 Ordinary and 1 Associate Memberships transactions.



Membership Booth at 4th CSC Super Junior Swimming Invitational



Membership Booth at CSC Open House 2019

LOOKING AHEAD

The Membership Relations and Marketing Committee anticipates 2020 to be a challenging year. The Committee will continue to review the marketing strategies in promoting the Club memberships and we urge existing members to continue their support on the Member-Get-Member scheme where they have the opportunity to refer more friends and associates to join CSC.

The Committee is pleased to share that the new Club website will be launched in first quarter of 2020. Members will find the website more informative and easier to navigate. It will also serve as a platform for facilities booking as the second phase development where members can conveniently check and book the Club's facilities while on the move.

APPRECIATION

I would like to extend my appreciation to the fellow members of the Committee as well as thank the staff for their invaluable efforts and contributions during the year.

REGIONAL NETWORKING COMMITTEE



Reported by:
MR STEVEN TAN
Chairman

INTRODUCTION

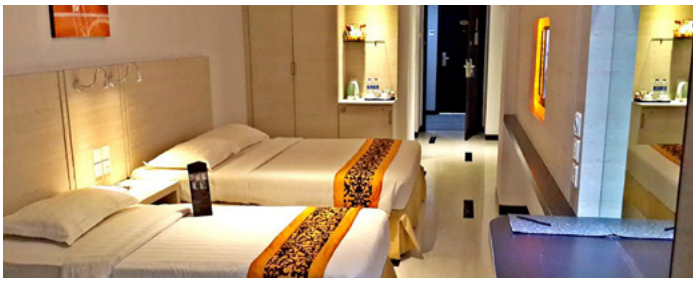
For the year of 2019, the Committee continued to review and explore new partnerships with clubs, hotels and resorts for social and recreational facilities locally and regionally to increase members' benefits and privileges. As at 31 December 2019, members have enjoyed access to 20 Reciprocal Clubs, 22 Affiliate Clubs and 15 Hotels and Resorts in the region.

HIGHLIGHTS OF THE YEAR

The Committee is pleased to share that in 2019 a total of 195 members visited our Reciprocal and Affiliate Clubs which is an increase from 144 members tabulated in 2018 and we believe the actual number could be even higher as we note some members had proceeded to visit these clubs directly to enjoy their social facilities or accommodations. This is encouraging to the Committee as the objective of our initiatives is to add value to CSC Membership so that members feel privileged not only in their home Club but also in other clubs.

With the popularity of staycations amongst Singaporeans, the Committee had been looking at partnering established hotels and resorts. We are glad to share that new partnerships have been established with Holiday Inn Express Katong, Hotel Indigo and Village Hotel Katong for members to enjoy preferential rates during their own stay or when they need to host guests from overseas.

Affiliation with Golf Clubs have also been enhanced and more clubs have been added to benefit our golfing members. Members and their families are able to play at special rates at these Affiliated Clubs located in Singapore and in several countries nearby.



89 Hotel Batam Island, Indonesia



Village Hotel Katong, Singapore



Laguna Golf Bintan, Indonesia



Indah Puri Golf Resort, Batam

LOOKING AHEAD

2020 will be an interesting year as besides continuing our efforts to expand the regional network of clubs and hotels/resorts to value add to our membership, the Committee will be working closely with Lifestyle Committee to look into organising overseas trips with leisure activities for members to visit these premises. Special emphasis will be placed on family-centric activities such as water-sports, beach front games, bonding games, gourmet/cultural dining and leisure shopping. We also welcome suggestions and ideas from our members.

APPRECIATION

I wish to thank my fellow members of the Regional Networking Committee and the Management Committee for their support and contributions. The Management and support staff have also been working hard behind the scene and our Front Office attending to the coordination work and helping members with their enquiries and bookings. My grateful thanks to all of them.

TENDER COMMITTEE



Reported by:
MR GOH PENG KOON
Chairman

INTRODUCTION

The objective of the Tender Committee is to promote and facilitate transparency of procedures in the award of contracts for goods and services required for the Club's day-to-day operations, capital expenditures/items and projects. The Tender Committee is pleased to present its report on the various tender exercises undertaken by the Club in 2019.

HIGHLIGHTS OF THE YEAR

Award of Proposed Renovation of Mingle@Amber Café at Arrival Pavilion

- Three contractors were invited to participate in the tender exercise in September 2019. A site show-round was conducted on 23 September 2019 followed by a Tender Interview with the three contractors.

- After a few rounds of interview, changes on the proposed designs and price negotiations, the contract was finally awarded to M/s Nam Foong I.D. Pte. Ltd. for $238,000. This decision was based on tenders received and the contractor's tender price and past record as recommended by House & Grounds Committee and approved by Management Committee.







LOOKING AHEAD

The Club will be replacing the air-condition system for 3 Bars next year. The Committee will continue to play its part to ensure transparency in the procedure for calling and awarding of tenders by the Club.

APPRECIATION

I would like to express my heartfelt gratitude to the Management Committee, as well as my fellow Committee members and the staff of CSC for their contributions, effort and support in the past year.

AUDIT COMMITTEE



Reported by:
MR HOON TAI MENG
Chairman

INTRODUCTION

The objective of the Audit Committee is to relieve the Management Committee from detailed involvement in the review of the results of audit objectives.

HIGHLIGHTS OF THE YEAR

In 2017, the Club appointed Mazars LLP as an independent consultant through the Club's Audit Committee to conduct an internal audit review to ensure compliance with internal controls and procedures as set up by the Club's Management and to suggest recommendation to improve the overall internal control environment. Mazars LLP had developed a 3-year plan for the review. The first year of internal audit review was conducted in March 2018 and completed in May 2018. The Internal Audit Report was presented to the Club's Management and the Audit Committee.

2019 was the second year of review and Mazars had since completed the review. An Internal Audit Report was subsequently presented to the Club's Management and the Audit Committee.

The Club noted the findings and had since made changes on the processes and controls.

LOOKING AHEAD

2020 would be the last year of review. Audit Committee would be working closely with the Club Management to ensure that the Club's internal control processes are in place and for the Club to adopt best practices.

APPRECIATION

I would like to express my heartfelt gratitude to the Management Committee, as well as my fellow Committee members and the staff of CSC for their contributions, effort and support in the past year.

HUMAN RESOURCE COMMITTEE



Reported by:
MR MICHAEL LEONG
Chairman

INTRODUCTION

The Human Resource Management is constantly redesigning and making changes to the human resource practices to create a more adaptable workforce and to sustain high performance through enhanced management processes. This has strengthened the organisation culture that radiates professionalism, enthusiasm, great teamwork, a desire to improve and led to low employee turnover which is vital to the Club's performance and service delivery.

MANPOWER STATISTICS

In the year 2019, the Club's average operating staff strength including part timers was 146 and staff to member ratio was 1:105. Total payroll cost in 2019 increased by 5% as compared to 2018 mainly due to higher asking salary of new hire at executive and managerial level, annual increment as well as professional progression for certain positions.

People continue to be the most important asset in the Club's constant aim to achieve service excellence to fulfil the needs of its members and long-term vision. At the same time, our employees are being challenged to keep pace with changing skill requirements.

The Human Resource Committee is therefore focused on supporting the Human Resource Management of the Club in helping employees stay relevant and upgrade their skills through its continuous Learning and Development programmes.

HIGHLIGHTS OF THE YEAR

As part of the overall employee development initiative, we continued to expand the learning experience beyond individual learning to targeted group learning through consolidated needs analysis. Our training and development programmes range from the common courses for all groups as well as different courses for several groups of employees within the Club, including new employees. In 2019, key employees attended the following trainings to help them remain effective in their work, for the benefit of the team, the Club and our members.

- √ Growth Mindset for Organizational Agility
- √ Lateral Thinking Leadership: Create & Curate
- √ Crisis Management for Recreation & Hospitality Industry
- √ Managing Risks of Personal Data
- √ Regulatory Compliance Training
- √ Technology Awareness Training



Lateral Thinking Leadership: Create & Curate



Crisis Management



Crisis Management

In addition, regular off-site training were arranged for employees to attend on separate occasions to suit multiple employee shifts. Employees also attended off-site seminars or conferences, participated in computer-based/online training, or independently pursue workshops and courses. These will strengthen their abilities and/or attain new knowledge and skills to apply to the most appropriate tasks for better work performance and productivity.

Another area of focus in the year was our ongoing support effort to maintain the environment through working with our IT team for a quick shift to simplify print management with the implementation of serverless printing to manage print document across the network. Costly stand-alone printers were gradually removed from the environment. This means print function is now provided as an on-demand service, consumed as needed, resulting in lower cost, increased operational efficiency whilst safeguarding security and confidentiality of print jobs.

At the 2019 EXSA Award, the following list of employees demonstrated delivery of excellent service to members by obtaining 1 Star & Outstanding Star, 3 Star, 1 Gold and 13 Silver Awards.

Star & Outstanding Star Award:

Cheng Chek Ching	Food & Beverage Department, Man Zhu Café

Star Award:

Chong Kean Foo Kenny	Food & Beverage Department, Man Zhu Café
Goh Jiew Choi Louis	Food & Beverage Department, Man Zhu Café
Ong Siew Kwan Agnes	Finance Department, Joy Luck Cove

Gold Award:

Tan Yee Ling Elaine	Food & Beverage Department, 3 Bars

Silver Award:

Lim Lian Tee Lily	Membership Relations & Marketing Department
Ong Saw Lian Jacqueline	Membership Relations & Marketing Department
Eng Tak Fak	Food & Beverage Department, 3 Bars
Teoh Choon Kuoh	Food & Beverage Department, 3 Bars
Oh V Vynn	Food & Beverage Department, 3 Bars
Teh Siew Kheng Jennifer	Food & Beverage Department, Man Zhu Café
Teo Hong Chay	Food & Beverage Department, Man Zhu Café
Qian HengFe Harold	Food & Beverage Department, Man Zhu Café
Law Lee Kwang	Food & Beverage Department, Man Zhu Café
Khor Chi Hao	Food & Beverage Department, Man Zhu Café
Soh Chin Xian Sally	Food & Beverage Department, Man Zhu Café
Goh Jin Sen	Food & Beverage Department, Man Zhu Café
Siah Leong Kheng Ken	Property Department



General Manager, Mr Peter Goh (centre) with our Award Winners (from left to right): Goh Jiew Choi Louis, Cheng Chek Ching, Ong Siew Kwan Agnes, Chong Kean Foo Kenny

The Club truly appreciates these valued employees for going out of their way in providing quality service to members.

LOOKING AHEAD

A quick review of the Club's vision reflects that retaining and securing a strong pipeline of leaders should be key priorities to best prepare the Club's Management for a future that is increasingly hard to predict. The Club will therefore, continue to develop leaders at every level in order to create a leadership culture to drive its strategies for continuous growth and success. A mix of skills and expertise aligned to each project will be required. This will be a challenge going forward in the new world of work especially with the continuous tight labour market, increase in employer's CPF contributions as well as further tightening of the Foreign Manpower Act and lower Dependency Ratio Ceiling. Hence, the Human Resource Committee will continue to support the Club's Management to ensure its practices are competitive and effective in retaining our valued staff. The Club will also continue to explore the use of technology to build a strong organisational core to ensure its long-term sustainability.

APPRECIATION

I would like to record my appreciation to the Management Committee, my fellow Committee members and the Club's administration for their support and contribution throughout the year to the various human resource activities and programmes. We wish to assure members that our staff will continue to work together as a team and contribute to the Club's continued viability and success as a premier club.

FINANCE COMMITTEE



Reported by:
MR JONATHAN KUAH
Chairman

OVERVIEW OF FINANCIAL PERFORMANCE

In 2019, the Club was required to adopt **FRS 116 *Leases*** which superseded **FRS 17 *Leases*** and **INT FRS 104 *Determining whether an Arrangement contains a Lease***. With this adoption, the existing lease contracts on equipment and machines which were previously recognized as Operating Lease are now reclassified into Finance Lease with Right of Use Assets which are added into the Non-Current Assets and Lease Liability under the Borrowings section. As the standard requires retrospective adjustment up to FY2018 (which had to be adjusted against Retained Earnings), comparative information was not restated.

For the year ended 31 December 2019, the Club recorded Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA) of $3.39M, an improvement over last year by 9% and 25% above budgeted EBITDA of $2.71M. After accounting for depreciation and tax expenditure, the Club registered a deficit of $97.5K. After accounting for Fair Value gains from Bond investment, the Club registered a total comprehensive revenue surplus of $128K for the financial year.

The following are the performance of various sections in FY2019.

1. Membership Fees

- Subscription Fees:
  Subscription revenues increased by $5K from $7.47M. More Family members and Junior members were admitted as compared to the previous year. This was attributed by the change in the Constitution last year to encourage the conversion of Ordinary Membership to Family Membership.

- Entrance & Conversion Fees:
  Total revenue collected from entrance/conversion fees was $301K compared to $221K in 2018. This was $80K or 36% higher than FY2018.

- Transfer Fees:
  A total of 157 membership transfers to third parties were transacted in FY2019. This was lower than previous year's transaction by 7 cases which resulted in reduction in revenue by $42K. As part of our ongoing effort to get new members, a 10% increase or $17K more spending credit was offered as incentive under the Member-Get-Member scheme.

2. Interest Income

The Club has been actively allocating more funds into Fixed Deposits and Bonds during the year. For FY2019, total interest income increased by 23.8% from $371K to $459K. Bond interest increased by $22K or 9% to $270K. Fixed Deposits interest increased by 53% or $65K more than FY2018 to $188K. The Club has been diverting more funds into Fixed Deposits and reducing long tenured investments as we prepare for land lease extension negotiation with the authorities. Additionally, the Club has been actively reviewing its daily cash holdings requirement in order to allocate more funds into Fixed Deposits which offers higher interest rates. Fixed Deposits totaled $13.1M while Bond investments stood at $10.3M as at 31 December 2019. The value of the Bond portfolio appreciated by 1% as Bond prices increased amidst the declining interest rates environment.

3. Lifestyle & Flex

Lifestyle & Flex surplus increased by 45% from $115K to $166K due mainly to the reclassification of rental of Gym equipment into Right to Use Assets. Hence, this cost was written back and resulted an increased of net surplus by $28K. Comparative information was not restated.

4. Food & Beverage Operation

Food and Beverage sales increased by $134K or 3% as compared to FY2018. This was attributed to the new additions of Man Zhu Café's Pastry Kitchen and Alfresco Dining. Labour cost for Man Zhu Café has increased by $129K mostly due to the tight labour market and additional head counts for the new outlet, Mingle@Amber. In addition, start-up expense was incurred for the opening of Mingle@Amber in February 2020. However, the higher operating cost was partly offset by higher sales due to the increased seating capacity from Alfresco Dining. This helped Man Zhu Café to end the year with just a $7.6K or 4% increase in net deficit to $196K.

3 Bars' net deficit increased from $172K in FY2018 to $177K by $5K or 3%. Despite lower sales for 3 Bars in FY2019 as compared to FY2018, 3 Bars was able to retain the same performance as last year due to cost control measures. Operating cost decreased by $18K or 2% from $788K to $770K.



Alfresco Dining



Pastry Kitchen

5. Sports & Games

Sports and Games operation registered an increase in net deficit from $9K in FY2018 to a net deficit of $29K in FY2019. This was mainly due to higher labour cost as previously vacant positions were filled in FY2019.

Swimming Section generated a net surplus of $96K in 2019 as compared to a net surplus of $83K in 2018. The better performance was largely attributed to the increase in total revenues by 5%, from $1.33M to $1.39M.

6. Fruits Machines

Despite the poor economic outlook and tighter regulations since 2017, Fruit Machines operation registered a net surplus improvement of $304K to $964k against last year. The better performance could be attributed to the constant rejuvenation of Jackpot machines and introduction of new games to keep players engaged. This helped to offset the reduction in total machines from 35 to 25 as required by the Regulators (Gambling Regulatory Unit). Notwithstanding, the Club's Fruit Machine operation will continue to face challenging market conditions.

7. Administrative Operating Expenses

Administrative operating expenditure saw a slight increase of $40K or 1% from a total of $4.23M to $4.27M. The Club managed to save on banking fees by 31% or $60K which help to reduce some of administrative expenses. Administrative operating expenditure did better as compared to budgeted spending of $4.61M by $342K or 7%.

8. Club's Premises Expenses

Club premises expenditure was $3.56M which was lower than budget by $29K or 1%. However, this expenditure was more than last year by $115K or 3.3% mainly due to higher utility cost incurred as compared to FY2018. Total utilities expenditure for all 3 complexes was $1.02M which was higher than budget by $59K.

LOOKING AHEAD

The year 2020 would be another challenging year for the Club financially in view of COVID-19. We envisage cost to rise as we intensify cleaning and other preventive measures while revenue is likely to be impacted by reduced members' participation in activities.

However, the Club will continue to be vigilant and prudent in managing its finances. With its strong cash reserves and sound cashflow, we are well prepared to ride through this calamity.

APPRECIATION

I would like to express my gratitude to my fellow members of the Management Committee and the Finance Committee and not forgetting the staff of CSC for their invaluable support and contributions during this term of office.

FOOD & BEVERAGE COMMITTEE



INTRODUCTION

2019 had been an eventful year for the Food & Beverage section. Despite the continued pressure of the increasing cost in labour by more than $100K, we ended the year just slightly lower as compared to last year. This result was attributed by the productivity gains through the investment made in technology as well as implementation of various cost cutting measures across both outlets. Pastry kitchen, F&B Retail and events catering had also brought in additional revenue for F&B.

Reported by:
MR DAVID KHOE
Chairman

HIGHLIGHTS OF THE YEAR

Total revenue increased 3% to $4.34M during the year as Man Zhu Café recorded higher patronage. Overall operating deficit increased to $151K as compared to $148K in 2018.

Man Zhu Café & 3 Bars were graded "A" for the eighth consecutive years by the National Environmental Agency for maintenance of high hygiene standards. The award is testament of our staffs' efforts in maintaining and upholding the hygiene standards for the Club's F&B outlets.

MAN ZHU CAFÉ

The Café achieved a 6% increase in sales. Our new Alfresco Dining managed to bring in more than $30K in events revenue. The initiatives such as high tea, barbeque night, new retail items and on-going gadgets like Techmectics clearing robot, fully automated orange juice machine and coffee printing enabled Man Zhu Café's operations to manage the increase in patronage and revenue control without raising headcount and compromising on service quality.

Due to increase in labour cost and levy, the operating deficit for Man Zhu Café had consequently increased by 9% between first and last quarter of 2019.



Techmectics Clearing Robot



Fully Automated Orange Juice Machine

3 BARS

3 Bars saw a 4% decrease in sales to $1.04M as compared to 2018 at $1.08M. Although we had a decrease in revenue due to reduction of band night from 5 to 3 nights, we did a better bottom line due to cost saving from band and staff overtime. We have expanded our alcohol promotion and whisky selections in order to give members more varieties.



3 Bars Counter



Italian Wine Dinner



Torres Wine Dinner





Food & Drink Stalls at Cinema Alfresco





Oktoberfest 2019

LOOKING AHEAD

Going forward in 2020, we expect continuous upward pressure in labour cost, increase raw material and beverage costs. However, with our initiatives to upgrade our POS system, create a menu ordering app and increase wireless billing machine, we can maximise the turnover of our tables to increase revenue and decrease waiting time for our members. We will also continue to give special promotions to entice members to host events with us.

In addition, we are pleased to share the construction work for Mingle@Amber had started in last quarter of 2019 at the Arrival Pavilion. The new café will be targeted to start its operation in February 2020. Members can look forward to a nice cosy café to enjoy gourmet coffee or tea with an extensive range of cakes and pastries with your families and friends.

The F&B Committee has been delivering more varieties and quality food at affordable prices over the years. We are now undertaking this new challenge to up the game by offering more experiential dining options for our increasingly affluent members. We sincerely appreciate your feedback so that we can continue to serve you better.

APPRECIATION

I would like to take this opportunity to thank all CSC members, Management Committee, members of the Food and Beverage Committee, Management and staff for their support, contributions and hard work in 2019. The Committee will continue to focus on the core mission of offering members excellent services, a variety of value for money food and exquisite wine and dine experiences.

VISION 2030 COMMITTEE



Reported by:
MR VICTOR CHIA
Chairman

INTRODUCTION

In 2019, the Vision 2030 Committee continued its efforts to drive the Club towards a family-oriented Club with strategic initiatives to transform and maximise utilisation of space. To make CSC a home away from home with specially curated programmes and events for both the young and the old and engage members and their families so that they could spend quality time at the Club.

HIGHLIGHTS OF THE YEAR

Transforming the Club holistically is a long process which needs detailed feasibility study of Club space and most importantly understanding members' changing lifestyle and needs. We are pleased to share that some of the initiatives implemented had received positive feedback and response from members. These are encouraging to the Committee as it shows that we are on the right track to chart the Club forward. In 2019, a few new initiatives were deliberated and implemented with the Committee collaborating with various Standing Committees and supported by the Management Committee.

MEMBERSHIP

In 2019, we continue to see positive response from the changes made on Club Constitution in June 2018 where Membership rules and regulations were made more family oriented. The number of Junior Memberships registration has increased by 25% as compared to 2018. For Junior Conversions, we are glad to share that 65 juniors had converted their membership to become our full members at the age of 21. These results are encouraging as the demographic of our membership continues to rejuvenate to make the Club a more vibrant place.

FACILITIES

The Committee has constantly been exploring usable space to cater to members' hobbies and interests. With the support from the House & Grounds Committee, we had converted a small stretch of land at Arrival Pavilion to an Urban Garden for members who are keen to put their horticultural skills to good use.

An Urban Gardening interest group was formed with this creative use of space and they have started to grow herbs, spices and fruit trees. Herbs like basil, mint and dill, and spices such as chilli, lime and curry leaf were planted. Our chefs could make use of these fresh produce from our very own garden in their food preparation. This initiative is also in line with the nation's active campaign on sustainable living.

The Committee had been working very closely with the F&B and House & Grounds Committees to conduct feasibility study on transforming the quiet lobby of the Arrival Pavilion into a vibrant and exciting café for our members. With the support of the Management Committee, construction work started in the last quarter of the year. We are delighted to report that Mingle@Amber opened in February 2020 serving quality gourmet coffee and healthy drinks with our own exclusive variety of pastries and light snacks prepared by our professional barista and pastry chefs. Since its opening, Mingle@Amber has been well patronised. We hope that members and their friends will continue to enjoy and spend more time mingling at this new and attractive outlet.



Urban Gardening



Mingle@Amber

Besides looking at the Club's physical infrastructure, the Committee also worked with the Membership Relations & Marketing Committee to review the Club's website which is an important communication platform for reaching out to members and the public. A total revamp was supported by the Management Committee so that we can stay up-to-date with new technologies, enhance users' experience and Club's branding. The work started in the third quarter of the year and the new website was targeted to be launched in March 2020. Members can look forward to a refreshing new website and a better navigation system to access the Club's news and promotions. Subsequently, the website will sync with the Club's new IT system to enable members' login during the second phase development so that members can book Club facilities and events at their convenience.

CLUB EVENTS

In building a family-oriented community at CSC, we continued to focus on curating more theme events to engage both the young and old at the Club.

We are pleased to share that the CSC Open House & Aquatic Festival on 21 September 2019 was a great success as the Club received close to 1000 members and public participating in the event. The Club took the opportunity to showcase our swimming programmes and a sharing session by our Head Coach on the training structure and approach. There was a series of fun-filled pool activities and craft workshops for the children. Various Sport Sections also participated to share their training programmes. Many members were enthralled by the performances by the Artistic Swimming Team from Singapore Swimming Association and Singapore's first real-life mermaid and friends.

With the positive feedback and overwhelming response from members on Cinema Alfresco movie screening, 3 screenings were organised on 22 March, 31 May and 21 September in 2019. We are glad to see members and their children having a fun time together at the Club during these events. In addition, the Club also organised various festival events such as Spring Festival, Mid-Autumn Celebration and Christmas Light-Up for members and their families to celebrate at the Club.

There will be more family focus events and activities coming up in 2020 and we hope to see active participation not only from members but also their family members and friends.



Open House & Aquatic Festival 2019



Cinema Alfresco

INVITATION

The Vision 2030 Committee wishes to hear your thoughts on the future of the Club and invites all members to contribute any ideas that you may have on what you wish to see in the Club or what you want the Club to be; moving forward to the next decade. Please write or communicate with the GM's office. All and any ideas/proposals submitted will be earnestly studied and considered. The Best Is Yet To Be.

APPRECIATION

I would like to extend my appreciation to the Management Committee, various Standing Committees and fellow Committee members as well as the Management and staff for their strong and continuous support throughout the year.

DISCIPLINARY PANEL



Reported by:
MR HOON TAI MENG
Chairman

INTRODUCTION

At the 104th Annual General Meeting, 20 Voting Members were elected to form the Disciplinary Panel and it functions as a separate and independent body from the Management Committee.

The Disciplinary Panel plays an important role in protecting the interests of the Club as it attends to matters relating to the conduct of the members, their families and guests in the premises of the Club.

In 2019, 3 disciplinary cases were referred to and deliberated by the Panel.

CASE 1 - 3RD MARCH 2019

Brief Facts
A complaint was lodged against a member for his aggressive behavior in verbally abusing and threatening the staff at Joy Luck Cove.

Decision of the Disciplinary Panel
The Disciplinary Panel deliberated and found that the complaint was established and the member's conduct cannot be condoned. In view that the member already had two past records for misconduct, the Panel decided to suspend the member's membership for 24 months.

CASE 2 - 6TH & 23RD JUNE 2019

Brief Facts
A complaint was lodged against a member for using nasty words towards the Complainant at 3 Bars Canto Room.

Decision of the Disciplinary Panel
The Disciplinary Panel deliberated and found that the complaint was not established due to lack of corroborated evidence.

However, the Panel felt that the member should not take matters into his own hands and tell another member to get out of the room in a loud manner. Instead he should have referred the matter to the staff or Management of the Club.

A warning letter was issued to the member to remind him to observe proper etiquette when using the Club facilities and the Canto Room is solely for singing.

CASE 3 - 6TH & 23RD JUNE 2019

Brief Facts
A complaint was lodged against a member for creating ruckus and disturbing the peace at 3 Bars Canto Room.

Decision of the Disciplinary Panel
The Disciplinary Panel deliberated and found that the member had failed to sign in her guest. A warning letter was issued to the member to remind her that in accordance to the Club's Bye-Law under 3 Bars, a member's guest(s) has to be signed in at all times.

APPRECIATION

I would like to show my deepest appreciation to fellow members of Disciplinary Panel as well as the Management and staff for their valuable time and contributions during the year.

LIFESTYLE COMMITTEE



Reported by:
MR GOH PENG KOON
Chairman

INTRODUCTION

2019 had been a remarkable year filled with many family-centric activities catered to the young and young at heart.

HIGHLIGHTS OF THE YEAR

The annual Spring Festival celebration held on 16 February 2019 was a roaring success with huge turnout. Members and their guests enjoyed the Lion & Dragon dance, Carp dance and Acrobatic Flag performance. Everyone had a great time taking photos with the stilt-walkers, pig mascot as well as the God of Fortune. The Durian Fest party held on 29 June 2019 attracted many avid durian lovers who heartily tucked into the creamy Musang King durians accompanied by tropical fruits and coconut water. It was a great bonding session for the members over the King of Fruits.

This year, the Club's Open House & Aquatic Festival held on 21 September 2019 received tremendous success with a large turnout of approximately 1,000 members and public. Highlights of the event were the inauguration of the new CSC swim logo together with the captivating performances by the Artistic Swimming Team from Singapore Swimming Association and Syrena, Singapore's first mermaid. The crowd enjoyed a series of land and water activities including water telematch, paddle boat, bouncy castle, face painting, craft workshops, bowling lessons, golf putting as well as the showcase of the swimming training programme. The night concluded with our signature Cinema Alfresco by The Pool. There were two other sessions of Cinema Alfresco by the Pool before the March and June School Holidays with activities such as guessing of movie title and kite flying to engage the members prior to the screening.



Spring Festival 2019

The Mid-Autumn celebration held on 6 September 2019 gathered members with their families and guests for the Wushu performance, mooncake tasting, craft workshops, Wagashi making workshop and a mini tea marketplace. Our Christmas Light Up on 29 November 2019 invited the Harmonica and Voice Ensemble from Nanyang Polytechnic who heightened the Christmas atmosphere with their melodious performances in front of our elaborately-decorated Christmas tree.



Open House & Aquatic Festival 2019

Activities organised by the 4 Sub-Committees namely, Exercise & Leisure, Ladies, Dance and Youth & Family were well attended. New exercises such as Pole Dance, BodyArt Fitness and K-Pop X Fitness were introduced and received good responses from members. Participation for culinary classes remain strong with parent & child bonding workshops leading the trend. Our themed dance parties and line dance parties continued to be well received and members remained supportive of the dance classes. The new Contemporary Dance for Beginners aged 7 to 9 will be a good start to welcome more participation from the young ones in the Club.

The Sports & Leisure camp organised by the Youth & Family Sub-Committee on 20 March 2019 was well received by 12 kids aged between 5 to 9. They learnt Speech & Drama, Kickboxing and Cello through fun and play. Our young members also learnt how to articulate and build foundation for public speaking through the Little Shakespeare Appreciation Workshop held on 17 June 2019.



Mid-Autumn Festival

The Youth & Family Sub-Committee also initiated the Urban Gardening Interest Group, starting with a gardening rack specially fabricated in March, followed by levelling a small plot of land behind the Arrival Pavilion to use as a nursery. The group experimented with various planting methods, held workshops and organised outings, which attracted strong interest from members. The Children's Ballet remains popular with the junior members while senior members enjoyed each other's companionship through our singing classes, brush painting lessons and calligraphy sessions. We also organised an Acrylic Art module by renowned artist Ms Ameet Gill where beginners learnt to paint their very own masterpiece.

LOOKING AHEAD

In line with Vision 2030, all Sub-Committees will continue to organise events for families and introduce new activities to engage members of all age groups and different interests.

APPRECIATION

I would like to express my deepest gratitude to the members of the Management Committee, Sub-Committees and staff for their contributions and unwavering support in making 2019 another successful and buoyant year!

YOUTH & FAMILY SUB-COMMITTEE



Reported by:
MDM SHARON HENG
Convenor

INTRODUCTION

While maintaining the usual popular classes, we started urban gardening since March 2019 and I am pleased to report the growing interest in our family-centric activities.

HIGHLIGHTS OF THE YEAR

12 kids aged between 5 to 9 years old attended our popular Sports & Leisure camp on 20 March 2019, where they learnt Speech & Drama, Kickboxing and Cello through fun and play. Our young members learnt how to articulate and build foundation for public speaking through the Little Shakespeare Appreciation Workshop held on 17 June 2019.

Amidst the raging interest in gardening, we initiated the Urban Gardening Interest Group. Starting with a gardening rack specially fabricated in March 2019, we followed up with levelling a small plot of land behind the Arrival Pavilion to use as a nursery. Our group experimented with various planting methods, held workshops and organised outings which received resounding success from members.

The Children's Ballet continued to be our most popular activity with the junior members while Kidz Club members enjoyed attractive discount on children's activities. Senior members revel in each other's companionship through our singing classes, brush painting lessons and calligraphy sessions. We also had an Acrylic Art module by renowned artist Ms Ameet Gill where beginners picked up tips to paint their very own masterpiece.





March Sports Camp 2019



Gardening Workshop



Little Shakespeare Appreciation Workshop

LOOKING AHEAD

The committee will continue to organise a variety of fun and holistic workshops aim at skills and creativity building as well as bonding. We will also look into enhancing the Kidz Club privileges and benefits.

APPRECIATION

I would like to express my heartfelt appreciation to the Management Committee, Lifestyle Committee, Youth & Family Sub-Committee and CSC staff for their support and contributions in 2019. I would also like to thank all members for their participation in making our activities a success.

LADIES SUB-COMMITTEE



Reported by:
MRS JENNY CHEW
Convenor

INTRODUCTION

2019 had been a great year due to strong support from our members in the activities. Parent & Child workshops were especially well received.

HIGHLIGHTS OF THE YEAR

Culinary workshops dominated the activities chart for year 2019. To celebrate the Chinese New Year festive season, a workshop on Kueh Bangkit and Pineapple Tarts was organised on 3 January 2019 and received good responses.

Workshops like the Japanese Cotton Cheese Cake and Old School Buttercream Cake also attracted a good number of participants. Members were happy with these hands-on workshops as they reaped more benefits from doing compared to just watching demonstration.

I also noticed that family bonding workshops are getting popular. Parent & Child workshops like the Cartoon Steamed Buns, Snowskin & Wife's Cake and the Christmas Log Cake were very popular among the members. I am heartened to see such good response for family bonding workshops as we work towards the Club's vision of providing family centric activities.



Pineapple Tarts and Kueh Bangkit Workshop



Cartoon Steamed Buns Workshop



Old School Buttercream Cake Workshop



Christmas Log Cake Workshop

LOOKING AHEAD

The Ladies Sub-Committee will strive to organise more varied and trendy activities in the near future to cater to members' needs. We welcome suggestions from members to inject new ideas in our planning and look forward to members supporting our activities to make the section a vibrant one in 2020.

APPRECIATION

I would like to thank the members of the Management Committee, Lifestyle Committee, Ladies Sub-Committee and Club members as well as CSC staff for their support in making 2019 a good year.

DANCE SUB-COMMITTEE



Reported by:
MR LIM MENG JUI
Convenor

INTRODUCTION

The Dance Section celebrated another vibrant year in 2019 with our popular themed dance parties and classes for adults and children.

HIGHLIGHTS OF THE YEAR

- Our themed dance parties were well received with 85 dancers on average. This year, we organised 2 afternoon tea dance parties; "Floral" and "Nyonya & Baba" as well as 3 night dance parties; "Lohei", "ASEAN costume" and "Chinese Oriental" during the public holidays and festive occasions to bring dancers together. 2 Line Dance parties led by Ms Belinda and Mr Philip Sobrielo respectively also received immense support.

- On Mondays and Fridays, we have Latin/Ballroom Dance classes conducted by Mr Peter Wong and on Wednesdays, we have Intermediate Line Dance class by Mr Alvin Low. All the classes have an average of 10 students.

- On Tuesdays and Sundays, new Line Dance instructor, Mr Philip Sobrielo came on board after Ms Belinda's retirement in August 2019. There is an average total of 45 students in his 3 classes. Our warmest gratitude to Ms Belinda for her comprehensive teachings and support over the years.

- On Thursdays, a new Contemporary Dance class for Beginners aged 7 to 9 commenced in October 2019 where the children learn through functional play.



Nyonya & Baba Tea Dance Party



Lohei Dance Party

LOOKING AHEAD

Line Dance Practice Night by Ms Belinda on the first Saturday of the month will discontinue after her retirement and the Social Dance Night on Saturdays will be reduced. The Dance Sub-Committee endeavours to attract more participants through networking.

APPRECIATION

I would like to express my heartfelt thanks to the Management Committee and Lifestyle Committee, administrative and support staff, dance instructors and dancers. My earnest appreciation goes out to my dedicated team of Dance Sub-Committee members and their spouses for their unwavering support. Last but not least, I extend my utmost gratitude to all our generous sponsors; Mr Patrick Ho, Malaysia Dairy Industries Pte Ltd, Freshening Industries Pte Ltd, Pilot Pen (S) Pte Ltd and Tai Sun (Lim Kee) Food Industries Pte Ltd.

EXERCISE & LEISURE SUB-COMMITTEE



Reported by:
MR RICHARD CHOO
Convenor

INTRODUCTION

The Exercise fraternity continued to see growth in 2019 as new activities were introduced, all thanks to the strong support from members.

HIGHLIGHTS OF THE YEAR

K-Pop X Fitness, Pole Dance and BodyArt Fitness classes were newly launched in 2019 and received good responses. K-Pop X Fitness proved to be very popular with the steady increase in participants within a short time.

The enrolment for Yoga, Pilates and Yang Style Taiji Quan continued to dominate the chart while Taiji Qigong, Body Band Balance, Total Body Conditioning and Piloxing remained steadfast in enrolment due to strong support from the members.



K-Pop X Fitness



Piloxing



Total Body Conditioning

LOOKING AHEAD

The Exercise Sub-Committee will strive to organise more new activities in the near future to promote healthy living and look forward to more members joining the activities which we have lined up for you.

APPRECIATION

I would like to thank the Management Committee, Lifestyle Committee, Exercise & Leisure Sub-Committee, Club members and CSC staff for their support and contributions in 2019.

SPORTS & GAMES COMMITTEE



INTRODUCTION

2019 was an event-filled year for Sports & Games, with each Section actively organising activities for their members and also participating in various tournaments. Strong focus was placed on enhancing our Sports Training Programmes with the aim of developing our various core sports into Centre of Excellence for the local athletes.

Reported by:
MR JOHN CHEW
Chairman

HIGHLIGHTS OF THE YEAR

I am pleased to report the following achievements from our various Sports and Games Sections:

1. **Swimming**
   Swim CSC had a great year in 2019, with the Club emerging as the overall Champion in the Junior Category at the 50th Singapore National Age Group Swimming Championships 2019. CSC swimmers also represented Singapore at the 43rd SEA Age Group Swimming Championships and added 3 Gold, 8 Silver and 3 Bronze medals to the nation's overall medal tally. Our Juniors ended the year on a high note by emerging overall 1st Runner-up at the 35th Junior Inter-Club Age Group Swimming Championships, bringing home 23 Gold, 9 Silver and 10 Bronze medals.

2. **Table Tennis**
   Our Table Tennis Section achieved great accomplishments in the numerous tournaments that they have participated in, most notably outperforming four other foreign teams to clinch the Champion placing at the annual tournament hosted by Royal Bangkok Sports Club. Locally, the Team achieved 4th to 7th placing across different divisions at the ATT Singapore National Table Tennis League held in July, a commendable result despite the tough competition pool consisting of highly skilled local and international players.

3. **Bowling**
   CSC Bowler Ong She Na was crowned Champion in the Masters Event (Ladies) at the Inter-Club Bowling Mixed League while Gerard Ng and Edward Teo placed 1st Runner-up in the Men's Masters and 2nd Runner-up in the Boys' Masters respectively.

4. **Tennis**
   The Ladies Team from Tennis did the Club proud to emerge 1st Runner-up at the Penang Sports Club Invitational Tennis Tournament 2019 while the Men's D Team was placed 1st Runner-up in the STA Inter-Club Doubles League 2019.

5. **Contract Bridge**
   Our Contract Bridge players emerged as the Champion pair at the CSC Contract Bridge Invitational Pairs which saw 36 participants from seven clubs taking part.

6. **Water Polo**
   Our Water Polo juniors brought home exciting news from the pool, with the Under-11 team clinching the Division 3 title at Singapore Water Polo Cup while the Under-13 team emerged as 1st Runner-up for Division 1 at both Singapore Water Polo National League and Singapore Water Polo Cup.

7. **Badminton**
   The Club's Badminton Team attained 2nd Runner-up and 4th Runner-up at the 6th PSC Inter-Club Badminton Tournament 2019 and SSC-JK Technology 14th Inter-Club Masters Badminton League 2019/2020 respectively.

8. **Golf**
   Golfer, Jackie Tan, came in 2nd Runner-up in Division D at the Social Clubs Annual Golf Championship participated by 9 clubs.

9. **Squash**
   Our Veteran 1 Team placed 4th at the National Squash League 2019.

10. **Billiards & Snooker**
    The Billiards & Snooker Team, CSC Lotus, emerged as 1st Runner-up in Division 1 of the National Snooker League 2018/2019 before going on to achieve the same placing in the Champions of Champions Cup 2018/2019.

11. Taekwondo

Taekwondo saw a 20% increase in intake to surpass 80 trainees. We also continued to maintain 100 percent passing rate at the Quarterly Supplementary Gradings.

12. Running

The Running section saw a surge in number of regular runners to 59 in 2019 with an average of 19 runners for its twice-monthly run.

CSC-SIA Sports Club Bilateral Games

CSC hosted the 22nd CSC-SIA Group Sports Club Bilateral Games on 24 September & 6 October 2019 where our Badminton, Billiards & Snooker, Bowling, Golf, Table Tennis, Tennis & Squash achieved a clean sweep across all sports to retain the Challenge Trophy. I am heartened by the display of camaraderie from both clubs despite the intense competition and look forward to meeting our SIAGSC peers at their home-ground in 2020.

Open House & Aquatic Festival

21 September saw the Club organising our Open House & Aquatic Festival where many of our Sports sections were involved in engaging our members and guests. Aside from the inauguration of the new Swimming logo that was accompanied by the mesmerizing performances from the Artistic Swimmers and real-life mermaids, sports such as Bowling and Golf offered complimentary lessons and putting sessions respectively for all to enjoy.

Honorary & Sports Members

It is also my great pleasure to share that our Sports Members for Badminton, Loh Kean Hean, Loh Kean Yew, Andy Kwek, Yeo Jia Min and Honorary Members Aloysius Yapp and Joseph Schooling, have all achieved podium finishes at the SEA Games 2019 in their respective events. Great job on doing Singapore proud!

President's Challenge 2019

Finally, I am pleased to report that through the combined efforts of Badminton, Bowling, Contract Bridge, Golf, Running, Squash and Table Tennis Sections, a total of $18,728.72 was raised for the President's Challenge 2019.







CSC-SIA Sports Club Bilateral Games

LOOKING AHEAD

Strong focus will continue to be placed on developing our core sports into Centre of Excellence with the aim of grooming young talents to represent Singapore in the competitive arena. We look forward to working closely with our stakeholders to provide high quality training programmes for all our trainees. Aside from our junior development programmes, the Sports & Games Committee will also strive to come up with more activities that can cater to both the young and old members of the Club.

APPRECIATION

I would like to express my gratitude towards the Management Committee for their support towards all Sports Sections in 2019. My utmost appreciation goes to all Sports & Games Sub-Committees for their contributions in organising activities and developing training programmes for their respective Sports Sections. Last but not least, I would like to applaud our athletes for their efforts in 2019 and hope they will continue to train hard in pursuit of sporting excellence.

SWIMMING SUB-COMMITTEE



Reported by:
MR CHIA T-JIAN
Convenor

INTRODUCTION

This year has seen some huge changes which have set the Club up on a sound footing for success in the future. Firstly, March 2019 saw the appointment of Head Coach, Dr Michael Peyrebrune and he has worked tirelessly to secure and train staff, stabilise the swimming structure and grow the Learn To Swim and Competitive numbers. The seamless and continued expertise at all levels will allow swimmers to maximise their swimming potential throughout the programme. Secondly, the appointment of Allison Gordon, Helmy Ali and Sharine Lim to administrate the programme has also been well received. Systems are being reviewed and streamlined in order for the Department to progress efficiently for the coming years.

HIGHLIGHTS OF THE YEAR

The 50th Singapore National Age Group (SNAG) took place between 13 to 15 March 2019 (Junior) and 18 to 22 March 2019 (Senior) at the OCBC Arena. CSC won the trophy for the top points score in the Junior event, around 950 points more than second placed Swimfast Aquatic. In the senior event, CSC was fourth in the points list, making a combined placing of second in Singapore. The Junior Championship saw CSC swimmers win 34 Gold, 33 Silver and 35 Bronze medals. At Senior level, the numbers were 8, 7 and 5 respectively. Lynette Some was awarded Most Valuable Swimmer at the Junior Meet.



50th Singapore National Age Group Swimming Championships 2019

Successful swimmers from the Senior event were selected to represent Singapore at the SEA Age Championships in Phnom Penh, Cambodia. CSC was represented by Randall Neo, Marcus Ong, Jaryl Yeo, Ritchie Soh, Bonnie Yeo, Melanie Chong, Lynette Some and Tan Shang-Eve. They won 3 Gold, 8 Silver and 3 Bronze medals helping Singapore to clinch 3rd on the medal table. Coach Zhi Cong travelled with the team as one of the coaches.

The National Championships were held at the end of June in the Singapore Aquatic Centre. Once again, there were some excellent swims including medals for Bonnie Yeo and Randall Neo. Randall's 100m Butterfly time of 56:73 was a National Junior Record and a faster time than one of the previous record holders, Joseph Schooling! Bonnie combined with Melanie Chong, Tan Shang-Eve and Marina Chan to win Silver in the girls 4 x 100m Medley Relay; a great achievement for 3 Junior girls in a senior event.

At the beginning of July, the highly anticipated 4th Super Junior Swimming invitational took place at the Club. 20 local and 14 International teams sent 700 swimmers to participate in this popular competition. Once more, CSC prevailed as the top team, almost 200 points ahead of Swimfast Aquatic. Most Valuable Swimmer (MVS) awards were made for each age group, male and female. Swimmers from 5 clubs won awards including Jayven Teo, Lawrence Lim and Ted Chan from the host club.



4th CSC Super Junior Swimming Invitational 2019

The Club was delighted to welcome the American Swimming Team to CSC for two sessions during July 2019. The Team included global superstars Katie Ledecky, Michael Andrews and Caleb Dressel, and both staff and swimmers were delighted with the outstanding facilities at CSC. Team USA has already provisionally booked CSC for 3 visits in July 2020 before the Olympic Games in Tokyo. During the year, 4 teams from Japan and the Dutch World Open Water team also enjoyed the facilities at the Club.

Other International events included the 10th ASEAN Schools games in Indonesia and The World University Games in Naples, Italy. Jaren Lam, Bonnie Yeo, Randall Neo, Tan Shang-Eve and Melanie Chong represented Singapore at the Schools event. They won 3 Silver and 5 Bronze medals between them, making a significant contribution to the country's total. Marina Chan represented Singapore Universities at the World University Games, swimming in four events.

In August 2019, we saw 10 swimmers represented the Club and Country at the Singapore leg of the FINA World Cup. A number of swimmers qualified for the finals; Marina Chan, Randall Neo, Melanie Chong and Bonnie Yeo. In addition, Marina Chan represented Singapore at the World Cup events in Kazan, Russia and Doha, Qatar, and Randall Neo travelled to Jinan in China with Coach Wang Tao. Despite his young age of 14, Randall acquainted himself well and qualified for one final at this Senior International Meet.

CSC finished a creditable second in both the Singapore Swimming Club 24th Midget Meet and the 35th Singapore Junior Inter-club (JIC) Meet held in September and November 2019 respectively. There were many fine performances at both competitions including Nigel Low and Jayven Teo winning MVS awards at the Midget Meet. At the JIC Meet, swimmers won 23 Gold, 9 Silver and 10 Bronze medals. Lawrence Lim broke Meet records, and combined with Liam Goh, Ethan Yeo, Tedd Chan, Tan Wen Jun, Benjamin Tan, Low Ka Wai, Kaevien Song and Kenneth Lim, broke several relay records.



FINA World Cup 2019



24th SSC Open Invitational Midget Meet 2019





3rd Swim CSC Annual Dinner

The Swimming Department held their 3rd Annual Dinner & Dance at CSC on 29 November 2019. The theme was 'Hawaiian Night' and was attended by over 150 swimmers, parents and staff. A professional MC, dance performances by swimmers, awards for swimmers and on-stage games made the event extremely enjoyable and fun for all those who attended.

In December, Randall Neo and Bonnie Yeo travelled with Head Coach, Dr Michael to the Queensland State Championships in Brisbane. An extremely positive trip resulted in several top 10 finishes for Bonnie and 2 Gold medals for Randall in the 100m and 200m Butterfly. This is seen as one of the top competitions in the world for junior swimmers, making the achievements even more impressive.

LOOKING AHEAD

The Department has expanded in size and consolidated better practices throughout this year. Next year, the appointment of a new coach, more streamlined administrative systems and a continued expansion of our consultant visitors to CSC will give swimmers more positive experiences to excite and enhance their swimming development.

APPRECIATION

I would like to express my deepest appreciation to the Management Committee, Swimming Sub-Committee members, parents and swimmers, and our sponsors for the Super Junior Swimming Invitational.

BADMINTON SUB-COMMITTEE



Reported by:
MR ALLAN KWEK
Convenor

INTRODUCTION

2019 had been a fulfilling year for Badminton as we further embarked on our quest to cultivate Badminton excellence in the Club through our Academy training programmes. I am pleased to note that the newly formed Sub-Committee has been able to work with the various stakeholders to achieve our aims.

HIGHLIGHTS OF THE YEAR

The end of 2019 saw the CSC – Babolat Badminton Academy surpassing 100 trainees for the first time since the start of our collaboration with the French brand. This milestone was achieved following a revamp of the Academy that was announced in August at the first Meet-the-Parents Session organised for all parents of existing and interested trainees. The restructuring saw Coach Johnathan Tang taking over the helm at the Academy as the Head Coach and working closely with the Administration to implement various changes to the Academy programme, such as introducing a skills checklist for the Beginners to assess their readiness for promotion to the Intermediate level.

I am also pleased to report the success of the 14th Chinese Swimming Club Age Group Badminton (Invitational) Tournament which was held from 9 to 15 September 2019. With effect from 2019, our tournament has been sanctioned as part of the Singapore Badminton Association (SBA) Tier 2 Age Group series. The 14th edition of the tournament saw nearly 700 local and overseas players vying for top honours at the week-long tournament.

Our Adult Team also had a fruitful year in 2019. Our players participated in the 6th PSC Inter-Club Badminton Tournament 2019 and SSC-JK Technology 14th Inter-Club Masters Badminton League 2019/2020, coming in 2nd Runner-up and 5th Runner-up respectively. Instead of flying to Bangkok this year, we hosted our esteemed guests from the Royal Bangkok Sports Club (RBSC) to a friendly game, followed by a barbeque dinner at our Alfresco Dining. We are glad to be able to reciprocate the warm hospitality to our players over the past years when we visited RBSC for the Chairman's Cup. The Section concluded our calendar with the CSC Badminton Team Challenge & President's Challenge Fundraising where we raised over $5,000 from entry fees and the charity auction.

I would also like to welcome the addition of four National Shuttlers, Loh Kean Yew, Loh Kean Hean, Andy Kwek and Yeo Jia Min, who have joined the Club as Sports Members. They have graced the Finals of our Age Group Tournament as special guests to spar and interact with our young players and we hope that having them onboard will help to inspire our junior players to strive for excellence.





14th Chinese Swimming Club Age Group Badminton (Invitational) Tournament

LOOKING AHEAD

The Sub-Committee, together with the Head Coach and the Administration, will continue to develop the Academy programme with the aim of positioning the Club as a Centre of Excellence for Badminton. We look forward to growing the profile of the Club in the local Badminton scene.

APPRECIATION

I would like to express my gratitude towards my Sub-Committee members for their efforts behind the successful year. The year would also not be possible without the support from various sponsors and partners, including Singapore Badminton Association, Sportsmatch Marketing Pte Ltd, JK Techonology Jack Cars, 89 Hotel, Ironman Cocowater and RehabZone. Lastly, I would like to extend my appreciation towards the Management Committee for their guidance and support in 2019. I would also like to thank our Section Members for their commitment to training and participating in tournaments for the Club.

BILLIARDS & SNOOKER SUB-COMMITTEE



Reported by:
MR MICHAEL HOON
Convenor

INTRODUCTION

It was a great year for the Billiards & Snooker Section as we achieved great results for the National Snooker League 2018/2019. Furthermore, the weekly Section training on Friday evenings allowed the current section members to bond closely as one big family.

HIGHLIGHTS OF THE YEAR

From December 2018 - April 2019, CSC Lotus took part in the National Snooker League 2018/2019 and was allocated to play against Clubs in Division 1. After five months of weekly trainings and competitions, the team emerged as 1st Runner-Up.

The team was then qualified for the Champion of Champions Cup 2018/2019 where they put up a strong fight in the finals and won 1st Runner-Up. The team went for a delectable victory dinner at Marriot Cafe Tangs Plaza Hotel to celebrate their achievements.



National Snooker League 2018/2019

The Section held their annual events - Chinese New Year "Lo Hei" and National Day Gatherings where Section members got together for some leisure games. The 6 Reds Snooker Invitational Tournament was held and our players managed to retain the Challenge Trophy against Changi Beach Club and Singapore Recreation Club.

In December, we held a friendly game with Singapore Cricket Club, Changi Beach Club and Singapore Recreation Club to help raise fund for the President's Challenge. We were happy to announce that a total of $1,510 was raised from the event.

Our Sports Member, Aloysius Yapp, competed in international competitions and represented Singapore for the SEA Games 2019 that was held in the Philippines. He did us proud and won 3rd placing in the APBU Asian Championships, Silver medal in the Men's 9-ball Doubles and Bronze medal in the 9-ball Pool Singles & 10-ball Pool Singles at SEA Games 2019.



SEA Games 2019 - Aloysius Yapp



National Day Gathering Cum 6 Red Snooker Invitation

LOOKING AHEAD

As our top priority, we will be searching and recruiting new young talented players to represent the Club. We wish to encourage more players to join us as section members and hopefully to get new team players to compete for the National Snooker League and bring glory to our Club.

APPRECIATION

I would like to thank the Sub-Committee and Section members for the endless support as well as our Patrons, Mr Patrick Ho, Mr Wee Hian Chuan and Mr Tay Tiang Guan for their generosity throughout the year.

BOWLING SUB-COMMITTEE



Reported by:
MS DOROTHY TAY
Convenor

INTRODUCTION

It had been a hectic 2019 for the Bowling Section, especially towards the end of the year with back to back events very weekend. But all the efforts and dedication put forth by the Sub-Committee paid off handsomely with excellent participation and exceptional achievement by our bowlers.

HIGHLIGHTS OF THE YEAR

The four clubs, Serangoon Gardens Country Club, Seletar Country Club, Singapore Swimming Club and our Club held a friendly competition and the game gave our social bowlers an opportunity to network. Each club took turn to organise a game and all participants reveled in the hospitality of the hosting clubs.

Five Bi-Monthly medals were held between January to September for members to qualify for the CSC Annual Bowling Championships on 13 October 2019. Congratulation to the winners!

Category	Champion	1st Runner-up	2nd Runner-up
Open	Elliot Tan	Gerard Ng	Jonah Goh
Classified	Gwen Goh	Sabrina Chia	Joan Tan

Bi-Monthly Medal



Our Club took part in the Adult & Youth Inter-Club Bowling Mixed League and won the Adult League Team High Game & High Series award. Ong She-Na took the Ladies Masters, High Game and High Series title while Gerard Ng attained 1st Runner-up in the Men's Masters. Edward Teo came in 1st in the Inter-Club Youth Day Challenge and was the Boy's Masters 2nd Runner-up. We also had a friendly competition with Tanglin Club where both clubs hosted matches over a period of 2 months and eventually our members brought further glory by emerging champion.

46 bowlers took the time and effort to dress up in their scariest or cutest outfit on 27 October 2019 and made the CSC Halloween Bowl a huge success. As part of the Club's initiative to raise funds for the President's Challenge, we organised the CSC Charity Bowl on 2 November 2019. The event was well attended by 48 participants and raised a total of $2,400 of donations.

Other great results for the year include:

Event	**Achievement**
51st Singapore International Open	Han Sah Lee – Women's Senior 4th Jay Cheong – Boys Under 15 Finals 3rd
National Inter Primary Championship	Andre Chew – 1st Individual and 2nd Doubles
Pesta Sukan Bowling	Gerard Ng – Men's Open 3rd Ong Shena – Women's Open 2nd Joseph Soong – Mixed Senior 2nd
U Bowling Battle of the Youth	Elliot Tan – Perfect Game, Singles Champion and Doubles Champion with Jonah Goh
50th Singapore Nationals	Elliot Tan – Men's Graded A Masters Final Champion



Inter-Club Bowling Mixed League Victory Dinner



CSC Halloween Bowl

LOOKING AHEAD

Section Members can look forward to more exciting events and try interesting lane oiling patterns with the world-renowned Kegel Lane Machine. We are also proud to secure the service of former National Coach Ms Clara Lau to helm our Club's Bowling Academy COE Programme for the next five years. I am positive that the SBF endorsed programme will groom Club and National representatives in years to come.

APPRECIATION

I am grateful for the support from our Management Committee, Sports & Games Committee and my fellow Sub-Committee members, who played a pivotal role in our success for 2019. I would also like to express my gratitude to the various sponsors and partners, including 12 Lanes Bowl, Alantac Industrial Services Pte Ltd, Asiatic Engineering, LegalWorks Law Corporation, Nachuraru, Sapphire Window, Sin Hin Chuan Kee and SRI Pte Ltd for their generous contributions.

CONTRACT BRIDGE SUB-COMMITTEE



Reported by:
MDM TAN KIM LIAN
Convenor

INTRODUCTION

2019 had been a busy yet rewarding year for the Section. A total of seven events including in-house games, inter-club tournaments and a charity game were organised throughout the year.

HIGHLIGHTS OF THE YEAR

We had the privilege to host the opening game of the Premier Bridge League on 3 March 2019. A yearly event in our event calendar, the league this year saw a total of seven participating clubs. Despite coming in 5th in the overall league, our members had a great time renewing their friendship with fellow Bridge enthusiasts from other clubs.

Another highlight of the year was the CSC Contract Bridge Invitational Pairs which we hosted on 4 August 2019 and attracted a total of 36 participants from seven clubs. I am delighted to share that our team emerged champion in the overall tournament.

Together with Keppel Club, Singapore Cricket Club and Singapore Recreation Club, the Quadrangular Game was jointly organised and CSC hosted the third game on 20 October 2019. After the final round held at Singapore Recreation Club on 24 November 2019, our talented players from Team A came in second! Congratulations on another great season!

A total of three in-house games were also organised for our members in 2019. These games provided a good opportunity for members to bond with one another out of their weekly sessions.

In order to generate interest for more members to take up Contract Bridge, two introduction courses were conducted in 2019 and we managed to recruit 16 new members. I am pleased to see them improving on the game day by day, and look forward to their participation in future events.

Last but not least, we managed to raise $1,396 in the President's Challenge Charity Game & Potluck Session held on 16 November 2019 through donations and auctions. It was a meaningful afternoon for all! Thank you to all attendees for your generosity.



Quadrangular Game 2019



President's Challenge Charity Game & Potluck Session

LOOKING AHEAD

As always, we welcome new members to join our big family. The Sub-Committee will continue to introduce Contract Bridge to members by organising new introduction courses in 2020. We also aim to organise more exciting games to promote the sport and strive for further improvement.

APPRECIATION

I would like to give thanks to my fellow Sub-Committee members for volunteering their time and service to the Section, and to all Section members for their continued support in 2019. Lastly, I would like to express my deepest appreciation to the Management Committee and Sports & Games Committee for their support in the Section events. I look forward to another exciting year ahead.

GOLF SUB-COMMITTEE



Reported by:
MR STEVEN TAN
Convenor

INTRODUCTION

The CSC Golf Section continues to expand on its range of activities to cater to the rising expectations of its golfing members. 2019 saw yet another 16 events successfully organised which included 8 Medal Games, 4 Overseas Golf Tours, the Patron's Cup, Annual Golf Championships, the Golf Section Night and our hilarious Christmas Bash. Our exclusive "CSC Handicap System", which allows for high handicap players a chance to win eventually, continued to be adjusted and reviewed for better camaraderie. Our trophies and awards were also improved and changed for variety and practicality.

HIGHLIGHTS OF THE YEAR

Our Golf Tours in 2019 included Khao Yai in Thailand, Hakone in Japan, Batam Island and Jakarta/Bogor in Indonesia. Some of our golf games were played locally at the Keppel Club, Orchid Country Club and Marina Bay GC. The golfers also frequently travelled to Johor to play at courses in Forest City GR, Ponderosa GCC, Starhill GCC, Palm Resort GCC and IOI Palm Villa GCC. The relatively lower cost to play in Johor enabled us to organise more games and the savings were used to provide more attractive lucky draw prizes. In Batam Island, we frequently visited popular courses in Palm Spring GCC, Southlinks GCC and Batam Hill GCC.

During our Medal Game in July, Mustaffa Lim had a Hole-In-One, winning the Golf Section Trophy and a 4D3N Trip to Sydney for himself and his 3 CSC flight mates, generously sponsored by Club President, Mr Edwin Lee. Congrats to Mustaffa! Our President had generously offered this 'Sydney-Trip-for-4' prize at every Par-3 Hole achieved at any CSC Golf event! I don't think any Club in Singapore can match this!

Our traditional Bilateral Games with the Singapore Swimming Club and SIA Group Sports Club were again well represented and the games were very competitive and fun. This year, we lost to SSC but won against SIA.

Our "Majors", so to speak, were the Patron's Cup at Starhill GCC won by Ken Khua on 23 April 2019 and the Annual Golf Championships at Orchid Country Club won by Tim Koh on 22 August 2019. Our Ladies Champion for the year was Kathy Foong at the AGC. Congrats to our Champions!

CSC not only suggested the new Social Clubs Annual Golf Championship (SCAG) format in 2018 but also continued to support this 9-Social Clubs event at Warren G&CC on 14 November 2019 with a team of 12 players. Our lady golfer, Jackie Tan, won 3rd Place in D Division.



3D2N Batam Trip Cum June Medal 2019



July Medal Cum Golf Section Night

LOOKING AHEAD

For 2020, we are more adventurous and have planned six golf trips within an 18-event Annual Calendar. Keeping in mind the idea of "Members' Interests Come First", we will continue to be innovative and welcome new ideas. Let's enjoy golf with CSC!

APPRECIATION

I thank all my Golf Sub-Committee members and Programme Executive, Michelle Lee, who have worked so hard behind the scenes. Lastly, my whole hearted appreciation and thanks to Club President, Mr Edwin Lee, Patron, Mr Gui Boon Sui and Sponsor, Mr Steven Chia, for the financial and moral support.

RUNNING SUB-COMMITTEE



INTRODUCTION

The Running Section was started in 2016 to encourage healthy lifestyle amongst members and had a slow start. However, with encouragement from the Club and through words of mouth, I am pleased to report a year of great achievement for the Section.

HIGHLIGHTS OF THE YEAR

We had a total of 22 runs for 2019 with three cancelled due to inclement weather and one replacement held. The average number of runners each session was 19 and the biggest group we had was a huge turnout of 29 members.

Reported by:
MR WU CHEE YIUN
Convenor

A total of 421 man run was achieved by 59 unique runners and I would like to specially mentioned Ng Seng Leong for attending every of the 22 runs! His wife, Sharon Heng had the most run for ladies at 20 sessions. The number of man run is 40% higher than that of 2018, despite reducing the incentive given from one F&B voucher for every two runs to one voucher for every four runs.

We had also specially designed a Club's running singlet that the member can redeem for clocking four runs. In total, the members had redeemed $680 worth of F&B Vouchers and 29 singlets as incentives for their participation.



Fun Run in October 2019



Fun Run in August 2019

LOOKING AHEAD

With our current base of runners enjoying the run and interval exercise curated by our Flex Gym instructors, we are looking to expand the group to include more competitive runners. I am also happy to inform that members can continue to enjoy incentives in the form of bowling games vouchers when they participate in the twice-monthly evening run on Fridays in 2020.



Fun Run in July 2019

APPRECIATION

I am grateful to the Management Committee and the Sports & Games Committee for their support in the incentives programme to build up our runners base. I would also like to express my appreciation to the Flex Gym instructors for leading the run. Last but not least, a big thank you to all the runners who joined us and I look forward to seeing you again in 2020!

SQUASH SUB-COMMITTEE



Reported by:
MR NG EIK PIN
Convenor

INTRODUCTION

The Squash Section has enjoyed another year of fulfilment and joy in 2019 with our National Squash League Veterans 1 Team clinching 4th position. The bond among the Squash players continues to strengthen during the League and regular Section trainings.

HIGHLIGHTS OF THE YEAR

For the National Squash League 2019, 3 teams consisting of Veterans 1, Grade D and Grade E competed intensively for six months. Our heartiest congratulations to our Veterans 1 Team for attaining 4th placing. A round of applause to all the Squash League players for their fighting spirit and dedication.

With the combined effort of the players and the Sub-Committee, $2,440 was raised during our 4th CSC Squash Invitational Handicap and President's Challenge Tournament on 31 August 2019. We were delighted to welcome many new enthusiastic participants with the youngest at the age of 10. Our warmest appreciation to all the generous donors.



4th CSC Squash Invitational Handicap & President's Challenge 2019

The Squash players from the National University of Singapore Society (NUSS) were invited for a friendly game at our home ground on 15 November 2019. A total of 16 players engaged in intense matches and had a memorable gathering.

Our youth members continue to hone their skills under the mentorship of Head Coach Anthony Chua and Coach Matthew from Zainal Abidin Elite Squash Academy and our Squash Section members remain active during the thrice a week Section trainings.



National Squash League 2019

LOOKING AHEAD

The Squash Sub-Committee wishes more members to come as a family and enjoy a game of Squash, as well as have more interaction between the young and the veterans. The National Squash League teams will continue to pursue better results in 2020.

APPRECIATION

I wish to express my utmost gratitude to the Management Committee, Sports and Games Committee, staff, Section members, Zainal Abidin Elite Squash Academy, coaches, parents and trainees. To my team of Sub-Committee members, I treasure your support and will always remain grateful for your commitment. Last but not least, my heartfelt appreciation to Mr Josef Ching of Ever Triumph Marketing & Resources Pte Ltd for his continuous generous sponsorship.



CSC-NUSS Squash Friendly Game 2019

TABLE TENNIS SUB-COMMITTEE



INTRODUCTION

2019 has been a fulfilling year with active participation in various local and international tournaments. The CSC-JTA Table Tennis training programme continues to attract participation from members and guests with their quality coaching.

HIGHLIGHTS OF THE YEAR

The year kicked off with the Annual In-House Tournament held over the weekends on 5 and 6 January 2019. This was the first time that the Club hosted Singles match for under 12 years besides the usual Singles and Doubles under the Open category.

Reported by:
MR ERIC FONG
Convenor

The Club hosted a friendly game with Singapore Swimming Club on 8 March 2019 for the first time after a long hiatus. It was an exciting match with the Club emerging the champion. Most importantly, friendships were forged and I look forward to more reciprocal matches in the future.

In June, our Table Tennis team clinched the 2nd Runner-up placing in the Toa Payoh East Novena/STTA Veteran Table Tennis competition. The team also went to Bangkok to pit against four other foreign players namely Royal Bangkok Sports Club (RBSC), Chulalongkorn University, Japan Association of Thailand and Thai Airlines in the annual tournament hosted by RBSC. Our players put up a tough fight and won the championship trophy!

A 4 Day Table Tennis Camp by former Olympic medallist-Li Jiawei was organised during the June school holiday. Response was very good and the kids enjoyed and benefitted from her coaching.

The Club participated in different divisions at the ATT Singapore National Table Tennis League held in July and achieved 4th to 7th placing in the overall results which was encouraging given the high caliber of the local and international players. The Club also clinched the 1st Runner-up and 2nd Runner-up in the STTA-PA Bicentennial Championship held on 31 August 2019 and the championship trophy in the Changi Simei Community Sports Club Table Tennis Tournament held on 9 September 2019.

The year ended with the President's Challenge Charity Tournament held on 1 December 2019 which raised a total of $1,650 for the beneficiaries.



Royal Bangkok Sports Club (RBSC) Invitational Table Tennis Tournament



ATT Singapore National Table Tennis League

LOOKING AHEAD

The Table Tennis Sub-Committee will strive to organise more in-house competitions and create opportunities for competitions for our youth trainees. We also like to encourage more female players to join the Table Tennis Section.

APPRECIATION

I would like to thank the Management Committee, Sports & Games Committee, Section members for their support and the Table Tennis Sub-Committee and our patrons, Mr Ken Chan and Mr Terry Tan for their contributions and hard work throughout the year.

TAEKWONDO SUB-COMMITTEE



Reported by:
MR TAY HEE ANN
Convenor

INTRODUCTION

2019 was a relatively quiet year for the Taekwondo Section. Nonetheless, our juniors have been training intensively every week in preparation for the upcoming competitions in 2020.

HIGHLIGHTS OF THE YEAR

The quarterly Supplementary Grading organised by CSC and Singapore Taekwondo Federation was well-attended by our trainees as well as members from other clubs, with an average of 150 participants each time. I am pleased to announce that we managed to maintain a 100% passing rate this year, thanks to the continuous efforts of our juniors.

On 21 July 2019, we organised the Annual Taekwondo Training Camp Cum In-House Tournament. A total of 45 juniors signed up for the camp and I am heartened to see an increase in the number of participants this year. Led by Coach Nordon, the juniors started their day with a group fun run at East Coast Park after a round of warm-up. Many showed enthusiasm while engaging in the activities despite the hot weather. It was heartwarming to see the older kids looking out for the younger ones as well. After a fulfilling lunch, a joint training session and in-house game was conducted and our juniors managed to pick up new techniques shared by the seniors through the sparring sessions. Next year, the Sub-Committee aims to organise another camp with more activities planned for the trainees.

I would also like to congratulate Randal Gay and Raelyn Yap for their outstanding achievements in the National School Games Taekwondo Championships 2019 (C Division). Well done!





Annual Taekwondo Training Camp Cum In-House Tournament 2019



National School Games Taekwondo Championships 2019

LOOKING AHEAD

In 2020, the Sub-Committee will organise more sparring sessions and exchange programmes for the juniors, and groom our senior players to take part in external competitions. Till date, we have a total of 85 trainees which include 31 Poom belt holders. We will also continue to focus on recruiting new trainees by offering free trial lessons to interested kids.

APPRECIATION

I would like to express my sincerest appreciation to Coach Nordon for his time and dedication in grooming our juniors, as well as parents who have rendered their support to the Taekwondo fraternity in one way or another. Lastly, I would like to thank the Management Committee and Sports & Games Committee for their unfailing support all these years which has contributed to the success of the Section.

TENNIS SUB-COMMITTEE



Reported by:
MR DAVID KHOE
Convenor

INTRODUCTION

The year was marked by numerous achievements by our players in several local and overseas tournaments. The TAG Junior Tennis Program also continued to see a steady increase in the number of trainees.

HIGHLIGHTS OF THE YEAR

On 17 and 18 August 2019, we organised the CSC Invitational Tennis Tournament 2019 and invited Ipoh Swimming Club, Kelab Darul Ehsan, Penang Sports Club and Royal Lake Club. More than 80 players and supporters participated in this annual event. Throughout the 2-day event, all six teams battled out in a round-robin format until the knockout stage. Our players displayed great sportsmanship on the courts and I am pleased to announce that CSC Team A won the Overall Champion in this tournament. Good job, team!

The Tennis Section was also actively forging bonds with one another and honing their skills through in-house tournaments such as the CSC Men's Singles & Doubles Open and CSC Men's Veterans Singles & Doubles.

Besides in-house games, our players also took the opportunity to participate in the Penang Sports Club Invitational Tennis Tournament 2019 held on 7 March 2019 in Penang, Malaysia. The 3-day annual competition featured Tennis clubs from all over South East Asia and Australia. Our Ladies team did exceptionally well to finish 1st Runner-up in the overall tournament. It was a meaningful trip to foster camaraderie among our players and network with Tennis players in the region.

We continued to participate in the annual inter-club leagues organised by the Singapore Tennis Association and I am delighted to share that our Men's D Team did the Club proud by emerging 1st Runner-up in the STA Inter-Club Doubles League 2019.



CSC Invitational Tennis Tournament 2019



CSC Tennis Men's Veteran Singles & Doubles Championship 2019

LOOKING AHEAD

In 2020, the Sub-Committee aims to organise more events for our members who have supported the Section for many years. We will also be actively looking for new players to join us and subsequently represent the Club in inter-club tournaments. The TAG Junior Tennis Program continued to see a steady increase in the number of trainees and we will work closely with TAG to improve the programme by offering more classes to cater to the high demand.

APPRECIATION

I would like show my deepest appreciation to fellow Sub-Committee members and Patron, Mr Koh Chee Hua for their efforts and dedication towards the Section in 2019. Special mention goes to the Management Committee as well as Sports & Games Committee for their unfailing support which contributed to the success of the Section throughout the year.

WATER POLO SUB-COMMITTEE



Reported by:
MR CHIA SHIH YUN
Convenor

INTRODUCTION

The Water Polo calendar was once again packed with events throughout the year. It was a fulfilling year as our junior teams managed to obtain multiple medals at the inter-club level, and gain valuable experience during their participation in friendly games and exchange programmes.

HIGHLIGHTS OF THE YEAR

Singapore Water Polo National League 2019
The league held in March 2019 saw CSC sending one team each for the Under-11 and 13 categories. The Under-13 team came in 2nd place (Division 1) and our coaches were heartened to see our boys demonstrate a good showing of attitude and energy during the games.

Pesta Sukan 2019 Water Polo Competition
Our teams put up amazing performances during the competition held on 27 and 28 July 2019. A total of four junior teams and one men's team were sent for the competition, and they achieved the following outstanding results: Bronze (Under-11), Gold (Under-13 & 15), Joint Silver (Men's Masters).



Pesta Sukan 2019 Water Polo Competition

Singapore Water Polo Cup 2019
The annual event was held between 7 and 15 September 2019 and I am pleased to see many of our players taking time out for this competition despite examinations and other commitments. The Under-11 team managed to clinch the Champion title in Division 3, while the Under-13 team obtained 1st Runner-up.



Singapore Water Polo Cup 2019

KRSA Junior Blast Water Polo Tournament 2019
Both the men's and junior teams travelled to Ipoh, Malaysia between 25 and 28 October 2019 to participate in the tournament hosted by Perak Waterpolo Club. It was a great opportunity for our players to play and socialise with the regional teams. The Under-13 team came in first in the overall tournament, while the Under-15 and Masters team obtained 1st Runner-Up.

Water Polo Friendly League 2019
Between June and November 2019, we also participated in the friendly league with seven other local clubs to promote healthy friendship among our players.

Congratulations to all participants in making the Club proud. Well done!

Another highlight of the year was the hosting of Guangzhou and Japan Water Polo teams at our premises. A couple of joint training sessions were conducted and our juniors were also given the opportunity to have a friendly game with the experienced players.



KRSA Junior Blast Water Polo Tournament 2019

LOOKING AHEAD

The Flippa Ball and Junior Water Polo programmes continue to see a steady increase in the number of trainees in 2019. The Sub-Committee will continue to recruit new trainees as well as focus on grooming our existing trainees to represent CSC in the age group and masters competitions. In view of the growing number of trainees, a new coach will be joining us in 2020. I look forward to another busy yet exciting year ahead.

APPRECIATION

I would like to extend my deepest appreciation to fellow Sub-Committee members, coaches and parents for their dedication and support towards the training programmes. Last but not least, I would like to thank the Management Committee and Sports & Games Committee for their support in the Water Polo Section throughout the years.



各委员会

理事会

本会会长
李涌泉先生

副会长
廖祥海先生 (统务)
柯俊贤先生 (财务)

队长
周金辉先生

副队长
李益发先生

理事
谢真发先生
邱丰盛先生
云大明先生
黎志伟先生
梁俊辉先生
吴祉云先生
吴炳坤先生
李彦辉先生
王荣康先生 (2019年6月卸任)
谢迪健先生
陈加兴先生
黄奕澍先生
伍佑宁先生 (增选会员)
施金成先生 (增选会员)

会员关系与营销

主席
黎志伟先生

副主席
李益发先生

委员
严聚兴先生
林克强先生
余信荣先生
伍佑宁先生

区域网络

主席
陈加兴先生

顾问
林汉光先生

委员
黄国良先生
Mustaffa Lim先生
云大明先生 (2019年7月就任)

产业

主席
吴祉云先生

副主席
施金成先生 (2019年7月就任)

顾问
邱丰盛先生

委员
林汉光先生
William Tay先生
朱明哲先生

招标

主席
吴炳坤先生

副主席
李彦辉先生

顾问
陈来春先生

委员
邱丰盛先生

纪律

主席
云大明先生

副主席
麦国荣先生

委员
周芝莉女士
谢锦才先生
叶金基先生
施金成先生
何成发先生
严聚兴先生
蔡惠原先生
李辰福先生
陈应强先生
汤顺辉先生
Mustaffa Lim先生
林克强先生
黎志伟先生
李文龙先生
许秀枝小姐
伍佑宁先生
张耀明先生
卢大山先生

人力资源

主席
梁俊辉先生

当然委员
柯俊贤先生

委员
郭誉禧先生
李俊雄先生
郭威汛先生

财务

主席
柯俊贤先生

副主席
Foo Choon Yeow先生

顾问
郭誉禧先生

委员
李成章先生
吴慧慧小姐
陈锦豹先生
黄志宏先生

餐饮

主席
邱丰盛先生

当然委员
廖祥海先生

副主席
施金成先生

委员
文传慧女士
柯添耀先生
朱明哲先生
Linda Truong女士
汤顺辉先生
何燕华女士
林仰新先生

时尚

主席
吴炳坤先生

当然委员
廖祥海先生

顾问
陈来春先生

妇女召集人
周黄莹女士

舞蹈召集人
林明裕先生

健体与休闲召集人
朱敏仄先生

青年与家庭召集人
王锦鸾女士

委员
黄奕澍先生

体育与运动

队长
周金辉先生

副队长
李益发先生

顾问
林汉光先生

羽毛球召集人
郭蕊肇先生

台球与史诺克召集人
云伟福先生

保龄球召集人
郑乐娣女士

定约桥牌召集人
Tan Kim Lian女士

高尔夫球召集人
陈加兴先生

壁球召集人
黄翼斌先生

游泳召集人
谢迪健先生

乒乓召集人
冯俊豪先生

跆拳道召集人
郑喜安先生

网球召集人
邱丰盛先生

水球召集人
谢世勇先生

跑步召集人
吴祉云先生

愿景2030

主席
谢真发先生

副主席
Foo Choon Yeow先生

顾问
柯俊贤先生

委员
李彦辉先生
吴祉云先生
梁俊辉先生
黎志伟先生
王荣康先生

审计

主席
云大明先生

副主席
李彦辉先生

委员
黄丽香女士
陈荣山先生
黄福裕先生

各小组委员会

健体与消闲

召集人
朱敏仄先生

委员
郑明洲先生
陈保发先生
黎行庄先生
唐峰今先生

舞蹈

召集人
林明裕先生

委员
王锦鸾女士
颜松荣先生
韦明强先生
李曼桢女士
黄金鑫先生

青年与家庭

召集人
王锦鸾女士

委员
陈廷豪先生
蔡祺顺先生
王锦美女士
黄美蓮女士

妇女

召集人
周黄莹女士

委员
蔡美丽女士
李曼桢女士
陈秀娴女士

游泳

召集人
谢迪健先生

赞助人
张青贵先生

副召集人
谢真发先生

顾问
李涌泉先生

队长
周金辉先生

副队长
李益发先生

委员
谢锦才先生
柯德民先生
许婷婷小姐
张质微小姐

羽毛球

召集人
郭蕊肇先生

顾问
蔡有财先生

委员
梁永杰先生
高啓量先生
王荣康先生
陈茂宽先生
符芳彬先生
邝庆彰先生

台球与史诺克

召集人
云伟福先生

顾问
廖祥海先生

委员
裘源兴先生
潘禹明先生
陈显顺先生
林其捷先生

保龄球

召集人
郑乐娣女士

委员
黄奕澍先生
吴倩雯小姐
鄧兆良先生
李文丰先生
Richard Chia先生
张哲玮先生

定约桥牌

召集人
Tan Kim Lian女士

顾问
叶迪杰先生

委员
陈仁铭先生
彭少伦先生
潭永强先生
谢智梁先生
邱萌炎女士

高尔夫球

召集人
陈加兴先生

赞助人
Gui Boon Sui先生

顾问
柯德民先生

委员
庄喜悌先生
陈楚娟女士
Mustaffa Lim先生
Eugene Lim先生
许秀枝女士
刘亞玉小姐

跑步

召集人
吴祉云先生

副召集人
朱明哲先生

壁球

召集人
黄翼斌先生

委员
胡志强先生
Honey Peck小姐
Sakhalkar Supriyakumar Shrikant先生

兵乓

召集人
冯俊豪先生

赞助人及顾问
曾鹏海先生（2019年5月至8月）

赞助人
陈贵和先生

委员
张顺国先生
庞道才先生
彭少伦先生
陈安如先生
林仰新先生
陈琛傑先生

跆拳道

召集人
郑喜安先生

当然委员
周金辉先生

委员
黄信良先生

网球

召集人
邱丰盛先生

赞助人
许志华先生

委员
许洋溢先生
许凯昇先生
黄进贤先生
Delage Amine先生

水球

召集人
谢世勇先生

顾问
刘锦荣先生

委员
林俊彪先生
林永顺先生
候佐汉先生
王格雄先生

名誉会长

陈英梁博士
黄祖耀博士

理事会

李涌泉先生
廖祥海先生
郭訾禧先生

审计

M/S RT LLP

理事会报告



汇报人：
李涌泉先生
会长

简介

2019对本会而言是另一困难重重的一年。本会面临了通货压力和劳动力短缺问题，使营运成本增加。

本人非常高兴地在此汇报，尽管面对这些挑战，本会仍能够在各个主要的收入来源取得不错的成绩（于本报告随后页面提到）。

年内重大事项

财政年截至于2019年12月31日，本会取得了$339万的税息折摊前盈利(EBITDA)。相较于2018年取得了9%增长，而此成绩也比$271万的预算EBITDA高出25%。在考虑到贬值、税务开支和债券投资的公允价值收入，本会在今年取得了$12.8万的总综合收入。

本会的餐饮场所因满竹咖啡屋新增的糕点厨房和户外用餐区收入来源而取得了3%的总收入增长。满竹咖啡屋的糕点厨房和户外用餐区获得会员们的好评，为满竹咖啡屋增加了销售额。位于迎宾楼的新咖啡屋的修建工程已在2019年的最后季度开始。本会非常高兴与会员们分享，您可期待在2020年2月后携带亲朋好友前来体验全新的用餐乐趣。





迎宾楼的新咖啡屋 - Mingle@Amber

在本会的主要活动进行会籍推销以及推出‘会员介绍会员’计划协助缓解会籍销售缓慢所带来的影响。本会共完成了157起第三方会籍转让交易，并赚取$74.7万的净收入。

CSC游泳队在2019年取得了佳绩。他们在第50届全国分龄游泳冠军赛中以34金、33银和35铜的成绩夺得儿童组别冠军。本会泳手也代表新加坡出战第43届东南亚分龄游泳冠军赛，赢得了3面金牌、8面银牌和3面铜牌。在第4届CSC超级青年游泳邀请赛2019上，700名来自本地和海外队伍的泳手参加了各个游泳项目，而本会的青年选手在此获得总冠军头衔。





第4届CSC超级青年游泳邀请赛2019




第4届CSC超级青年游泳邀请赛2019






第50届全国分龄游泳冠军赛

本人想恭喜在会际保龄球混合联赛上赢得大师赛（女子）的王丝娜。本人也想恭喜在男子大师赛和少男大师赛上分别获得亚军和季军的黄奕澍和张豪元。

本会将会继续提升本会核心运动的培训计划并着重于儿童发展和绩效。本会创办了保龄球精英培训学院，并邀请了前国家队教练Ms Clara Lau前来担任总教练一职。本会也计划为其他核兴运动开办精英培训中心。有了这些培训中心，希望本会能够吸引到更多拥有孩子的年轻会员加入本会，使本会的会员更加年轻化。

展望未来

眼看目前的全球新型冠状病毒疫情，本会预计2020年将充满挑战。正如2019年一样，通货压力外加上涨的人力成本将会影响本会的收入。为了度过此难关，本会将会在开支方面更加谨慎，并尽可能开拓新的收入来源。

愿景2030委员会已受托为本会进行策划，让本会能够迎合会员们未来的需求，同时达成本会的愿景，即在本会建立一个以家庭为中心的社区。愿景2030委员会在过去两年已与各个常务委员会紧密合作，并且实施了几项措施。本人非常高兴地收到会员们的正面反馈。

在会员和本会员工的支持下，本人有信心我们能一起克服本会即将面临的诸多挑战，并共同达成2030的愿景。

致谢

最后，本人想感谢所有会员们给予的支持，同时也要感谢诸位理事会成员、常务委员会成员以及小组委员会成员。他们的努力贡献让本会能够在此艰难时期维持财务可行性。

产业委员会



汇报人：
吴祉云先生
主席

简介

产业委员会在2019年忙碌于与各个常务委员会和本会管理层紧密合作，将本会转换成一个以家庭为中心的俱乐部。此举的目的在于迎合本会愿景2030的目标，同时鼓励更多会员携带家人前来享用本会的设施。因此，本委员会将阅读室转换为协作室，让会员能够在不受干扰的情况下进行讨论。影视厅也转换成了阅读室兼影视厅，在各个特定时段提供不同的使用用途。

位于迎宾楼大厅的Mingle@Amber咖啡屋在2019年第4季度末开始动工，并将在2020年的第一季度正式开幕。此全新概念的咖啡屋将为会员提供另一场所，让他们能够与彼此会面和谈天。除了精制咖啡，此咖啡屋也提供各种美味糕点、三文治和果汁。此咖啡屋每日从上午8时起开始营业，并将会满足会员们的早餐需求。

本委员会也同时继续大力支持本会的产业管理层以确保本会的设施能够以最节约成本和最有效的方式，同时在不影响本会设施的素质和标准情况进行维护，供会员使用。

年内重大事项

1) 针对本会现有设施和服务的修理和维修工作

本委员会在今年进行了下列修理、维修和改善工程：

a) 提升本会现有的音响系统
b) 改善鲤鱼池和按摩浴缸
c) 为城市园艺安装庭院格子
d) 在满竹咖啡屋烧烤区安装空气清洁系统
e) 更换迎宾楼空调系统
f) 更换迎宾楼的升压泵和压力容器
g) 针对嬉水池滑梯进行维修和重新粉刷
h) 因磨损而对下列配备进行修理与更换以改善操作效率：

- 体育中心和文娱中心更衣室的热水器
- 迎宾楼屋顶的防水功能
- 所有厕所和更衣室的设施
- 文娱中心游泳池的分道绳
- 泳池边的家具与配件





改善鲤鱼池和按摩浴缸



为城市园艺安装庭院格子



在满竹咖啡屋烧烤区安装空气清洁系统



针对嬉水池滑梯进行维修和重新粉刷

2) 签订合同 – 保安服务

考虑到从2019年1月1日进一步修正的渐进式薪金模式，以及为确保价格仍具竞争力，委员会邀请了几家公司给予报价，但是所收到的报价仍比目前的保安公司的价格较高。因此，本委员会与现有公司续约额外三年。新的合约将从2020年1月生效。

展望未来

本会将继续探索各种实际的措施来确保本会设施的维护、安全、保安和外观同时以成本有效的方式来管理。本委员会也在不断探讨如何为本会的体育与休闲设施进行提升和改善以满足会员们的需求。这也同时达成本会的愿景，使本会成为新加坡顶级的俱乐部。

致谢

产业委员会欲在此感谢理事会、常务委员会 、本会管理层和工作人员不断付出的努力，让本会能够取得一个成功的2019年。

会员关系与营销委员会



汇报人：
黎志伟先生
主席

简介

委员会在2019年仔细考虑了各种营销活动来推广本会的会籍，同时也在本会的各大活动推出特别促销计划来吸引公共签订本会的会籍配套。

年内重大事项

本人非常高兴地在此宣布，截止2019年12月31日，本会拥有8,068名普通会员、165名准会员、475名终生会员、48名定期会员以及1名企业会员。不包括配偶会员和青年会员在内，本会的主会员数量为8,708名。

在2019年，在有资格进行会员转换的青年会员中有56%转换为普通或准会员，比2018年所报告的51%来得高。这些会籍转换让本会的总会员人数增加了65名。本会在2018年中修改了本会的章程并推出了此诱人的会籍转换计划，使越来越多青年会员在年满21岁时将其会籍转换为正式会籍。

本会在2019年收到了199起会籍转让申请，而其中157起为第三方会籍转换，使本会获得了$747,000的净转让费。作为吸引更多潜在会员的营销策略之一，本会推出的会员介绍会员计划共吸引了现有会员介绍102名朋友加入本会。本会也继续奖励那些成功签订普通/准会籍的新会员，赠送他们价值$1,000的信用金额。

此外，本委员会在2019年尝试在在本会的各大活动（例如超级青年游泳邀请赛和CSC开放日暨水上活动节）举办独家会籍促销。这些平台有助于宣传本会的会籍，同时也协助本会成功吸引到20名普通会员和1名准会员。

年份	主会员数量
2015	8,910
2016	8,961
2017	8,803
2018	8,769
2019	8,708



超级青年游泳邀请赛所设的会员咨询站



CSC开放日暨水上活动节所设的会员咨询站

展望未来

会籍关系与营销委员会预计2020年将是个充满挑战的一年。委员会将会继续评估会籍促销的各种营销策略，同时鼓励现有会员透过会员介绍会员计划介绍朋友与同事加入本会。

委员会也非常高兴地再次分享，本会全新的网站将在2020年的第一季度推出。新的网站将会有更多资讯，同时也会较容易浏览。当网站完成第二阶段的开发后，会员可利用网站随时随地地查看和预订本会设施。

致谢

本人欲感谢委员会诸位成员以及本会员工在2019年付出努力和贡献。

区域网络委员会



汇报人：
陈加兴先生
主席

简介

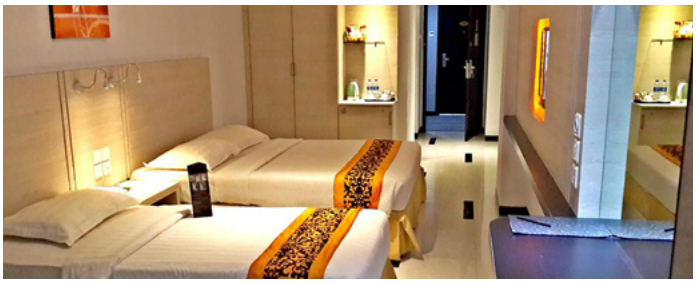
本委员会在2019年继续评估并与位于本地和区域内的各家俱乐部、酒店与度假村探索新的合作方案，为会员提供额外的社交与休闲设施，改善会员的福利和特权。截止2019年12月31日，本会会员已可前往区域内的20家互惠互利俱乐部、22家结盟俱乐部以及15家酒店和度假村。

年内重大事项

本委员会非常高兴地在此分享，相比2018年的144名，共有195名会员在2019年造访了本会的互惠互利和结盟俱乐部。本委员会也相信实际数字可能会更高，因为本委员会留意到某些会员自行前往这些俱乐部享用其社交设施或住宿。这对本委员会来说是个令人鼓舞的现象，因为本委员会推出各种倡议的目的是为了增加本会会籍的价值，让会员们不仅能够在本会享有特权，同时也能够在其他俱乐部享有特权。

随着越来越多新加坡人喜欢居家旅游，本委员会也在探讨与各家著名酒店和度假村建立合作关系。本委员会非常高兴地在此分享本委员会已与Holiday Inn Express Katong、Hotel Indigo和Village Hotel Katong建立合作关系，让会员们在本地度假或是招待外国宾客时能够享有特惠价格。

本会与各家高尔夫球俱乐部的结盟也进一步加强并额外增添了多几家俱乐部，让热爱高尔夫球的会员们能够受益。会员和其家人能够在这些座落于新加坡和邻近国家的结盟俱乐部享有特别优惠价格。



89 Hotel Batam Island, Indonesia



Village Hotel Katong, Singapore



Laguna Golf Bintan, Indonesia



Indah Puri Golf Resort, Batam

展望未来

2020年将会是有趣的一年。除了不断扩大俱乐部和酒店/度假村的区域网络以增加本会会籍的价值，本委员会也将会与生活时尚委员会紧密合作，为会员们举办休闲海外之旅，让会员们有机会前往这些酒店/度假村。休闲海外之旅将着重于各种以家庭为中心的活动，例如水上活动、沙滩活动、促进亲子关系的游戏、品尝当地美食和购物。本委员会也欢迎会员们提供各种建议和点子。

致谢

本人欲感谢区域网络委员会的诸位成员以及本会理事会所给予的支持和贡献。本会管理层与工作人员也在幕后努力做好安排工作，而接待处的员工也协助协调和帮助会员们解答疑问及协助他们进行预订。衷心感谢他们。

招标委员会



汇报人：
吴炳坤先生
主席

简介

招标委员会的宗旨在于促进和提升本会在为日常营运所需的货物与服务，资本开支/物品和项目签订合约时的透明度。招标委员会非常高兴地在此呈现本会在2019年进行的各项招标项目。

年内重大事项

迎宾楼Mingle@Amber咖啡屋修建工程

- 3家承包商受邀于2019年9月前来参加此招标活动。本会在2019年9月23日为这3家承包商举行实地视察，并与他们进行招标面试会。
- 在进行几轮面试，提议设计修改和价格协商后，本委员会最终将合约以$238,000的价格授予M/s Nam Foong I.D. Pte. Ltd.。本委员会是依据所收到的招标以及承包商的招标价格和以往业界记录和产业委员会的介绍来做出决定，而该决定也由理事会批准。







展望未来

本会将在明年更换吧三通的空调系统。理事会将会继续扮演其角色，确保本会招标过程中保持透明。

致谢

本人欲感谢理事会以及招标委员会成员和本会员工在过去一年来不断付出和给予支持。

审计委员会



汇报人：
云大明先生
主席

简介

审计委员会旨在协助理事会进行审计目标结果的详细评估。

年内重大事项

本会在2017年透过本会的审计委员会委任Mazars LLP为独立顾问来进行内部审计评估，以确保本会遵循有本会管理层所设定的内部控制和流程，同时提出改善整体内部控制环境的建议。Mazars LLP为此评估规划了一个3年计划。内部审计评估的第一年于2018年3月开始，并在2018年5月完成。内部审计报告也被呈交给本会管理层和审计委员会。

2019年为评估的第二年，而Mazars也已完成了评估。此内部评估报告也被呈交给本会管理层和审计委员会。

本会进一步了解评估结果，并已针对流程和控制实施修改。

展望未来

2020年为评估的最后一年。审计委员会将会与本会管理层紧密合作以确保本会的内部控制流程妥当实施且鼓励本会采纳最佳实践方法。

致谢

本人欲感谢理事会以及审计委员会成员和本会员工在2019年付出和给予支持。

人力资源委员会



汇报人：
梁俊辉先生
主席

简介

人力资源管理部不断地创新与营造一个适应力强的劳动力团队，并通过改善的管理流程持续高效表现。这强化了公司文化，而从中可感觉到员工们的专业态度、热情、团队合作精神以及勤于改善自我的表现。这使本会能够成功保留员工，而这对本会的表现以及服务标准极为关键。

人力数据

在2019年，本会的平均员工数量（包括兼职员工）为146名，而员工对比会员的比例为1: 105。2019年的总薪金成本比2018年高出5%，而这得归咎于新雇用的执行人员级别和经理级别员工的薪金要求较高，常年薪金增长以及某些工作岗位的职业道路发展。

在本会不断追求卓越服务标准以满足本会会员需求以及本会的长期愿景的过程中，员工是本会最重要的资产。与此同时，本会的员工也需要跟上不断改变的技能需求。

人力资源委员会因此集中于辅助本会的人力资源管理，协助本会员工通过持续学习和培训计划提升技能，跟上现今就业市场的步伐。

年内重大事项

作为整体员工培训倡议的一部分，本委员会通过统一需求分析，将学习课程种类从个人学习转变至目标组织学习。本委员会的学习与培训计划包括了适用于所有人的课程到适用于特定员工组群的课程，其中也包括了新员工。本会的核心员工在2019年参加了下列培训，协助他们提升绩效，让工作团队、本会和会员受益。

- √ 组织灵活性的成长思维
- √ 横向思维领导能力 : 创造与策划
- √ 休闲与服务业的危机管理
- √ 个人数据风险管理
- √ 法规遵循培训
- √ 科技认知培训



横向思维领导能力 : 创造与策划



休闲与服务业的危机管理



休闲与服务业的危机管理

此外，本会也多次为员工安排了定期的场外培训，让所有轮班的员工有机会参加培训。员工也出席了场外座谈会或研讨会，参加了以电脑作为平台的培训/网上培训，或独自参加了各种工作坊和课程以加强自己的工作能力及/或获取新知识与技能以便用在工作上，取得更好的工作表现与生产力。

2019年的另一关注领域为维护本会的效率。本委员会与本会的IT团队合作进行快速的转移，实施了无需伺服器的印刷来管理本会网络的文件打印，简化了文件打印管理。本会也逐渐不再使用价格昂贵的独立型印刷机。这代表着本会仅有在需要时才进行印刷，使得本会的印刷成本降低，提升了营运效率，同时也保障印刷文件的安全性和机密性。

在2019年的EXSA大奖上，下列员工取得一个杰出明星奖、三个明星奖、一个金奖状和十三个银奖状，展现了杰出的服务态度。

杰出明星奖：

庄志钦	餐饮供应部，满竹咖啡屋

明星奖:

张健富	餐饮供应部，满竹咖啡屋
吴有财	餐饮供应部，满竹咖啡屋
王秀环	财务部，喜运堂

金奖状:

陈依玲	餐饮供应部，吧三通

银奖状:

林蓮帝	会籍关系与行销部
王素莲	会籍关系与行销部
吴德发	餐饮供应部，吧三通
张春果	餐饮供应部，吧三通
吴斯凡	餐饮供应部，吧三通
郑秀卿	餐饮供应部，满竹咖啡屋
趙鸿家	餐饮供应部，满竹咖啡屋
钱恒福	餐饮供应部，满竹咖啡屋
刘利洸	餐饮供应部，满竹咖啡屋
许智豪	餐饮供应部，满竹咖啡屋
苏静娴	餐饮供应部，满竹咖啡屋
吴仁胜	餐饮供应部，满竹咖啡屋
谢隆庆	产业部



总经理，吴必端先生 (中) 与获奖者 (从左到右):
吴有财，庄志钦，王秀环，张健富

本会真心感谢这些宝贵员工，在为会员提供优质服务的过程中不遗余力。

展望未来

迅速评估本会的愿景后可发现保留与培养领导者应为重中之重，以便能够让本会管理层做好最佳的准备来应对瞬息万变的未来。本会因此将会在各个阶层培养领袖，创造领导文化以推动取得长期增长与成功的策略。这将需要符合各个项目的技能与专业知识。新的劳工世界将因劳动力市场持续紧缩、雇主公积金缴交率提升以及外籍劳工法令进一步加强和抚养比例上限降低而带来诸多挑战。因此，人力资源委员会将会继续支持本会管理层，以确保此管理方式具竞争性，且有效于保留本会宝贵的员工。本会也将继续探索如何使用科技来建立稳固的组织核心，来确保本会的长期发展。

致谢

本人想感谢理事会，诸位委员会成员以及本会管理层在2019年支持各项人力资源活动和计划。本委员会欲在此向会员们保证，本会员工将会继续以团队形式合作，协助本会持续发展并成功成为一家顶级俱乐部。

财政委员会



汇报人：
柯俊贤先生
主席

简介

本会在2019年需要采纳**FRS 116 *Leases***来取代之前的**FRS 17 *Leases***及**INT FRS 104 *Determining whether an Arrangement contains a Lease***。在采纳**FRS 116 *Leases***后，本会现有的器材和机器的租赁合同将被重新分类为‘附有使用权的融资租赁’资产，而这些资产也被列入非流动资产列单内且其租赁负债也被加入‘借款’部。本会现有的器材和机器的租赁合同之前为营运租赁合同。由于新采纳的标准需要本会进行追溯性调整，而需追溯至2018财政年度（需要安留存收益调整），因此并未重申比较性信息。

财政年截至于2019年12月31日，本会的税息折摊前盈利(EBITDA)为$339万。这比去年高出9%，且比预期的$271万 EBITDA高出25%。将贬值与税务开支计算在内，本会汇报$9.75万的赤字。但当本会把贬值、税务开支和债券投资的公允价值收入一同计算，本会在今年财政年度取得了$12.8万的总综合收入。

下列为本会在2019财政年度的各项表现亮点:

1. 会籍费用

- 会费:
  本会从会费收取的总收入从$747万增加了$5千。这是由于在这财政年间有更多的家庭与少年加入本会会籍。总体增加是因为本会章程有所修改，因而鼓励会员将普通会籍提升为家庭会籍。

- 入会费与会籍转让费:
  本会从入会费/会籍转让费收取的总收入为$30.1万。相较于2018财政年度的$22.1万多了$8.0万，或36%。

- 转让费:
  2019财政年度共有157起会籍转让交易。这比去年的交易数量少了7起，因此转让费收入也减少了$4.2万。为了招揽更多新会员加入本会，本会为‘会员介绍会员’计划提供了额外10%或$1.7万的消费信贷作为奖励。

2. 利息收入

本会积极地将可用资金投资于定期存款和债券中。本会在2019财政年度取得的总利息收入从$37.1万增加至$45.9万，增长了23.8%。债券利息增加了$2.2万至$27万或9%。定期存款利息相比2018财政年度的$18.8万增加了53%或$6.5万。这是因为本会正集中于准备流动资金及减少长期投资，为土地租赁协商事项做好准备。本会也积极评估本会的库存现有需求，并将更多资金放入定期存款以便提升其资金的生产力。截止2019年12月31日，定期存款总额为$1,310万而债券投资总额为$1,030万。尽管利息普遍下降，但是债款价格的上涨使得债券投资组合的价值增长1%。

3. 生活时尚与Flex

生活时尚与Flex的盈余从$11.5万增加至$16.6万，涨幅为45%。这是因为健身中心器材的租赁被重新归类为‘有使用权’资产。因此，租赁成本被拨回，导致盈余达到$2.8万。比较性信息并未被重申。

4. 餐饮营运

相较于2018财政年度，餐饮销售额增加了$13.4万或3%。这是因为满竹咖啡屋新增的糕点厨房和户外用餐区。因为劳动力市场紧缩，外加新餐饮场所Mingle@Amber需要额外员工，满竹咖啡屋的劳动力成本增加了$12.9万。此外，Mingle@Amber在2020年2月开幕也为餐饮营运带来额外的开办费用。不过，户外用餐区提供的额外座位为满竹咖啡屋带来较高的销售额，抵消了较高营运成本的一部分。这让满竹咖啡屋在年底的净赤字达$19.6万，仅增加了$7,600或4%。

吧三通的净赤字从2018财政年度的$17.2万增加$5,000或3%，达$17.7万。尽管吧三通在2019财政年度取得的销售额比2018财政年度低，但是本会推出的成本控制措施协助吧三通维持与去年相同的成绩。本会在营运成本方面从$78.8万减少至$77万，共取得了$1.8万或2%的节省。


户外用餐区


糕点厨房

5. 体育与运动

体育与运动营运的净赤字从2018财政年度的$9,000增加至2019财政年度的$2.9万。这主要是因为2019财政年度填补职位空缺所引起的劳动力成本。

相较于2018年所取得的$8.3万净盈余，游泳小组在2019年取得了$9.6万的净盈余。这较好的表现需归功于总收入的增加。总收入从$133万增加至$139万，而增幅达5%。

6. 老虎机

尽管经济低迷且老虎机相关的条例自2017年开始更严格，本会的老虎机营运取得了$96.4万的净盈余，比去年高出$30.4万。这是因为本会不断改善老虎机，同时也推出了各种新老虎机游戏来吸引玩家。这协助抵消了老虎机数量减少所带来的影响。本地有关当局（博彩监管局）限制了老虎机数量，因此本会的老虎机数量从35台减少至25台。尽管如此，本会的老虎机营运将会继续面临各种挑战。

7. 行政营运开支

行政营运开支从$423万增加至$427万，小幅增长了$4万或1%。本会在银行收费方面节省了31%或$6万，协助减少了行政开支的一部分。相较于$461万的预算开支，行政营运开支比其低了$34.2万或7%。

8. 本会会所开支

本会会所开支为$356万，比预算的低$2.9万或1%。然而，此开支却因比2018财政年度更高的公共事业成本，导致此开支比2018财政年度高出$11.5万或3.3%。三座设施的总公共事业开支为$102万，比预算开支高出$5.9万。

展望未来

有鉴于新型冠状病毒，本会将会在2020年面对财务方面的挑战。本会在加强清洗和消毒及其他预防措施，因此预计成本将会提高。收入也将会因会员减少参加活动而受到影响。

不过本会将会继续保持警惕，并谨慎管理财务。本会拥有足够的现金储备和现金流来应对此次危机。

尽管如此，本会将会集中于成本控制，并检讨能够改善收入的各方面以及增添额外的收入来源。

致谢

本人想感谢理事会成员和财务委员会成员以及本会员工在此任期给予宝贵的支持和贡献。

餐饮供应委员会



汇报人：
邱丰盛先生
主席

简介

2019对餐饮供应部来说是个富有成效的一年。尽管面临不断增长的劳动力成本高达到超过10万元，但是餐饮供应部今年取得的成绩仅比去年稍微逊色。这都得归功于科技投资所带来得生产力增长，以及在吧三通和满竹咖啡屋实施的各种节省成本措施。新增的糕点厨房、餐饮零售和活动餐饮供应服务也为餐饮供应部带来额外收入。

年内重大事项

满竹咖啡屋的顾客量比往年来得高，使得总收入增加3%达$434万。整体营运赤字相比2018年的$14.8万，增加至$15.1万。

满竹咖啡屋和吧三通保持了高卫生标准，连续第8年获得由国家环境局颁发的”A”级卫生标准。此成绩证实了本会员工非常努力地维持本会餐饮场所的卫生标准。

满竹咖啡屋

满竹咖啡屋的销售额增长了6%。新增的户外用餐体验也为满竹咖啡屋带来额外$3万元的活动收入。各种新增的餐饮选项，如下午茶、烧烤之夜、餐饮零售和新增器材例如Techmectics清洁机器人、全自动柳橙汁机以及咖啡影印机让满竹咖啡屋能够在不增加额外员工和影响服务素质的情况下应付增加的顾客量。

由于劳动力成本与相关税务的增加，满竹咖啡屋的营运赤字在2019年第一至第四季度之间增加了9%。



Techmectics清洁机器人



全自动柳橙汁机

吧三通

吧三通的销售额相比2018年的$108万减少了4%达$104万。虽然现场乐队表演的次数从5个晚上减少至3个晚上，但由于乐队表演和员工加班费方面有所节省，因此吧三通取得较高的盈亏底线。餐饮供应部同时也增加了含酒精饮料促销并引入更多种威士忌以便让会员们能够有更多种选择。



吧三通



意大利美酒配对晚宴



Torres 美酒搭配晚宴





池畔户外电影播放活动时的餐饮摊位





啤酒节2019

展望未来

展望2020年，餐饮供应部预计劳动力成本压力将继续增加，而原材料和饮料成本也将上涨。然而，本部将会提升POS系统，创建点菜应用程序，同时增设更多无线付款机，以增加顾客流动率让收入有所增加，同时也能够缩短会员们的等候时间。本部将会继续推出特别促销，吸引会员们在本会的餐饮场所举办活动。

此外，本部也非常高兴地在此与诸位分享，位于迎宾楼的Mingle@Amber的工程已在2019年的最后一个季度开始施工。此新设的咖啡屋预计将在2020年2月份开始营业。会员可向往在舒适的环境中与亲朋好友一同品尝咖啡或茶以及各种美味的蛋糕和糕点。

餐饮供应委员会在过去几年来不断地以合理的价格提供种类繁多的美食。本部将会接受新的挑战，即为会员们提供独特与高品质的用餐体验选项。本部希望会员们能够给予反馈，让本部能够继续为您提供更好的服务。

致谢

本人想借此机会感谢所有会员，理事会，餐饮供应委员会成员，本会管理层和全体员工在2019年给予的支持，贡献和努力。委员会将会继续着重于为会员们提供优质服务以及价廉物美的用餐体验。

愿景2030委员会



汇报人：
谢真发先生
主席

简介

愿景2030委员会在2019年通过各项战略计划进行空间转换并将空间使用增加至最大限度，继续努力将本会转化为一个以家庭为中心的俱乐部。同时，该委员会也推出了特别设计的课程和老少咸宜的活动来吸引会员和其家人，让他们能够在本会度过优质时光。

年内重大事项

整体转变对本会是个冗长的过程。除了需要仔细研究本会空间的使用可行性，同时也需要了解会员不断改变的生活方式和需求。本委员会非常高兴地在此提到，本委员会实施的某些措施获得了会员们的正面好评。这些好评鼓舞人心，并显示了本委员会正以正确的方向带领本会往前迈进。本委员会在2019年仔细考虑了几项方案，并在理事会的支持下与各个常务委员会共同执行。

会籍

2018年6月实行的本会章程修改将会籍条例以家庭为中心进行调整，而本委员会在2019年继续看到了此修改所带来的正面反馈。相较于2018年，青年会籍注册人数增加了25%。青年会籍转换方面，共有65名青年会员在年满21岁时将其会籍转换为正式会员。这些成绩令人感到鼓舞，因为本会的会员结构逐渐年轻化，使本会更加朝气蓬勃。

设施

委员会不断探索如何使用可用空间来迎合会员的爱好和兴趣。在产业委员会的支持下，本委员会将迎宾楼的一小段土地转变为城市园艺土地，让有兴趣进行园艺种植的会员使用。

在开辟了此空间后，本会也成立了城市园艺兴趣小组。该兴趣小组也开始种植了各种药草、香料和果树，例如罗勒、薄荷和莳萝等药草以及辣椒、酸橙和咖喱叶等香料。本会的厨师可在烹饪时使用到自家花园所种植的新鲜农作物。此倡议也响应了国家的可持续性生活活动。

本委员会与餐饮供应委员会和产业委员会紧密合作来进行可行性研究，看是否能够将迎宾楼的宁静大堂转变成充满生气且令人兴奋的咖啡屋。在理事会的支持下，咖啡屋工程在2019年的最后季度开始施工。本委员会非常高兴地汇报，Mingle@Amber已在2020年2月开幕，并拥有专业的咖啡师和糕点师傅为会员提供精致咖啡和各种糕点与点心。自开幕以来，Mingle@Amber的生意红火。本委员会希望会员和其亲朋好友继续在此新设的餐饮场所享用咖啡美食，与彼此谈天说地。


城市园艺


Mingle@Amber

除了探讨本会的实际基础设施，本委员会也与会籍关系和营销委员会一同检讨本会的网站。本会的网站是个让本会能够联系会员和公众的重要沟通平台。理事会支持了全面的修改，让本会能够跟上最新的科技，改善用户体验以及加强本会的品牌建设。网站修改工程于2019年的第三季度开始，而新网站预计将在2020年3月推出。会员可期待看到全新的网站和更好的游览系统来了解本会公布的最新消息和促销。本会网站将在第二发展阶段与本会的新科技系统同步，让会员能够登陆网站，随时随地预订本会的设施和报名参加活动。

本会活动

为了在本会建立一个以家庭为中心的社区，本委员会将会集中于举办更多主题活动，吸引本会的年轻和年老会员。

本委员会也非常高兴地在此分享本会于2019年9月21日举办的CSC开放日暨水上活动节取得了巨大的成功，吸引了接近1,000名会员和公众出席了此活动。本会借此机会展示了本会的游泳培训计划，同时本会的游泳总教练也分享了有关本会游泳培训计划的架构和训练方法。儿童们也有机会参加一系列有趣的水上活动和手工工艺工作坊。各个体育小组也参加了此活动，借此机会分享他们的培训计划。许多会员非常开心能够看到新加坡游泳协会的花式游泳团队以及新加坡首位美人鱼和她的朋友所带来的表演。

本会在首次户外电影播放后获得了许多正面反馈及热烈反应，因此本会便在2019年3月22日、5月31日和9月21日举行了多三场户外电影播放。本委员会非常高兴看到会员和其孩子在本会参加这些活动，并享乐其中。此外，本会也举办了数个节日活动，例如春节庆祝会、中秋节庆祝会和圣诞节亮灯仪式，让会员和其家人能够在本会共同庆祝。

本会将在2020年举办更多以家庭为中心的活动，并希望看到会员和其亲朋好友前来踊跃参与。



开放日暨水上活动节2019



池畔户外电影播放活动

邀请

愿景2030委员会希望能够听到会员对本会未来规划的想法，同时也欲邀请诸会员针对您想本会在未来十年做出的改变贡献点子。请将您的点子发送给总经理办公室。本会将会认真考虑和研究所有及任何提交的点子/提案。最好的日子还在后头。

致谢

本人欲感谢理事会、各个常务委员会以及诸位委员会成员、本会管理层和员工在2019年给予强力支持。

纪律委员会



汇报人：
云大明先生
主席

简介

在第104届常年会员大会上，20名有投选权力的会员获选组成纪律委员会，而该纪律委员会与理事会为两个不同的单独个体。

纪律委员会在保护本会利益方面扮演着重要角色，因为该委员会需处理有关本会会员、其家人和来宾在本会所作所为的相关事项。

纪律委员会在2019年处理了三起违纪案例。

案例 1 – 2019年3月3日

案例简介
一名会员因在喜运堂口头谩骂和威胁本会的一名职员而遭到投诉。

纪律委员会的裁决
经一番深思后，纪律委员会认为投诉有效且该会员的行为不可宽恕。鉴于该会员过去拥有两个行为不当的纪录，纪律委员会决定暂停该会员的会籍24个月。

案例2 – 2019年6月6日和6月23日

案例简介

一名会员因在吧三通的Canto Room向原告口出恶言而遭原告投诉。

纪律委员会的裁决
经一番深思后，纪律委员会认为因缺乏确凿的证据，该投诉将无效。

然而，纪律委员会认为该会员不应该自作主张，大声嚷嚷地赶走另一名会员。他应该将此事交由本会员工或管理层处理。

纪律委员会向此会员发送一张警告信，提醒他在使用本会设施时需遵守礼仪，同时也要提醒他Canto Room仅供唱歌用途。

案例 3 – 2019年6月6日和6月23日

案例简介
一名会员因在吧三通的Canto Room吵闹而遭另一名会员投诉。

纪律委员会的裁决
经一番深思后，纪律委员会发现到该会员并没有为她的来宾办理登记手续。纪律委员会因此向此会员发出警告信，提醒她有关吧三通的附则条文，即会员的来宾需办理登记手续。

致谢

本人想在此真诚感谢纪律委员会的各位成员以及本会管理层和员工在今年抽出了许多宝贵的时间协助本委员会。

生活时尚委员会



汇报人：
吴炳坤先生
主席

简介

2019年是个非凡的一年。本委员会在2019年举办了许多以家庭为中心且老少咸宜的活动。

年内重大事项

于2019年2月16日举办的常年春节庆祝会吸引了许多会员出席并取得了巨大的成功。会员们与其来宾观赏了舞龙舞狮表演、鲤鱼舞蹈以及耍大旗表演。大家也非常积极地与踩高跷表演者、金猪吉祥物以及财神爷合照。于2019年6月29日举办的榴莲派对吸引了许多榴莲爱好者。他们除了品尝质感浓郁的猫山王榴莲，还品尝了各种热带水果以及椰子水。大家均借此机会与彼此增进感情。

本会今年于2019年9月21日举办的开放日暨水上活动节大受欢迎，并吸引了1,000名会员和公众出席。活动亮点为全新的CSC游泳队徽标揭幕仪式，新加坡游泳协会的花式游泳队表演和新加坡首位美人鱼Syrena的精彩表演。出席者参加了各项陆地和水上活动，包括水上擂台赛、名轮船、充气城堡、脸部绘画、手工艺术工作坊、保龄球课程、高尔夫球推杆以及本会的游泳培训计划展示。活动当晚，本会也举办了户外泳池电影播放。本委员会也在3月和6月假期前举办了两场户外电影播放与各种活动让会员能够参与。活动包括了猜电影活动和放风筝活动。



春节庆祝会2019

会员们携带了亲朋好友参加了2019年9月6日举办的中秋节庆祝活动。他们一同观赏武术表演，品尝月饼，进行手工制作，还参加了和果子制作工作坊及游览迷你茶叶市场。本委员会在2019年11月29日举办的圣诞节亮灯仪式上邀请了来自南洋理工学院的Harmonica and Voice合唱团，在精心装饰的圣诞树前演唱悦耳的音乐，为本会增添了些许的圣诞节气氛。



开放日暨水上活动节2019

运动与休闲小组委员会、妇女小组委员会、舞蹈小组委员会以及青年与家庭小组委员会等4个小组委员会所举办的活动大受欢迎。新增的运动课程例如钢管舞、BodyArt健身操以及韩国流行歌曲健身操深受会员们的欢迎。会员们也积极参加各项烹饪课程，尤其是亲子烹饪工作坊。主题派对和排舞派对继续获得好评而且会员们仍继续积极参加各项舞蹈课程。适合年龄7岁至9岁的现代舞蹈入门班将能够培养孩子们对舞蹈的兴趣，吸引他们参加本会的各项舞蹈活动。

由青年与家庭小组委员会在2019年3月20日举办的体育与休闲营吸引了12名年龄介于5至9岁的儿童参加。他们在此活动中透过有趣的方式参加演讲与戏剧课程、自由搏击课程，同时学习如何演奏大提琴。年轻的会员们过后透过于6月17日举办的莎士比亚鉴赏工作坊学习如何清楚表达，并建立了公共演讲的基础。



中秋节庆祝会

青年与家庭小组委员会随后还开始了城市园艺兴趣小组。他们在3月份时先以特别订制的园艺架子进行种植，过后再铲平了迎宾楼后方的小地块以将此作为苗圃。此兴趣小组尝试了各种栽种方法，举办了工作坊并举办了各种郊游活动，让诸位会员们深感兴趣。儿童芭蕾舞课程仍深受儿童会员们的喜爱，而年长的会员们则在歌唱班、水墨画课程和书法班上与彼此增进友谊。本委员会也有幸邀请到知名艺术家Ms Ameet Gill前来举办一堂亚克力艺术课程，让初学者有机会学习各种技巧来完成自己的画作。

展望未来

为响应愿景2030，所有小组委员会将会继续举办以家庭为中心的活动，并推出各种新活动来吸引各年龄层且拥有不同爱好的会员。

致谢

本人欲在此真诚感谢理事会成员、各个小组委员会成员以及本会员工给予的贡献和支持，让本委员会能够再2019年取得另一成功且活跃的一年！

青年与家庭小组委员会



汇报人：
王锦鸾女士
召集人

简介

在继续举办深受欢迎课程的同时，本委员会也在2019年3月开始了城市园艺小组，而本人非常高兴地在此分享本委员会举办的各种以家庭为中心的活动开始吸引许多会员参加。

年内重大事项

12名年龄介于5至9岁的儿童于2019年3月20日参加了大受欢迎的体育休闲营，并在学习营中透过有趣的方式参加演讲与戏剧课程，搏击课程和大提琴课程。年轻的学员们参加了于2019年6月17日举行的少年莎士比亚工作坊，学习如何清晰表达，同时建立公共演讲的基础。

园艺热潮逐渐兴起，因此本委员会也开始了自己的城市园艺兴趣小组。该兴趣小组在2019年3月特别定制了一个园艺栽种架子，并随后铲平了迎宾楼后方的一块土地作为苗圃使用。该小组尝试了各种栽种方法，并举办了工作坊和交友活动，大获会员好评。

儿童芭蕾舞课程仍然是本会儿童会员最喜欢参加的活动，而儿童俱乐部会员在参加儿童活动时也可享有特别折扣。乐龄会员则通过参加了歌唱班、毛笔画课程和书法课程结交好友。本小组也有幸邀请到知名艺术家Ms Ameet Gill前来举办亚克力艺术课程，让初学者有机会学习各种小贴士并完成了属于自己的作品。





体育休闲营



城市园艺工作坊



儿童芭蕾舞课程

展望未来

本委员会将会继续举办各种有趣且整体性的工作坊，旨在让参与者学习新技能和创造力，同时结交新朋友。本委员会也将会探讨如何提升儿童俱乐部会员的特权和福利。

致谢

本人欲在此感谢理事会、生活时尚委员会、青年与家庭委员会和本会员工在2019年的支持和贡献。本人也想感谢所有大力支持各项活动的会员们。

妇女小组委员会



汇报人：
周黄莹女士
召集人

简介

2019年举办的各项活动获得会员们的大力支持，尤其是各种亲子工作坊。

年内重大事项

2019年最受欢迎的活动必属烹饪工作坊。为庆祝农历新年，本小组在2019年1月3日举办了黄梨塔和薯粉饼制作工作坊，并吸引了许多会员参加。

日式棉花芝士蛋糕和传统奶油蛋糕等制作工作坊也吸引了大批参与者。会员对这类亲手制作的工作坊感到非常满意，因为相比透过示范来学习，透过亲手制作来学习能够获益更多。

本人也发现到促进家庭凝聚力的工作坊也越来越受欢迎。例如卡通造型蒸包、冰皮月饼和老婆饼制作及圣诞节树桐蛋糕制作等工作坊均受到会员们的欢迎。本小组旨在达成本会的愿景，即举办以家庭为中心的活动。因此，看到会员们踊跃参加此类促进家庭凝聚力的工作坊，本人感到非常高兴。



黄梨塔和番婆饼工作坊



卡通造型馒头工作坊



传统奶油蛋糕工作坊



圣诞节树桐蛋糕工作坊

展望未来

妇女小组委员会将会在未来举办更多种类的流行活动以迎合会员们的需求。本小组也欢迎会员们给予反馈，协助本小组在活动策划方面注入新点子。期待会员们继续支持本小组在2020年举办的活动，让本小组能够度过充满生气的2020年。

致谢

本人欲感谢理事会成员、生活时尚委员会成员、妇女小组委员会成员、本会会员以及本会员工。他们给予的支持使本小组能够度过完美的2019年。

舞蹈小组委员会



汇报人：
林明裕先生
召集人

简介

舞蹈小组委员会在多姿多彩的2019年举办了多个大受欢迎的主题派对和成人与儿童舞蹈课程。

年内重大事项

- 本小组委员会举办的主题舞蹈派对大受欢迎，平均吸引了85名舞者出席。今年本小组在公共假日和佳节前夕举办了2个下午茶舞会，即“花卉”与“娘惹”，以及3个夜间舞会，即“捞起”、“亚细安服饰”和“东方文化”，让舞者们能够齐聚一堂。由Ms Belinda和Mr Philip Sobrielo带领的2个排舞派对也获得了会员们的大力支持。
- 本会在星期一和星期五举办了由Mr Peter Wong指导的拉丁/交际舞课程，而星期三则有由Mr Alvin Low指导的中级排舞课程。所有课程的平均学生人数为10人。
- 由于Ms Belinda在2019年8月后退休，本会在星期二和星期日举办的排舞课程改由Mr Philip Sobrielo指导。他指导的3个课程平均共有45名学员。本小组衷心感谢Ms Belinda多年以来给予的指导和支持。
- 本会在2019年10月开始为年龄介于7至9岁的初学者们举办全新的现代舞蹈课程，让孩子们能够透过功能游戏学习舞蹈。



娘惹峇峇下午茶舞会



“捞起”舞会

展望未来

由Ms Belinda在每个月的第一个星期六举办的排舞练习夜将因Ms Belinda的退休而停止举行。星期六晚上举行的社交舞会也将会减少。舞蹈小组委员会将努力透过交流吸引更多参与者。

致谢

本人欲感谢理事会和生活时尚委员会、本会管理层和全体工作人员、舞蹈导师与舞者们。衷心感谢努力的舞蹈小组委员会成员及他们的伴侣所给予的支持。最后，本人欲感谢所有慷慨赞助商，即Patrick Ho先生、Malaysia Dairy Industries Pte Ltd、Freshening Industries Pte Ltd、Pilot Pen (S) Pte Ltd以及Tai Sun (Lim Kee) Food Industries Pte Ltd。

健体与消闲小组委员会



汇报人：
朱敏仄先生
召集人

简介

本小组在2019年推出了许多新活动。多亏会员们的大力支持，本会的运动群在2019年继续扩大。

年内重大事项

本小组在2019年推出的健身课程包括韩国流行歌曲健身操、钢管舞以及BodyArt健身课程，而这些课程均获好评。韩国流行歌曲健身操尤其火热，在短时间内就吸引了许多会员参加。

瑜伽、普拉提和杨氏太极拳课程的报名人数继续名列前茅，而太极气功、健体拉带平衡操、身体调节课程以及搏击健身操仍深受会员的欢迎。



韩国流行歌曲健身舞蹈



搏击健身舞



身体调节课程

展望未来

运动小组委员会将在未来举办更多活动来提倡健康生活理念，同时期待更多会员参加本小组为您准备的活动。

致谢

本人想感谢理事会、生活时尚委员会、健体与消闲小组委员会、本会会员及本会员工在2019年给予的支持和付出的贡献。

体育与运动委员会



汇报人：
周金辉先生
主席

简介

2019对体育与运动委员会来说是个充实的一年。每个体育小组委员会均为其会员举办了多项活动，同时也派出队伍参加各大赛事。本委员会也专注于提升本会的体育培训计划，旨在将各个核心体育项目转变为栽培本地运动员的的精英培训中心。

年内重大事项

本人非常高兴地在此汇报各个体育小组委员会取得的成就：

1. 游泳

CSC游泳队在2019年取得了不俗的成绩。本会在第50届全国分龄游泳冠军赛2019获得了儿童组别总冠军。本会选手也代表新加坡出战第43届东运会，并赢得了3面金牌、8面银牌和3面铜牌。本会的青年选手们以绝佳的成绩为2019年划上句号。他们在第35届儿童会际分龄游泳冠军赛上赢得了23面金牌、9面银牌和10面铜牌，以出色的成绩夺下亚军。

2. 乒乓

本会的乒乓小组在各大赛事中取得了不错的成绩，特别是在参加由皇家曼谷体育俱乐部举办的常年赛事中击败了另外四支外国队伍夺冠。在本地赛事中，本会的各支代表队在7月份举行的ATT新加坡全国乒乓联赛中的各级别赛事分别取得了第4名至第7名的成绩。参加此赛事的队伍包含了球技精湛的本地和国际选手，因此本会代表队的表现可说是可缺可点。

3. 保龄球

本会保龄球选手王丝娜在会际保龄球混合联赛中夺下大师赛（女子）冠军，而黄奕澍和张豪元则在男子大师赛和男孩大师赛中分别获得了亚军和季军。

4. 网球

本会的网球女子代表队在槟城体育俱乐部网球邀请赛2019上获得亚军，为本会争光。男子D队则在STA会际双打联赛2019中获得亚军。

5. 定约桥牌

本会的定约桥牌选手在CSC定约桥牌双人邀请赛中夺冠。由本会举办的该赛事共吸引了来自7家俱乐部的36名选手。

6. 水球

本会的水球青年在泳池中的奋战为本会带来激动人心的消息。本会的11岁以下队伍在新加坡水球杯上夺下了丙级组别冠军，而13岁以下队伍则在新加坡水球全国联赛和新加坡水球杯的甲级组别赛事中获得亚军。

7. 羽球

本会的羽球队伍在第6届PSC会际羽球赛2019和SSC-JK Technology第14届会际羽球宿将联赛2019/2020中分别夺下季军和第五名。

8. 高尔夫球

本会的高尔夫球选手陈楚娟在社交会际常年高尔夫球冠军赛中获得了D组别季军。九家俱乐部参加了该赛事。

9. 壁球

本会的宿将1代表队在全国壁球联赛2019中获得了第四名。

10. 台球与史诺克

台球与史诺克队伍CSC Lotus在全国史诺克联赛2018/2019的1级组别比赛中获得亚军，随后也在总冠军杯赛2018/2019中夺得亚军。

11. 跆拳道

跆拳道学员人数在2019年增加了20%，使总学员人数超过了80名。本会学员也在季度补充分级赛上继续维持100%的完美及格率。

12. 跑步

跑步小组的定期跑者在2019年增加至59名，而每月举行两次的慢跑活动也平均吸引了19名跑者参加。

CSC-SIA集团体育俱乐部双边会际比赛

本会于2019年9月24日和10月6日举办了第22届CSC-SIA集团体育俱乐部双边会际比赛。本会队伍在羽球、台球与史诺克、保龄球、高尔夫球、乒乓、网球和壁球赛事中均取得胜利，以完胜的姿态蝉联挑战赛奖杯。尽管赛况激烈，但是本人非常高兴能够看到双方选手透过比赛与彼此建立友谊。期待在2020年前往SIA集团体育俱乐部的主场与他们再次切磋。

开放日暨水上活动节

本会于9月21日举办了开放日暨水上活动节。许多体育小组委员会均参与此活动，以各种体育活动与会员和来宾进行交流。除了新游泳队徽标的揭幕仪式之外，本会还邀请了花式泳手和美人鱼前来表演。保龄球和高尔夫球团队也在当天举办了免费的课程和推杆课程让来宾们体验一番。

荣誉会员与体育会员

本人非常荣幸地在此分享本会的羽球体育会员包含了骆建佑、骆建贤、郭俊良以及杨佳敏。荣誉会员则有叶浚雄和约瑟林。在各自的体育项目中，他们在东运会2019登上了领奖台，为新加坡争光！

总统挑战2019

最后，本人非常高兴地在此汇报本会各个体育小组委员会包括羽球小组、保龄球小组、定约桥牌小组、高尔夫球小组、跑步小组、壁球小组和乒乓小组共为总统挑战2019筹集了$18,728.72的善款。







CSC-SIA集团体育俱乐部双边会际比赛

展望未来

本委员会将集中精力，将本会的核心体育项目发展为精英培训中心，旨在栽培年轻体育人才，让他们在未来能够代表新加坡出战各大赛事。本委员会期待与本会的合伙伴继续合作，为所有学员提供高水平的培训计划。除了青年培训计划，体育与运动委员会也将尝试举办更多活动，来迎合本会的年轻和年长会员的需求。

致谢

本人欲感谢理事会在2019年对所有体育小组委员会给予的支持。衷心感谢所有体育与运动小组委员会为各个体育小组委员会举办活动和设计培训计划。最后，所有运动选手在2019年均付出了心血，而本人欲在此表扬他们。希望他们能够继续努力培训以取得佳绩。

游泳小组委员会



汇报人：
谢迪健先生
召集人

简介

本小组在今年做出了一些巨大的改变，为本会打下了在未来取得成功的稳定基础。首先，本小组在3月聘请了Michael Peyrebrune担任总教练一职。他不辞辛劳地付出，聘请和培训教练团队，稳定游泳培训计划架构并扩大了游泳学习课程和竞技游泳培训课程的学员人数。在各个培训级别的无缝衔接专业指导将让泳手们能够在此培训计划中发挥最大的潜能。第二，本小组聘请了Allison Gordon、Helmy Ali以及Sharine Lim来管理游泳培训计划。他们检讨了各个系统并加以简化以便让游泳部门能够在未来有效地发展。

年内重大事项

第50届新加坡全国分龄冠军赛(SNAG)于3月13日至15日（儿童组别）及3月18日至22日（青年组别）在OCBC 室内体育馆举行。本会在儿童组别中以最高积分夺得了冠军奖杯，而位居第二的Swimfast Aquatic则落后本会950分。在青年赛事中，本会在积分榜上排名第四。综合儿童与青年组别的成绩，本会排名全国第二。在儿童冠军赛上，本会选手赢得了34面金牌、33面银牌和35面铜牌。在青年赛事中，本会选手则赢得8面金牌、7面银牌和5面铜牌。沈宣慧在此赛事中获得了最有价值泳手奖。



第50届新加坡全国分龄游泳冠军赛2019

在青年赛事中表现出色的选手们获选代表新加坡出战于柬埔寨金边举行的东南亚分龄冠军赛。来自本会的男子代表选手包括梁为文、王宸溁、杨凯彭以及苏瑞齐。女子代表选手则有杨露恩、张可莹、沈宣慧以及陈尚瑜。他们在比赛中夺得了3面金牌、8面银牌和3面铜牌，协助新加坡在奖牌排行榜上排名第三。智聪教练则以代表队教练的身份一同前往。

全国游泳冠军赛于6月底在新加坡水上活动中心举办。本会选手在此赛事中再次给予出色的表现，而杨露恩和梁为文也在此比赛上获得奖牌。为文在100米蝶泳项目中的成绩为56:73秒，而此成绩也打破了由约瑟林保有的全国青年纪录！露恩、张可莹、陈尚瑜和陈诗敏则在4x100米混合接力赛上获得银牌。对于参加成人赛事的3名青少女来说，这是个非常棒的成绩。

本会在7月初举办了众所期待的第4届超级青年游泳邀请赛。20支本地队伍和14支国际队伍派出了700名泳手参加此大受欢迎的赛事。本会在此赛事中成功蝉联冠军，以接近200分的优势领先位居第二的Swimfast Aquatic。每个年龄组别均有最有价值泳手奖（男和女）。最有价值泳手奖由来自5家俱乐部的选手赢得，其中包括来自本会的张至朋、林哲全和曾衡凯。



第4届CSC超级青年游泳邀请赛2019

本会非常高兴能够以东道身份在7月份欢迎美国国家游泳队前来本会进行两次培训。游泳队中的选手包括国际巨星Katie Ledecky、Michael Andrews和Caleb Dressel。泳队职员和泳手们均对本会提供的设施感到非常满意。美国国家游泳队已提前做好安排，计划在2020年7月，即东京奥运前，前来本会进行3次培训。本会在今年也有幸能够招待来自日本和荷兰的4支公开水域泳队。

其他的国际游泳赛事包括在印尼举办的第10届亚细安校际赛事以及在意大利那不勒斯举办得世界大学赛事。蓝子淙、杨露恩、梁为文、陈尚瑜与张可莹代表新加坡出战校际赛事。他们共赢得了3面银牌和5面铜牌，为新加坡代表队贡献良多。陈诗敏则代表新加坡大学出战世界大学赛事，并参加了四个游泳项目。

本会的10名泳手在八月代表本会和新加坡出战FINA世界杯（新加坡站）。数位泳手入围决赛，其中包括陈诗敏、梁为文、张可莹和杨露恩。此外，陈诗敏代表新加坡参加了于俄罗斯喀山和卡塔尔多哈举办的世界杯赛事。梁为文则与王韬教练一同前往中国济南。虽然年仅14岁，为文展现出绝佳的适应力，并在此成人国家赛事中入围了其中一个项目的决赛。

本会在9月参加新加坡游泳俱乐部举办的第24届儿童公开邀请赛与11月的第35届新加坡儿童会际分龄游泳赛中均获得亚军。本会选手在这两个赛事中均表现出色，包括了在儿童公开邀请赛中赢得最有价值泳手奖的刘信言和张至朋。在青年会际分龄游泳赛上，本会选手赢得了23面金牌、9面银牌和10面铜牌。林哲全打破了赛会纪录，同时与吴昌凯、杨恭毅、曾衡凯、陈汶駿、陈智恩、刘家伟、宋睿杰以及林澄杰一同打破了几项接力赛纪录。


FINA世界杯2019


第24届SSC幼童公开邀请赛2019





第三届CSC泳队常年晚宴

游泳部在2019年11月29日举办了第三届常年晚宴。主题为‘夏威夷之夜’的晚宴吸引了超过150名泳手、家长和职员参加。专业的主持人、泳手的舞蹈、颁奖典礼及舞台游戏让所有出席此晚宴的参与者度过了愉快的夜晚。

梁为文与杨露恩在12月与Michael总教练一同前往布里斯本参加州际冠军赛，而此行让他们俩获益良多。露恩在多个项目中名列前十名，而为文则在100米和200米蝶泳中获得金牌。此赛事被视为世界顶级青年游泳赛事，而他们俩能够在此赛事中取得佳绩绝非易事。

展望未来

游泳部员工人数已增加，并且已为今年拟定了更好的营运方针。游泳部将会在明年聘请新教练，简化行政管理系统及增加到访本会的咨询访客，让泳手们能够向往体验令人期待的经历，并改善他们的游泳培训体验。

致谢

本人想由衷感谢理事会、游泳小组委员会成员、家长与泳手，以及超级青年游泳邀请赛的赞助商。

羽毛球小组委员会



汇报人：
郭蕊肇先生
召集人

简介

2019对羽毛球小组而言是个非常充实的一年。羽毛球小组通过本会的羽毛球学院培训计划继续培训羽毛球人才。本人非常高兴地看到新成立的羽毛球小组委员会能够与各大利益相关者合作来达成本小组委员会的目标。

年内重大事项

本会的CSC-Babolat羽毛球学院自从与Babolat这家法国品牌合作以来，学员人数首次超越100人。学院之所以能够取得此成功需归功于在8月的家长见面会上所宣布的学院改革计划。在此重组中，Johnathan Tang教练接过了总教练的职衔并与学院管理层紧密合作，针对学院培训计划实施各项改变。众多改变包括为初学者学员推出技能检查表，以评估他们是否已有能力升级至中级训练班。

本人也非常高兴地在此报告第14届中华游泳会分龄羽毛球邀请赛于9月9日至15日期间成功举行。从2019年起，本会的羽毛球邀请赛已被新加坡羽毛球协会认可为二级分龄赛事系列。第14届的赛事长达一星期，并吸引了接近700名本地和海外选手参赛角逐冠军头衔。

本会的成人羽毛球队也度过了富有成效的2019年。本会的选手们参加了第6届PSC会际羽毛球赛2019以及SSC-JK Technology第14届会际宿将羽毛球联赛2019/2020，并在这两项赛事中分别夺下季军和第五名的成绩。本会今年没有飞往曼谷参加友谊赛而是做为东道主招待了来自皇家曼谷体育俱乐部(RBSC)的来宾。本会选手在友谊赛结束后还与来宾们在户外用餐区享用烧烤晚餐。本会选手在过去几年前往RBSC参加Chairman’s Cup时获得了RBSC的热情招待，而本会非常高兴能够借此机会报答他们。羽毛球小组在年底举办了CSC羽毛球团队挑战赛兼总统挑战筹款赛，并从参赛费用和慈善拍卖中共筹集了超过$5,000的善款。

本人也想欢迎四名国家队羽毛球选手的加入。骆建佑、骆建贤、郭俊良和杨佳敏将以体育会员的身份加入本会。他们以特别嘉宾的身份出席了本会的分龄羽毛球赛，并借此机会与本会的年轻选手们切磋球技。希望他们的加入将会激励年轻学员们力争上游。





第14届中华游泳会分龄羽毛球邀请赛

展望未来

羽毛球小组委员会协同总教练和学院管理层将会以本会设立为羽毛球精英培训中心的目标继续改进学院的培训计划。本小组期待提升本会在本地羽毛球界的地位。

致谢

本人想感谢小组委员会成员努力贡献，协助本小组取得成功的一年。本小组的成功也得归功于各位赞助商和协作伙伴的支持，其中包括新加坡羽毛球协会、Sportsmatch Marketing Pte Ltd、JK Technology、Jack Cars、89Hotel、Ironman Cocowater以及RehabZone。最后，本人欲感谢理事会在2019年给予的指导和支持。本人也想感谢小组成员们积极出席训练及代表本会出赛。

台球与史诺克小组委员会



汇报人：
云伟福先生
召集人

简介

2019年对台球与史诺克小组而言是个收获丰硕的一年。本小组在全国史诺克联赛2018/2019上取得不错的成绩。此外，每星期五晚上举行的每周小组培训增进了小组成员们之间的凝聚力。

年内重大事项

CSC Lotus队于2018年12月至2019年4月期间参加了全国史诺克联赛2018/2019，并与来自甲级联赛的俱乐部一教高下。在五个月的每周培训和比赛后，CSC Lotus成功获得亚军。

身为亚军队伍的CSC Lotus因此获得了参加总冠军杯赛2018/2019。CSC Lotus的选手们在决赛中倾尽全力并获得亚军。取得出色成绩的CSC Lotus在赛后前往Marriot Café Tangs Plaza Hotel享用丰盛的晚餐以庆祝他们的成就。



总冠军杯赛2018/2019

台球与史诺克小组举办了常年雅集，即新春“捞鱼生”和国庆日雅集，让小组成员能够齐聚一堂与彼此切磋球技。本会在6 Reds史诺克邀请赛中力敌樟宜海滩俱乐部和新加坡康乐俱乐部成功蝉联了挑战赛奖杯。

本小组在12月与新加坡板球俱乐部、樟宜海滩俱乐部和新加坡康乐俱乐部进行友谊赛，为总统挑战筹集善款。本小组非常高兴地在此宣布，本小组从友谊赛中共筹集了$1,510的善款。

本小组的体育会员，叶浚雄参加了各项国际赛事并代表新加坡出战于菲律宾举行的东运会2019。他在APBU亚洲冠军赛中夺下季军，在东运会2019的男子9号球双人赛中夺得银牌以及9号球单人赛和10号球单人赛夺得铜牌，为本国争光。



菲律宾举行的东运会2019 - 叶浚雄



6 Reds史诺克邀请赛中力敌樟宜海滩俱乐部

展望未来

作为本小组的重中之重，本小组将会寻找和招聘年轻的人才代表本会出赛。本小组希望鼓励更多选手加入本小组为成员，并从中培育新队员代表本会出战全国史诺克联赛，为本会争光。

致谢

本人想感谢小组委员会和小组成员的支持，同时感谢赞助人Patrick Ho先生、Tay Tiang Guan先生和Wee Hian Chuan先生过去一年来的慷慨支持。

保龄球小组委员会



汇报人：
郑乐娣女士
召集人

简介

2019年对保龄球小组来说是个忙碌的一年，尤其是接近年底期间时保龄球小组更是每周末都在参加比赛，但是本小组委员会的努力仍有所回报。本小组委员会举办的赛事吸引许多选手参加，而本会保龄球选手也屡获佳绩。

年内重大事项

实龙岗花园乡村俱乐部、实里达乡村俱乐部、新加坡游泳俱乐部和本会共同举办了友谊赛，让本会的社交保龄球选手能够透过友谊赛结交新朋友。各所俱乐部轮流举办了友谊赛，而参赛选手们也获得了东道主俱乐部的热情招待。本会与东陵俱乐部举办了长达两个月的友谊赛。大家在互相的场地轮流举行比赛。最终，本会得到了胜利。

本小组委员会在1月至9月之间举办了5场双月奖牌赛，作为在10月13日举办的CSC常年保龄球冠军赛的预选赛。恭喜2019年的获胜选手！

组别	冠军	亚军	季军
公开组别	陈有涵	黄奕澍	吴宇安
分级组别	吴倩雯	谢汶霖	陈禄韵

双月保龄球赛



本会派出队伍参加了成人与青年社交会际保龄球混合联赛并赢得了成人联赛的团队单局高分与团队全局高分奖。王丝娜获得了女子大师赛组别的单局高分和全局高分奖，而黄奕澍则在男子大师赛中夺得亚军。张豪元在社交会际青年节挑战赛中夺得冠军，同时也在少年大师赛中夺得季军。

46名保龄球选手在10月27日抽空打扮，以最恐怖和最可爱的服装出席了CSC万圣节保龄球活动。为支持本会的总统挑战筹款善举，本小组委员会于11月2日举办了CSC慈善保龄球赛。此活动共吸引了48名参赛者，并筹集了$2,400的善款。

本小组在今年取得的其他出色成绩包括：

赛事	成就
第51届新加坡国际公开赛	Han Sah Lee – 女子乐龄组别第4名 钟益杰 - 男子15岁以下组别决赛季军
全国校际冠军赛（小学）	周樑竣 - 单人赛冠军及双人赛亚军
Pesta Sukan 保龄球赛	黄奕澍 - 男子公开赛季军 王丝娜 - 女子公开赛亚军 Joseph Soong - 乐龄混合赛亚军
U Bowling 青年之战	陈有涵 – 完美球局，单人赛冠军以及与吴宇安共同摘下双人赛冠军
第50届新加坡全国赛	陈有涵 – 男子A级大师赛决赛冠军



会际保龄球混合联赛庆功宴



CSC万圣节保龄球赛

展望未来

小组会员们可期待参加更多有趣的活动以及尝试世界著名的Kegel Lane机器所设下的有趣球道加油花式。本小组也非常高兴能够请到前国家队教练Ms Clara Lau，在未来5年担任本会的保龄球学院的总教练。本人坚信这项由新加坡保龄球联盟认证的保龄球培训计划将会栽培出未来的本会和国家队代表。

致谢

本人非常感激理事会、体育与运动委员会和诸位小组委员会成员给予的支持。他们对本小组在2019年取得成功的过程中扮演着举足轻重的角色。本人也想感谢诸位赞助商和合作伙伴的慷慨捐献，其中包括12道保龄球场、Alantac Industrial Services Pte Ltd、Asiatic Engineering、LegalWorks Law Corporation、Nachuraru、Sapphire Window、Sin Hin Chuan Kee以及SRI Pte Ltd。

定约桥牌小组委员会



汇报人：
MDM TAN KIM LIAN
召集人

简介

2019年对定约桥牌小组而言是个忙碌却充实的一年。本小组在2019年举办了七项活动，其中包括会内比赛、会际比赛和慈善赛事。

年内重大事项

本小组有幸在2019年3月3日举办顶级桥牌联赛的开幕赛。这项赛事为本小组的年度赛事，并吸引了七家俱乐部参赛。尽管本会队伍在联赛中获得第五名，本小组的成员有机会与来自其他俱乐部的定约桥牌爱好者建立友谊。

本小组的另一项年度重大项目为在2019年8月4日举办的CSC定约桥牌邀请配对赛，并吸引了来自七家俱乐部的36名选手参赛。本人非常高兴地在此分享本会代表队在此赛事中夺冠。

本会协同吉宝俱乐部、新加坡板球俱乐部和新加坡康乐俱乐部共同举行了四边定约桥牌赛，而本会在2019年10月20日举办了此赛事的第三场比赛。最后一场比赛于2019年11月24日在新加坡康乐俱乐部举行，而本会A队的出色选手们成功夺得亚军！恭喜他们在此赛季中再次取得佳绩！

本小组在2019年共为小组成员举办了三场会内竞赛。这些赛事让小组成员们能够在每周的桥牌赛以外的时间与彼此互动。

为了吸引更多会员学习如何玩定约桥牌，本小组在2019年举办了两个入门课程，并从中招揽了多16名新成员。本人非常高兴看到他们的牌技逐日提升，并期待他们参加未来的赛事。

最后，本小组在2019年11月16日举办的总统挑战慈善赛暨百乐餐聚会中，透过捐款和拍卖筹集了$1,396。大家都度过了富有意义的下午！感谢所有出席者的慷慨支持。



定约桥牌四人赛2019



总统挑战慈善赛 – 定约桥牌赛兼百乐餐

展望未来

一如往常，本小组非常欢迎新成员加入本小组的大家庭。定约桥牌小组委员会将会继续在2020年举办入门课程，让感兴趣的会员有机会学习定约桥牌。本小组也将致力举办更多有趣的赛事来推广定约桥牌这项运动，并不断改进。

致谢

本人想感谢诸位小组委员会成员抽出时间为本小组贡献，同时也要感谢小组成员们在2019年给予的支持。最后，本人想感谢理事会和体育与运动委员会大力支持本小组的活动。本人期待迎接更精彩的2020年。

高尔夫球小组委员会



汇报人：
陈加兴先生
召集人

简介

CSC高尔夫球小组继续举办更多种类的高尔夫球活动以便迎合高尔夫球小组成员的期望。本小组在2019年举办了16项活动，其中包括8项全盘击数计分赛，4个海外高尔夫球之旅，赞助人杯赛，常年高尔夫球冠军赛，高尔夫球小组之夜和有趣的圣诞派对。本会独特的“CSC差点机制”让拥有高差点的选手能够最终获得大胜。该差点将会继续经调整和评估，让大家能够更享受球赛。本小组的奖杯和奖励经过改进，如今以多种类和奖品的实际性作为考量点之一。

年内重大事项

本小组在2019年的高尔夫球海外之旅地点包括泰国考艾、日本箱根、印尼巴淡岛和雅加达/茂物。本小组的某些高尔夫球比赛则在新加坡举行，例如吉宝俱乐部、胡姬乡村俱乐部、滨海湾高尔夫球场，但是本小组也常前往马来西亚柔佛的多加高尔夫球场进行球赛。这些地点包括森林城市高尔夫球场、黄松高尔夫球乡村俱乐部、Starhill高尔夫球乡村俱乐部、棕榈度假村高尔夫球乡村俱乐部和IOI棕榈别墅高尔夫球乡村俱乐部。位于柔佛的各个高尔夫球场的使用费较低，让本小组能够举办更多场球赛，同时省下的成本也可用来购买更多丰富的幸运抽奖精品。本小组在巴淡岛则经常前往棕榈泉高尔夫球乡村俱乐部、南链高尔夫球乡村俱乐部以及巴淡山高尔夫球乡村俱乐部。这些球场均非常受到欢迎。

在7月份举行的全盘击数计分赛中，Mustaffa Lim完成了一杆入洞的壮举并获得一座高尔夫球小组奖杯以及4人行的4天3夜的悉尼之旅。恭喜Mustaffa! 本会会长慷慨赞助了这个“悉尼4人行之旅”的奖品（附带条规）。只要选手们在本会的任何一项高尔夫球活动取得标准-3的成绩即可获得此奖品。我认为新加坡没有一家俱乐部能够提供类似的奖品!

本会与新加坡游泳俱乐部和SIA集团体育俱乐部的双边会际友谊赛吸引了许多选手参赛。比赛过程非常激烈但充满乐趣。本会今年惜败于新加坡游泳俱乐部但是战胜了SIA集团体育俱乐部。

本会的“主要赛事”为于2019年4月23日在Starhill高尔夫球乡村俱乐部举行的赞助人杯赛以及于2019年8月22日在胡姬高尔夫球乡村俱乐部举行的常年高尔夫球冠军赛。这些赛事分别由柯建华和许英舜赢得。本年的女子冠军则在AGC举行的比赛中诞生，而冠军为冯淑英。恭喜获胜的冠军们!

本会不仅在2018年提议了全新的社交会际常年高尔夫球冠军赛比赛格式，同时还派出了12人的队伍参加了此由9家俱乐部参赛的社交会际比赛。此赛事于2019年11月14日在沃伦高尔夫球乡村俱乐部举行。本会的女子选手陈楚娟在D级别的比赛中获得季军。



3天2夜巴淡岛高尔夫球之旅暨6月高尔夫球全盘击数计分赛



7月高尔夫球全盘击数计分赛暨高尔夫球小组之夜

展望未来

本小组在2020年将会更具冒险精神，并准备在2020年举办多达18项高尔夫球赛事，而其中6项为海外赛事。本小组需时刻警以“会员利益为先”，因此将继续不断创新并采纳新点子。让我们与本会一同享受高尔夫球乐趣!

致谢

本人想感谢在幕后劳苦功高的高尔夫球小组委员会的成员们以及活动执行人员，李静敏。最后，衷心感谢本会会长李涌泉先生，小组赞助人Gui Boon Sui先生以及赞助商Steven Chia先生给予的财务和精神支持。

跑步小组委员会



汇报人：
吴祉云先生
召集人

简介

跑步小组于2016年成立，而其目的为鼓励会员们培养健康的生活习惯。此小组开始时并没有那么活跃，但是在本会的鼓励以及会员们的口头宣传下，跑步小组开始取得成绩。本人非常高兴地在此报告本小组在2019年取得的成就。

年内重大事项

本小组在2019年举办了22个慢跑活动，而其中三个慢跑活动因天气关系而被取消。本小组也另外举办了一个慢跑活动来替代被取消的其中一个。每个慢跑活动平均吸引了19名跑者，而最多曾有29名跑者与我们一同慢跑。

59名跑者共同累计了421个慢跑次数，而本人想在此特地提到参加所有22个慢跑活动的黄信亮！他的老婆王锦鸾则是完成最多慢跑次数的女性跑者，次数为20。尽管慢跑奖励从完成两次慢跑即可领取一个餐饮礼券提高至完成四次慢跑才可领取一个餐饮礼券，但是所有跑者所累积的慢跑次数比2018年高出40%。

本小组也特地设计了一款慢跑汗衫。所有完成四次慢跑的会员将可领取一个免费的汗衫。2019年总计，会员们共领取了价值$680的餐饮礼券以及29件汗衫的慢跑奖励。



10月的慢跑小组



8月的慢跑小组

展望未来

目前的跑者非常享受本会的Flex健身中心教练所设计的慢跑和间歇性运动，因此本小组将探讨如何扩大慢跑小组，吸引多一些跑步运动员。本人也非常高兴地在此通知诸位会员，凡在2020年参加每月两次的星期五傍晚慢跑活动即可获得保龄球场球局礼券。



7月的慢跑小组

致谢

本人欲在此感谢理事会与体育与运动委员会在奖励计划方面的支持，使得本小组能够扩大跑者人数。本人也想感谢Flex健身中心的教练带领诸位会员进行慢跑。最后，感谢所有参加慢跑活动的会员们。期待在2020年再次见到大家！

壁球小组委员会



汇报人：
黄翼斌先生
召集人

简介

壁球小组度过了一个充实且欢愉的2019年。本会的宿将1组别队伍在全国壁球联赛中获得了第四名。壁球选手们也通过了联赛、定期培训和友谊赛继续增强彼此之间的友谊。

年内重大事项

本会派出了3支队伍参加了全国壁球联赛2019。3支队伍参加了宿将1组别、D级组别和E组别的赛事，并经历了长达6个月的激烈拼搏。衷心恭喜本会的宿将1组别队伍在此联赛上获得第四名。让我们以热烈的掌声鼓励所有展现出奋斗精神尽力拼搏的壁球联赛选手们。

在所有壁球选手们和小组委员会的齐心合力之下，我们在2019年8月31日举行的第4届CSC壁球差点邀请赛兼总统挑战赛上共筹集了$2,440的善款。本小组委员会非常高兴地欢迎多位新选手加入本小组，而其中包括了年仅10岁的最年轻成员。衷心感谢所有慷慨赞助人和热情的参与者。



第4届CSC壁球差点邀请赛兼总统挑战赛

本小组于2019年11月15日邀请了来自新加坡国立大学学会的壁球选手前来本会参加一场友谊赛。共有16名选手共同参加了紧张刺激的比赛，并留下了许多宝贵的回忆。

本小组的青年成员在Zainal Abidin Elite壁球学院的总教练Anthony Chua和教练Matthew的指导下继续提升球技。本小组的会员们也努力参加每周三次的培训。



全国壁球联赛2019

展望未来

壁球小组委员会希望能够看到更多会员携带家人一同前来打壁球，同时也希望年轻选手能够有更多的机会与前辈们切磋球技。本会的全国壁球联赛队伍也将努力在2020年取得更好的成绩。

致谢

本人想由衷感谢理事会、体育与运动委员会、本会工作人员、小组成员、Zainal Abidin Elite壁球学院、教练们、家长与学员们。对于小组委员会成员们，本人不仅感谢您的支持，同时也感激大家的献身精神。最后，本人想衷心感谢Ever Triumph Marketing & Resources Pte Ltd的Josef Ching先生对本小组不断给予慷慨赞助。



CSC-NUSS壁球友谊赛2019

乒乓小组委员会



汇报人：
冯俊豪先生
召集人

简介

2019年对乒乓小组而言是个充实的一年。本会选手积极参加了各个本地和国际赛事。CSC-JTA乒乓培训计划也继续以其高素质培训吸引越来越多的会员和来宾参加。

年内重大事项

本小组在2019年1月5日和6日举办了常年会内竞赛，为2019年掀开序幕。除了以往举行的公开组别单打和双打大赛，本会也首次为12岁以下组别举办了单打赛事。

在长期暂停后，本会于2019年3月8日与新加坡游泳俱乐部进行一场友谊赛。在此精彩刺激的比赛中，本会成功夺冠。比赛结果之外，最重要的是双方均通过比赛建立友谊，而本人也非常期待双方在未来能进行更多友谊赛。

本会乒乓代表队在6月参加了大巴窑东诺维娜/STTA宿将乒乓赛，并在此赛事中获得季军。本会代表队也前往曼谷参加由皇家曼谷体育俱乐部举办的常年赛事。本会代表队在此赛事中与来自皇家曼谷体育俱乐部、朱拉隆功大学、泰国的日本协会和泰国航空的四支外国代表队相互切磋，并成功夺冠！

前奥运会奖牌得主李佳薇在6月学校假期举办了为期4天的乒乓训练营。此活动吸引了许多参与者，而参加培训的孩子们非常享受培训过程，并从中获益。

本会派出多支队伍参加了7月举行的ATT新加坡全国乒乓联赛的各级别赛事。本会选手在各个级别中分别获得了第4名到第7名的成绩。考虑到此比赛包括高水准的本地和国际选手，本会选手能够取得此成绩令人鼓舞。此外，本会代表队也在于2019年8月31日举行的STTA-PA开埠两百周年的比赛中获得亚军和季军。本会代表队也在2019年9月9日举办的樟宜-四美社区体育俱乐部乒乓赛上夺得冠军。

本小组也在2019年12月1日举办了总统挑战慈善赛，为受益机构共筹集了$1,650的善款。



皇家曼谷体育俱乐部(RBSC)乒乓邀请赛



ATT新加坡全国乒乓联赛

展望未来

乒乓小组委员会将尽力举办更多会内比赛，为年轻学员提供更多比赛机会。本小组也欲在此鼓励更多女性选手加入乒乓小组。

致谢

本人欲感谢理事会、体育与运动委员会和小组会员给予本小组支持，同时也要感谢乒乓小组委员会成员和赞助人Ken Chan先生和Terry Tan先生在2019年为本会努力付出。

跆拳道小组委员会



汇报人：
郑喜安先生
召集人

简介

2019年对跆拳道小组而言是个相对平静的一年。尽管如此，本小组的年轻学员们每周仍在进行激烈培训，为2020年的赛事做好准备。

年内重大事项

由本会和新加坡跆拳道联盟共同举办的季度性补充分级赛获得本会学员和来自其他俱乐部的学员的热烈支持，而平均参赛人数为150名。本小组非常高兴地在此宣布，青年学员们的不断努力让本会在今年取得了100%的合格率。

本小组于2019年7月21日举办了常年跆拳道训练营兼会内竞赛。共有45名学员报名参加，而本人非常高兴看到今年的参加人数有所增加。在Nordon教练的带领下，学员们在早上完成热身后前往东海岸公园进行趣味慢跑。尽管天气炎热，但是许多学员都非常积极地参加各项活动。看到年纪较大的学员们照顾年纪较轻的学员，这画面令人感到非常温馨。吃了丰盛的午餐后，学员们进行了联合培训和会内竞赛。年轻学员们通过对练，从前辈们学习了各种新技巧。小组委员会计划明年举办另一个训练营，为学员们安排更多活动。

最后，本人想恭喜倪明杰和Raelyn Yap在全国校际比赛跆拳道冠军赛2019（C组别）的比赛上获得出色的成绩。恭喜！





常年跆拳道训练营兼会内竞赛2019



全国校际比赛跆拳道冠军赛2019

展望未来

跆拳道小组委员会计划在2020年为年轻学员举办更多对练活动和交流计划，同时栽培年龄较大的学员们，派他们参加其他比赛。至今，本小组已拥有85名学员，其中包括31名少年黑带持有者。本小组也将会继续为感兴趣的儿童提供免费试验课，努力招聘新学员。

致谢

本人想衷心感谢Nordon教练抽出宝贵的时间栽培本小组的年轻选手，同时也要感谢以自己的方式支持跆拳道的家长们。最后，本人想感谢理事会和体育与运动委员会多年来的支持，使本小组能够取得今日的成就。

网球小组委员会



汇报人：
邱丰盛先生
召集人

简介

本会选手在过去一年来在多个本地和海外赛事取得诸多佳绩。TAG青年网球培训计划的学员人数也在稳定增长。

年内重大事项

本小组在2019年8月17日和18日举行了CSC网球邀请赛2019，并邀请了怡保游泳俱乐部、Kelab Darul Ehsan、槟城体育俱乐部和皇家湖畔俱乐部参赛。超过80名选手和支持者出席了此常年赛事。在为期两天的比赛中，6支队伍以循环赛的格式进行比赛，而获胜队伍则有机会晋级至淘汰赛。本会的选手们在球场上展现了体育精神，而本人非常高兴地在此宣布本会的A队在此比赛中获得总冠军。做的好！

网球小组也透过举办例如CSC男子单打和双打公开赛及CSC男子宿将单打和双打赛等会内竞赛，让成员们有机会与彼此切磋球技，增进友谊。

除了会内竞赛，本会选手们也借此机会参加了于2019年3月7日在马来西亚槟城举行的槟城体育俱乐部的网球邀请赛2019。此为期3天的常年赛事吸引了来自东南亚和澳洲各地的网球俱乐部。本会的女子代表队表现突出，在比赛中获得亚军。此行富有意义，让本会选手们能够增进彼此之间的友谊，同时也能够与区域内的网球选手建立友谊。

本会选手们也将会继续参加新加坡网球协会(STA)举办的常年社交会际联赛，而本人非常高兴地在此宣布本会的男子D队在STA社交会际双打联赛2019中获得亚军。



CSC网球邀请赛2019



CSC网球男子宿将单打和双打冠军赛2019

展望未来

网球小组委员会旨在2020年为支持本小组多年的会员们举办更多活动。本小组也将会积极招聘新选手加入我们，让他们往后代表本会出战社交会际赛事。TAG青年网球培训计划的学员人数也持续稳定增加，而本小组将于TAG紧密合作，提供更多课程来应付增加的需求。

致谢

本人想由衷感谢诸位小组委员会成员、赞助人Koh Chee Hua先生在2019年为本小组付出许多。特别感谢理事会以及体育与运动委员会的支持，让本小组能够取得成功。

水球小组委员会



汇报人：
谢世勇先生
召集人

简介

水球活动日表再次充满了活动。2019年是个收获良多的一年。本小组的青年团队在会际比赛上取得多面奖牌，并在参加友谊赛和交流活动室吸收了宝贵的经验。

年内重大事项

新加坡水球全国联赛2019
本会在2019年3月举办的联赛中的11岁以下和13岁以下组别各派出一支队伍参赛。13岁以下组别的队伍（级别1）获得亚军，而教练们非常高兴看到学员们在比赛中展现良好的比赛态度和能量。

Pesta Sukan 2019水球比赛
本会代表队在2019年7月27日和28日举行的比赛上表现突出。本会共派出了四支青年队伍以及一支男子队伍参赛，而本会的代表队取得了出色的成绩：铜牌（11岁以下组别）、金牌（13岁以下组别以及15岁以下组别）、银牌（男子宿将组别）。



Pesta Sukan 2019水球比赛

新加坡水球杯2019
此常年赛事于2019年9月7日至15日之间举行，而本人非常高兴看到许多选手们在准备考试的同时抽出时间参赛。11岁以下队伍在级别3赛事中夺冠而13岁以下队伍则夺得亚军。



新加坡水球杯2019

KRSA Junior Blast 水球比赛 2019
男子队伍和青年队伍在2019年10月25日至28日期间前往马来西亚怡保参加了由霹雳州水球俱乐部举办的水球比赛。本会队伍可借此良机与区域队伍互相较量并同时建立友谊。13岁以下队伍在比赛中夺冠，而15岁以下队伍以及宿将队伍获得了亚军。

水球友谊联赛2019
本会代表队在2019年6月至11月之间与七家本地俱乐部共同参加了友谊联赛以鼓励选手之间建立友谊。

恭喜所有参赛选手为本会争光。做的好！

今年的另一亮点为本会以东道主身份招待了广州和日本水球代表队。本会队伍与他们进行了几个联合培训，而青年选手们也有机会与久经赛场的选手们进行一场友谊赛。



KRSA Junior Blast 水球比赛 2019

展望未来

儿童水球和青年水球培训课程的学员人数在2019年稳定增加。水球小组委员会将继续招聘新学员，同时栽培现有的学员，让他们能够代表本会出战各种分龄赛事级宿将比赛。有鉴于学员人数不断增加，一名新雇用的教练将于2020年加入本会。本人期待明年将会同样精彩。

致谢

本人想感谢诸位小组委员会成员、教练与家长对水球培训计划的支持。最后，本人也想感谢理事会和体育与运动委员会多年来不断支持水球小组。



CHINESE SWIMMING CLUB

STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2019
截至 2019 年 12 月 31 日的财务状况表

	Note	2019 $	2018 $
ASSETS 资产	附注		
Current assets 流动资产			
Cash and bank balances 现金与银行余额	6	15,541,920	14,355,050
Trade and other receivables 应收欠款与其他应收欠款	7	2,055,690	1,857,466
Inventories, at cost 存货，成本价	8	137,635	128,024
Other current assets 其他流动资产	9	429,421	356,922
Total current assets 流动资产合计		18,164,666	16,697,462
Non-current assets 非流动资产			
Property, plant and equipment 固定资产	11	40,888,284	42,563,090
Intangible assets 无形资产	12	21,342	25,639
Club membership 俱乐部会籍	13	66,667	66,667
Investment securities 投资证券	14	10,375,960	9,653,445
Total non-current assets 非流动资产合计		51,352,253	52,308,841
Total assets 资产总计		69,516,919	69,006,303
LIABILITIES AND ACCUMULATED SURPLUS			
负债与累积盈余			
Current liabilities 流动负债			
Trade and other payables 应付款项与其他应付款项	15	4,562,483	4,348,182
Income tax payable 应付所得税		195,090	187,912
Borrowings 借款	17	42,318	-
Total current liabilities 总流动负债		4,799,891	4,536,094
Non-current liabilities 非流动负债			
Borrowings 借款	17	122,920	-
Total non-current liabilities 非流动负债总计		122,920	-
Accumulated surplus 累积盈余		64,486,938	64,588,454
Fair value reserve 公允市价储备金	16	107,170	(118,245)
		64,594,108	64,470,209
Total liabilities and accumulated surplus		69,516,919	69,006,303
负债与累积盈余总计			

CHINESE SWIMMING CLUB

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
AS AT 31 DECEMBER 2019
截至 2019 年 12 月 31 日的财务报表及其他综合收入表

	Note 附注	2019 $	2018 $ (Restated) (重述)
Income 收入			
Subscription fees 会费		7,482,275	7,477,113
Entrance and conversion fees 入会费与会籍转换费		301,600	221,200
Membership transfer fees 转让费		747,000	808,390
Guest fees 来宾费		46,216	41,513
Rental income 租金收入		840,786	886,865
Facilities booking fees 设备使用费		40,834	45,198
Interest income 利息收入		459,304	371,002
Takings from jackpot machines 果子机的征收	19	964,044	660,437
Video games 电子游戏机的收入		16,641	14,285
Contribution/(deficits) from: 贡献/(亏损)来自:			
Sports and games 体育及运动	21	(28,891)	(9,206)
Lifestyle 时尚活动	22	166,298	114,656
Food and beverages 餐饮部	23	(151,650)	(148,923)
Recreation room 娱乐室	24	(14,396)	(11,091)
Miscellaneous income 其他收入	20	359,395	319,182
		11,229,456	10,790,621
Less: Expenditure 减：开支			
Operating expenses 营运开支	25	(7,557,190)	(7,351,605)
Club premises expenses 会址开支		(3,565,579)	(3,450,874)
Finance costs 财务成本	10	(9,180)	-
		(11,131,949)	(10,802,479)
Surplus / (Deficit) before income tax 税前/(亏损)盈余		97,507	(11,858)
Income tax expense 所得税	26	(195,090)	(180,872)
Deficit for the financial year 财政年度亏损		(97,583)	(192,730)
Other comprehensive income / (loss):			
其他综合收入/（亏损）：			
Items that may be reclassified to profit or loss:			
不会被重新分类为盈利或亏损的项目:			
Net fair value gains on debt instruments at fair value through other comprehensive income		225,415	(184,199)
其他综合收入的公允市价债务证券的净公允市价收益			
Total comprehensive income / (loss) for the financial year 财政年度的总综合收入/（亏损）		127,832	(376,929)

The accompanying notes form an integral part of these financial statements.
附注是这些财政报表的一项不可缺少的组成部分。

THE CLUB MANAGEMENT

1 Mr Peter Goh
General Manager

2 Ms Helena Goh
Head of Operations

3 Ms Chong Mei Yee
Finance Manager

4 Ms Cyndi Lim
HR & Admin Manager

5 Ms Joan Tay
MR & Marketing Manager

6 Mr Victor Yong
F&B Manager

7 Dr Michael Peyrebrune
Head Coach &
Director of Swimming

8 Mr Benjamin Lee
Property Manager



LONG SERVICE ACKNOWLEDGEMENT

Chinese Swimming Club would like to acknowledge the following Committee and Sub-Committee members who had served in the Committee(s) for 3 consecutive terms.

MANAGEMENT COMMITTEE

Mr Edwin Lee
Mr Peter Liew
Mr John Chew
Mr Dick Lee
Mr Victor Chia
Mr Jonathan Kuah
Mr David Khoe
Mr Lee Chiwi
Mr Michael Leong
Mr Wu Chee Yiun
Mr Goh Peng Koon
Mr Hoon Tai Meng
Mr Kendrick Lee
Mr Chia T-Jian
Mr Steven Tan

MEMBERSHIP RELATIONS COMMITTEE

Mr Lee Chiwi
Mr Dick Lee
Mr Michael Gian
Mr Arthur Lim
Mr Seah Sheng Yong

REGIONAL NETWORKING COMMITTEE

Mr Nicholas Lim
Mr Wong Kok Leong
Mr Mustaffa Lim

HOUSE & GROUNDS COMMITTEE

Mr Wu Chee Yiun
Mr Nicholas Lim
Mr David Khoe
Mr Peter See
Mr William Tay

TENDER COMMITTEE

Mr Tan Lai Choon
Mr Goh Peng Koon
Mr David Khoe

DISCIPLINARY PANEL

Mr Hoon Tai Meng
Mr Mak Kok Weng
Mr Arthur Lim
Mr Bobby Tng
Mr Fred Tan
Mr Lee Bon Leong
Mr Michael Gian
Mr Peter Yap
Mr Steven Chia
Ms Melissa Chew
Mr Glen Chua
Mr Janssen Ho
Mr Cheong Yong Meng
Mr Peter See
Mr Mustaffa Lim
Mr Lee Chiwi
Mr Lee Siang Fook

HUMAN RESOURCE COMMITTEE

Mr Michael Leong
Mr Vincent Kuek
Mr Lee Choong Hiong
Mr Kwek Wei Shin Nathaniel

FINANCE COMMITTEE

Mr Vincent Kuek
Mr Jonathan Kuah
Mr Robert Lee
Ms Calene Goh
Mr Foo Choon Yeow
Mr Edmund Tan

FOOD & BEVERAGE COMMITTEE

Mr Peter Liew
Mr Peter See
Mr Richard Choo
Mdm Cecilia Boon

LIFESTYLE COMMITTEE

Mr Goh Peng Koon
Mr Peter Liew
Mr Tan Lai Choon
Mr Lim Meng Jui
Mrs Jenny Chew
Mdm Sharon Heng
Mr Richard Choo

SPORTS & GAMES COMMITTEE

Mr John Chew
Mr Dick Lee
Mr Nicholas Lim
Mr Michael Hoon
Mr Steven Tan
Mr Ng Eik Pin
Mr Eric Fong
Mr Tay Hee Ann
Mr David Khoe

VISION 2030 COMMITTEE

Mr Victor Chia
Mr Jonathan Kuah
Mr Kendrick Lee
Mr Foo Choon Yeow
Mr Wu Chee Yiun
Mr Lee Chiwi
Mr Ong Eng Keong

AUDIT COMMITTEE

Mr Hoon Tai Meng
Mr Kendrick Lee
Ms Rena Ng
Mr Tan Eng Sun

EXERCISE & LEISURE SUB-COMMITTEE

Mr Richard Choo
Mr Richard Tee
Mr Desmond Tan
Mr Loy Hein Thuan

DANCE SUB-COMMITTEE

Mr Lim Meng Jui
Mdm Sharon Heng
Mr Johnson Gan
Mr Wai Meng Keong
Mdm Florence Lee

LONG SERVICE ACKNOWLEDGEMENT

Chinese Swimming Club would like to acknowledge the following Committee and Sub-Committee members who had served in the Committee(s) for 3 consecutive terms.

YOUTH & FAMILY SUB-COMMITTEE

Mdm Sharon Heng
Mr Andrew Tan

LADIES SUB-COMMITTEE

Mrs Jenny Chew
Mdm Mary Chua
Mdm Florence Lee

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本会要向所有常务和小组委员会过去一年来的尽心尽力作出贡献，谨此致以谢意。

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